

**MOMENTUM ACADEMY  
FINANCE COMMITTEE REPORT**

**MAY 2024**

The Momentum Academy Finance Committee (FC) met on May 13, 2024. The main topics of discussion consisted of the financial reports for the fiscal year through April 2024 and the second draft of the budget.

**Financial Reports**

- The financial statements included an income statement, balance sheet, monthly projections, and key performance indicators (KPIs). All KPIs (days of cash at year end, gross margin margin, and fund balance at year end) exceeded targets.
- As of April 30, 2024, there was approximately \$3.7 million in cash, with current available cash of approximately \$2.6 million due to letters of credit and approximately \$3.8 million in cash forecasted for fiscal year end.
- Total revenue is up approximately \$814k for the fiscal year to date compared to budget.
- Revenue increased by \$19k over last month's financials, primarily due to a private grants and bank interest, but expenses increased by \$155k from last month's financials.
- Net income for April was \$57k, and the forecasted annual net income is approximately \$191k.

**Budget**

- Reviewed second draft of the budget, with a focus on the budget for FY '24-'25 but also looking at forecasted for the next few fiscal years after that.
- Plan to present budget for FY '24-'25 to the Board for approval at the May Board meeting.

Other topics of discussion included the following:

- The April check register, which reflected approximately \$665k in expenses.
- Goals for maintaining current enrollment levels, achieving enrollment levels for next school year, and working on recommitment efforts.
- Attendance targets and actuals, including meeting and exceeding the 90% budgeted attendance and targeted efforts to move closer to the 92% attendance goal.
- Contracts, offer acceptances, and retention levels for current staff, and current staffing and vacancies.
- The Audit RFP and responses from potential auditors.
- Updates on status of insurance and benefits proposals.



# **Momentum Academy**

Proposal for Audit and Tax Services

Year Ending June 30, 2024

Extensions for Years Ending  
June 30, 2025, and 2026

May 7, 2024

Contact: Philip DeRocher, CPA

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May 7, 2024

Board of Directors and Management  
Momentum Academy  
3716 Morgan Ford Rd.  
St. Louis, MO 63116

We would like to thank the Board for the opportunity to bid on the annual audit and tax services for the Momentum Academy (the “Academy”) for the fiscal year ending June 30, 2024. We have included in this proposal the fees to perform these services for an additional 2 years. As your auditor, we will:

- Perform the audit of your financial records in accordance U.S. generally accepted auditing standards and the statements applicable to financial audits contained in *Governmental Auditing Standards* issued by the Comptroller General of the United States.
- Perform procedures as prescribed by the Missouri Department of Elementary and Secondary Education (DESE) on attendance and transportation records and Schedule of Selected Statistics.
- Prepare the financial statements from the work performed to include entity-wide financial statements, footnotes, and supplementary information as required by the Missouri Department of Elementary and Secondary Education under the close supervision of management.
- Opine in the Independent Auditors’ Report on the School’s financial statements being fairly presented in all material respects in accordance with modified cash basis of accounting.
- Perform the audit of your federal expenditures in accordance with the Single Audit Act and the provisions of the Uniform Guidance when exceeding federal expenditure thresholds.
- Report on the internal control over financial reporting and compliance with provisions of laws, regulations, contracts, and award agreements, noncompliance with which could have a material effect on the financial statements in accordance with *Government Auditing Standards*.
- Report any findings to management and present the audit reports to the Board of Directors.
- Prepare and file the IRS Form 990 and any other required state and local tax forms.

Marr and Company, P.C. has the staff, expertise, and capacity to perform these services for the Academy and is committed to exceeding your expectations in terms of the quality of the service provided and the timing of our final reports. Marr and Company, P.C. is a locally owned firm that specializes in performing audits on governmental and not-for-profit organizations. We have developed an audit department with specialized experience and advanced education to provide these services. Our business model is to form partnerships with our clients and become an integral part of their team, while maintaining our independence. The Momentum Academy would be an ideal fit for our firm. We look forward to building a strong business partnership for the years to come.



Philip DeRocher

Philip DeRocher, CPA

## Scope Section

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Marr and Company, P.C. (the “Firm”) recognizes that auditing a non-profit organization operating as a charter school is an industry-specific service that requires specialized experience and knowledge. With continually changing rules and regulations, it is essential that the Academy chooses the right audit firm. The Firm has developed a unique audit approach which is complemented by the technical expertise of our audit team and its communication exhibited during the engagement. The following factors set us apart from the competition:

### ***C**ommunication*

We value the communication process and emphasize planning and organization to facilitate a smooth audit. We will be in regular contact with the Board of Directors and any key personnel with progress updates and discussion of any potential issues if they arise. Our approach, should we encounter a financial statement or compliance issue, is to research all acceptable alternatives and discuss with the organization which approach would be most beneficial to the Academy.

### ***A**udit Philosophy*

We take pride in providing a quality and timely product for our clients. We have developed an effective audit approach to maximize the benefit that our clients receive when engaging us to provide audit services. We believe the pride we take in our work is similar to the pride and passion you have for your students and staff.

In addition to the audit services we provide, we are also available throughout the year to assist with any accounting questions that may arise, generally at no additional cost. If the circumstances require a significant time commitment on our behalf, we will discuss and seek approval from management prior to commencing. If new accounting and/or auditing pronouncements become effective, we will notify management and are open for consultation.

We utilize an educational approach to our audit engagements to help clients improve their internal controls and be proactive with regard to new regulations, accounting standards and compliance requirements associated with the Academy. In addition to a typical audit of the Academy’s financial statements, a Marr and Company audit engagement provides value-added observation regarding controls and other matters that are deemed beneficial to the organization. Our recommendations, along with any audit findings, will be discussed with management in a fashion that is both timely and insightful. We have found that these proactive discussions assist management in achieving better oversight of the Academy.



## Scope Section (continued)

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### ***T**echnical Expertise*

Our firm's professionals thoroughly understand the inter-working, compliance, and regulatory environment of a political subdivision. We customize and develop our audit approach to each individual client and consider the needs of the users as well as the inherent risks associated with the Academy. We also assist our clients in understanding the overall audit process in addition to the compliance requirements and the regulatory environment in which they operate. This includes new and proposed regulations and the impact they may have on the Academy. In addition, we can offer suggestions to help improve the internal controls of the organization and identify any areas of concern that should be considered for compliance with the laws and regulations.

### Engagement Team Qualifications and Experience

All of the professional staff at Marr and Company, P.C. complete 40 hours of (CPE) continuing professional education in courses to meet the requirements established by the appropriate state board of accountancy. The engagement team working on the audit for the Academy and their respective qualifications are as follows:

#### Engagement Team

Engagement Partner	Philip DeRocher, CPA
Quality Control Partner	Clarkson Hanner, CPA
Team Member	Amanda Fruend
Team Member	Ben Gruenke
Team Member	Nina Gavoli

### **Partners**

Philip DeRocher obtained both a Bachelors and Master's degree in accounting from the University of Northern Iowa. Mr. DeRocher began his career with McGladrey and Pullen, LLP and spent four years performing audits for the firm. During his time at McGladrey and Pullen, he was promoted to senior associate and oversaw many engagements including not-for-profit and governmental entity audits. He furthered his experience at Keller & Owens, LLP where he spent more than three years performing and managing primarily not-for-profit and governmental entity audits. He joined the audit department of Marr and Company, P.C. in 2012 as an audit manager. Mr. DeRocher is experienced in a variety of industries including nonprofit, governmental, employee benefit plans, financial institutions, and manufacturing.



## Scope Section (continued)

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### Engagement Team Qualifications and Experience (continued)

Clarkson Hanner graduated from Southwest Missouri State University in Springfield with a Bachelor of Science degree in Accounting and a Master of Business Administration degree. Prior to joining the firm, Mr. Hanner was a staff auditor for KPMG, LLP in Kansas City, Missouri. He joined Marr and Company, P.C. in 2004 as a senior auditor and was promoted to audit manager in January 2013. Mr. Hanner is experienced in several industries including nonprofits, governmental entities, and manufacturing. He has audited nonprofit entities since 2002.

#### **Team Members**

Amanda Freund obtained both a Bachelor's and Master's degree in Accounting from the University of Kansas. Prior to joining the firm, Ms. Freund worked as a senior auditor for Ernst & Young in Kansas City, Missouri and as a senior auditor for PMB Helin Donovan in Austin, Texas. She joined Marr and Company, P.C. in August of 2021 as an audit staff member. Ms. Freund is experienced in a variety of industries including nonprofit, employee benefit plans, financial institutions, and manufacturing.

Ben Greunke obtained a Bachelor of Science in Business Administration with emphasis in accounting from Rockhurst University. Prior to joining the firm, Mr. Greunke worked as a senior auditor for CliftonLarsonAllen LLP in St. Louis, Missouri. He joined Marr and Company, P.C. in August of 2022 as an audit staff member. Mr. Greunke is experienced in several industries including financial institutions, employee benefit plans and governmental entities.

Nina Gavoli obtained a Bachelor's degree in both Accounting and Business Administration from Graceland University, along with a Master's degree in Accounting from The University of Missouri - Kansas City. Prior to joining the firm, Ms. Gavoli worked as a senior auditor for CBIZ/Mayer Hoffman McCann P.C. in Kansas City, Missouri. She joined Marr and Company, P.C. in February 2024 as an audit staff member. Ms. Gavoli is experienced in several industries with an emphasis in not-for-profit and real estate entities.



# Audit Approach

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The Audit Process is divided into five segments:

**1. Planning: June/July**

We will review prior year audit working papers, prior year reports, significant contracts, and conduct interviews with the Board and other personnel. During this phase, we obtain an understanding as to the design of internal controls and provide a detailed list of audit requests to include examples and templates. A pre-fieldwork meeting can be held with the Board and management to discuss any additional audit requirements or risks.

**2. Field Work: September/October**

Field work will be scheduled at your convenience and conducted at your location. We will perform testing on the accuracy of the financial statements as it relates to our sample. We will utilize analytical procedures to identify areas with fluctuations that exceed our expectations based on historical performance, board approved budgets and industry standards. Our procedures will substantiate the numbers in the financial statements and test the appropriateness of the significant accounting policies disclosed in the notes to the financial statements.

**3. Report Preparation and Review**

At the completion of the fieldwork, we will draft the financial statements and related footnotes. We will ensure the most recent accounting principles are being applied and that the footnotes are complete and accurate. We will provide a draft for management's review and approval.

**4. Final Report Issuance: November**

After management has approved the draft of the report, we will have a meeting with the Board to discuss the report. We will provide the Board with a letter summarizing the audit process and disclosing any findings or recommendations that we have. After the Board has approved all deliverables, we will ask management to provide us with a signed representation letter prepared by our team that summarizes the significant representations made during the audit. The report will be finalized and delivered no later than November 30<sup>th</sup> each year.

The tax return preparation will be done throughout the audit process and completion of the return will be done after the audit report is approved for final delivery. We will provide a draft for management's review and for board distribution and approval. Once we receive the signed 8879 form, the return will be e-filed with IRS prior to its deadline.

**5. Post-Audit Support: Year-round**

We are available throughout the year to assist management with any unusual or complicated accounting issues should they arise. If we determine a policy or regulatory change will have a significant impact on the Academy, we will perform all necessary research and meet with management to discuss all appropriate options.





## Profile of the Firm

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Marr and Company, P.C. is a local, full-service accounting firm located in the south Kansas City area for more than 50 years. The office is centrally located at 1401 E. 104<sup>th</sup> Street, Suite 100, Kansas City, Missouri 64131 and has a diversified staff of twenty experienced employees. We have QuickBooks Advisors and a QuickBooks Online Pro Advisor on staff.

Services provided to clients include, but are not limited to, attest (audits/reviews/compilations), tax preparation and consultation, payroll, bookkeeping and accounting. The majority of our current attest clients are not-for-profit and governmental organizations in the Kansas City metro area with annual revenues ranging from \$100,000 to \$225,000,000.

### Firm Qualifications

As stable members of the business community in south Kansas City for more than half of a century, the Firm remains a local full-service professional services corporation. The Firm and all certified public accountants within the Firm are licensed to practice within the State of Missouri.

#### ✓ Professional Affiliations/Memberships

- Missouri Society of Certified Public Accountants (MOCPA)
- Nonprofit Connect
- Missouri Chamber of Commerce and Industry
- American Institute of Certified Public Accountants' (AICPA)
  - Private Companies Practice Section (PCPS) Firm Practice Center
  - Government Audit Quality Center (GAQC)
- Kansas City Society of Association Executives (KCSAE)

#### ✓ Auditors' Independence

All employees are independent of the Academy, as defined within the generally accepted auditing standards. The Firm has not previously had a professional relationship involving the Momentum Academy.



## Profile of the Firm (continued)

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### Firm Qualifications (continued)

✓ Quality Control Policies and Peer Review

The Firm maintains written quality control policies and procedures that meet or exceed those required by professional standards. The Firm's quality control policies are subjected to the "peer review" program, as required every three years. The results of the two most recently completed peer reviews are included on pages 10-13.

✓ Secure Source File and Transfer

The Firm takes privacy and security very seriously to ensure your organization's data is not compromised. The Firm has two options for secure audit-related file transfer –

- upload directly to our secure web-based client portal system or
- transfer utilizing Citrix's ShareFile web-based technology.

✓ Firm's Staff Rotation Policy

Our commitment to you is that you will see the same audit team year in and year out. As a result, we have had no turnover in our audit department in the last 5+ years. The Audit Partners work closely with all members of the audit team to provide continuity in service throughout the term of the engagement. The Firm will perform all of the work on your engagement. We will not utilize the services of a subcontractor.

✓ Firm's Not-for-Profit Experience and For-Profit Experience

The Firm's attest clients over the past 50 years are in both the not-for-profit sector, as well as the private for-profit sector. The not-for-profits organizations range from membership associations to foundations, as well as health and welfare organizations and community outreach programs. Our private for-profit entities are members of the following industries: manufacturing, professional services, and construction.



## School Audit Experience and References

<u>Client Name</u>	<u>Address</u>	<u>City, State Zip</u>	<u>Contact Person:</u>	<u>Number</u>	<u>Client Longevity</u>
<b><u>Missouri Public Schools</u></b>					
Belton School District #124	110 W. Walnut	Belton, MO 64012	Bob Poisal	816-489-7004	Since FY 2017
Park Hill School District	7703 NW Barry Road	Kansas City, MO 64153	Susan Bartlett	816-359-4000	Since FY 2021
<b><u>Local Education Agencies</u></b>					
Academy for Integrated Arts	7910 Troost Ave	Kansas City, MO 64131	Tricia DeGraff	816-444-1720	Since FY 2020
Brookside Charter School	1815 East 63 <sup>rd</sup> Street	Kansas City, MO 64130	Roger Offield	816-531-2192	Since FY 2022
DeLaSalle High School	3737 Troost Avenue	Kansas City, MO 64109	Sean Stalling	816-561-4445	Since FY 2018
Ewing Marion Kauffman School	6401 The Paseo	Kansas City, MO 64131	Matt Overbaugh	816-268-5660	New 2024
Frontier Schools	6800 Corporate Drive	Kansas City, MO 64120	Ibrahim Keles	816-241-6200	Since FY 2023
Genesis School	3800 East 44 <sup>th</sup> Street	Kansas City, MO 64130	Kevin Foster	816-921-0775	Since FY 2022
Gordon Parks Elementary School	3715 Wyoming Street	Kansas City, MO 64111	Kirsten Lipari-Bramen	816-753-6700	Since FY 2015
Hope Leadership School	2800 Linwood Boulevard	Kansas City, MO 64128	Michelle James	816-921-1213	Since FY 2012
Kansas City Girls Preparatory Academy	5000 East 17 <sup>th</sup> Street	Kansas City, MO 64127	Tom Krebs	816-268-2573	Since FY 2021
KC International Academy	414 Wallace Avenue	Kansas City, MO 64125	Bane Ballou	816-242-4206	Since FY 2016
KIPP Kansas City	2700 E. 18 <sup>th</sup> Street	Kansas City, MO 64127	Julie Cook	816-241-3994	Since FY 2017
The Leadership School	1785 Pennsylvania Avenue	St. Louis, MO 63133	Kimberly Townsend	314-409-2308	Since FY 2023
<b><u>Private Educational Institutions</u></b>					
Bishop Ward High School	708 North 18th Street	Kansas City, KS 66102	Fritz Percca	913-371-1201	Since FY 2009
Millennium School of San Francisco	245 Valencia Street	San Francisco, CA 94103	Roberto D'Erizans	415-992-8520	Since FY 2022
<b><u>Local Government Entities &amp; Relevant Organizations</u></b>					
Children's' Center for the Visually Impaired	3101 Main Street	Kansas City, MO 64111	Michelle Zimmerman	816-841-2284	Since FY 2023
Clay County Children's Services Fund	7001 N. Locust, Ste. D-205	Gladstone, MO 64118	Kathy Macken	816-702-8686	Since FY 2023
Cooperating School Districts of Greater Kansas City (CSDGKC)	4900 Main Street, #155	Kansas City, MO 64112	Dr. Kenny Southwick	816-753-7275	Since FY 2015

*All references listed above were or will be performed by the engagement team referenced in this proposal. Additional references are available upon request.*

## Additional Data

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As a local full-service professional services corporation, the Firm can be engaged to perform additional accounting, consultation, or other non-attest services as required by the Momentum Academy and would be under a special engagement.

## Fees

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Our proposed fees for the audit (including the federal single audit) and tax preparation services of the Momentum Academy are as follows:

<u>Fiscal Year Ending:</u>	<u>Audit</u>	<u>Tax</u>
June 30, 2024	\$16,750	\$1,750
June 30, 2025	\$17,000	\$1,850
June 30, 2026	\$17,250	\$1,950

The above fees do not include out-of-pocket expenses related to the audit (including travel, postage, confirmation service provider fees, etc.) and will be billed at our cost.

Our fees are based upon the amount of estimated time to be expended by each professional at billing rates established based on experience. These fees are based on anticipated cooperation from the Academy's personnel and the assumption that unexpected circumstances will not be encountered during the work performed. Our current standard hourly rates are as follows:

Partner	\$250/hour
Senior Staff Member	\$180/hour
Staff Member	\$140/hour
Clerical	\$100/hour

Please note that this engagement does not include any services not specifically described in this proposal.

CERTIFICATION: I am entitled to represent Marr and Company, P.C., empowered to submit this proposal and authorized to sign a contract with the Momentum Academy.

*Philip DeRocher*

Philip DeRocher, CPA





## Report on the Firm's System of Quality Control

June 29, 2021

To the Partners of Marr and Company, P.C. and the  
Peer Review Committee of the Missouri Society of CPA's

We have reviewed the system of quality control for the accounting and auditing practice of Marr and Company, P.C. in effect for the year ended December 31, 2020. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at [www.aicpa.org/prsummary](http://www.aicpa.org/prsummary). The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

### Firms' Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

### Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

[www.kpmcpa.com](http://www.kpmcpa.com)

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## Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act and an audit of an employee benefit plan.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

## Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Marr and Company, P.C. in effect for the year ended December 31, 2020, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Marr and Company, P.C. has received a peer review rating of *pass*.

KPM CPAs, PC

KPM CPAs, PC



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User ID: SCHAANN

Payee Type: Vendor		Check Type: Automatic Payment				Checking Account ID: 1	
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
502	04/22/2024	X			BAMBOO	Bamboo HR	1,483.36
503	04/22/2024	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	4,193.02
504	04/30/2024	X			GORDONFO	GORDON FOOD SERVICE INC	22,231.92
505	04/23/2024	X			LCEF	Lutheran Church Extension Fund	23,181.50
506	04/30/2024	X			CHARTER	CHARTER COMMUNICATIONS	239.94
507	04/30/2024	X			SPIRE	SPIRE	838.07
508	04/30/2024	X			AMEREN	AMEREN MISSOURI	5,315.59
509	04/30/2024	X			NUESYNERGY	NUESYNERGY	1,978.51
510	04/03/2024	X			AETNA	AETNA	52,377.60
511	04/23/2024	X			CULLIGAN	Culligan	69.00
512	04/02/2024	X			WASTECON	WASTE CONNECTIONS OF MISSOURI, INC.	1,082.40
513	04/24/2024	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	145.93
514	04/16/2024	X			METROSEW	Metropolitan St. Louis Sewer District	118.14
541	04/30/2024	X			DELUXESM	DELUXE SMALL BUSINESS SALES, INC.	670.91
542	04/12/2024	X			UINTERACT	Missouri Department of Labor and Industrial Relations	7,146.83
543	04/30/2024	X			URBANCANVA	Urban Canvas	7,637.50
544	04/24/2024	X			PHILA	PHILADELPHIA INSURANCE COMPANIES	22,760.24
545	04/15/2024	X			VISA	VISA	3,029.01
546	04/26/2024	X			ELAN	Elan Financial	12,003.64
Checking Account ID: 1		Void Total:				0.00	Total without Voids: 166,503.11
Check Type Total: Automatic Payment		Void Total:				0.00	Total without Voids: 166,503.11

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Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
11367	04/01/2024	X			RELIANCE	Reliance Standard	4,781.35
11371	04/01/2024	X			SHAWDAR	Darren Shaw	227.50
11372	04/03/2024	X			URBANCANVA	Urban Canvas	9,330.00
11373	04/03/2024	X			QUINNPHIL	PHILLIP QUINN	1,040.00
11374	04/05/2024	X			PAIGKEY	Keyria Paige	1,250.00
11375	04/05/2024	X			BAILRIN	Rinada Bailey	1,000.00
11376	04/05/2024	X			COFFMEL	Melik Coffey	1,000.00
11377	04/05/2024	X			GILBCYD	Cydney Gilbert	1,000.00
11378	04/11/2024	X			QUINNPHIL	PHILLIP QUINN	260.00
11381	04/19/2024	X			ADAPTIVE	Marco Emerson	1,150.00
11382	04/12/2024	X			PAIGKEY	Keyria Paige	1,250.00
11383	04/12/2024	X			BAILRIN	Rinada Bailey	1,000.00
11384	04/12/2024	X			COFFMEL	Melik Coffey	1,000.00
11385	04/12/2024	X			GILBCYD	Cydney Gilbert	1,000.00
11386	04/16/2024	X			MAUKIBAKER	MAUKI S BAKERY AND COU SAINT LOU	60.00
11387	04/19/2024	X			RILEYFLOW	RILEYS FLOWERS AND GIF ST. LOUIS	1,524.44
11389	04/26/2024	X			HOWAROB	Robert Howard	130.00
11390	04/30/2024	X			WEEKER	Erin Weekly	166.00
11391	04/26/2024	X			WORTKEV	Kevin Worthy	130.00
11392	04/29/2024	X			QUINNPHIL	PHILLIP QUINN	260.00
82781422	04/04/2024	X			COFFMEL	Melik Coffey	1,000.00
82781423	04/04/2024	X			BAILRIN	Rinada Bailey	1,000.00
82781424	04/04/2024	X			GILBCYD	Cydney Gilbert	1,000.00
82781425	04/04/2024	X			PAIGKEY	Keyria Paige	1,250.00
82783434	04/02/2024	X			FLEXEDU	Flexible Educators	5,947.07
82783435	04/02/2024	X			FLEXEDU	Flexible Educators	7,029.63
82783436	04/02/2024	X			UKG	UKG	5,895.00
82783437	04/02/2024	X			STJOHNS	St. John's Lutheran Church	1,813.42
82783975	04/02/2024	X			AMRICH	A.M. RICHARDS GLASS COMPANY, INC.	2,018.25
82783976	04/02/2024	X			MIRIAM	MIRIAM	7,625.00
82783977	04/02/2024	X			MOSCHOOLB	MISSOURI SCHOOL BOARDS' ASSOCIATION	4.77
82783978	04/02/2024	X			FIRSTSTU	FIRST STUDENT INC.	19,127.55
82783979	04/02/2024	X			STLOUISARF	CITY OF ST. LOUIS - ARFAM	25.00
82784415	04/02/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	21.72

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User ID: SCHAANN

Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
82784416	04/02/2024	X			GOUDJAS	Jasmine Goudeau	62.58
82784417	04/02/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	134.17
82784418	04/02/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	301.50
82784419	04/02/2024	X			MAGNETIZE	MAGNETIZE, LLC	370.00
82784420	04/02/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	421.46
82784421	04/02/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	751.24
82784422	04/02/2024	X			FRONTLINE	Frontline Technologies Group LLC	2,925.00
82784423	04/02/2024	X			USFOODS	US FOODS, INC.	3,231.02
82784424	04/02/2024	X			PERFLAWN	Trent King	1,640.00
82784425	04/02/2024	X			ROYALPAP	ROYAL PAPERS INC	2,240.46
82792276	04/04/2024	X			METROSEW	Metropolitan St. Louis Sewer District	95.94
82792387	04/04/2024	X			TECHELEC	TECH ELECTRONICS	11.28
82792388	04/04/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62
82792389	04/04/2024	X			ADT	ADT COMMERCIAL	755.76
82792390	04/04/2024	X			LAMP	LAMP	90.00
82792391	04/04/2024	X			ROTTLER	Rottler Pest Solutions	97.00
82792392	04/04/2024	X			STLOUISARF	CITY OF ST. LOUIS - ARFAM	325.00
82792885	04/04/2024	X			NIOIMAT	MATTEO NIOI	35.18
82792886	04/04/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	53.18
82792887	04/04/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	70.60
82792888	04/04/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	105.20
82792889	04/04/2024	X			GAUSREN	Reneeka Gause	110.75
82792890	04/04/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	114.98
82792891	04/04/2024	X			STAPLESA	STAPLES ADVANTAGE	142.47
82792892	04/04/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	190.44
82792893	04/04/2024	X			QUILL	QUILL	768.80
82792894	04/04/2024	X			PAYPOOL	PAYPOOL LLC	1,175.26
82792895	04/04/2024	X			EXPRESSTRA	Express Transport Care LLC	1,854.30
82792896	04/04/2024	X			IMPERIALDA	Imperial Dade	354.52
82792897	04/04/2024	X			JOHNSONC	JOHNSON CONTROLS SECURITY SOLUTIONS	3,449.85
82792898	04/04/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	431.50
82819203	04/09/2024	X			STJOHNS	St. John's Lutheran Church	155.60
82819870	04/09/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
82819871	04/09/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
82819872	04/09/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62
82819873	04/09/2024	X			FIRSTSTU	FIRST STUDENT INC.	253.50
82819874	04/09/2024	X			MIRIAM	MIRIAM	5,833.00
82820450	04/09/2024	X			PRETMAR	MARIA PRETE	284.02
82820451	04/09/2024	X			USFOODS	US FOODS, INC.	590.85
82820452	04/09/2024	X			USFOODS	US FOODS, INC.	824.06
82820453	04/09/2024	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	5,711.77
82820454	04/09/2024	X			EDOPS	EdOps	16,208.50
82820455	04/09/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	498.75
82820456	04/09/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	403.50
82820457	04/09/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	3,264.61
82869846	04/12/2024	X			LEAPSBOND	Leaps and Bounds	1,725.00
82869847	04/12/2024	X			FLEXEDU	Flexible Educators	992.00
82870041	04/12/2024	X			BIEGPLUM	BIEG PLUMBING COMPANY INC.	3,628.50
82870042	04/12/2024	X			FIRSTSTU	FIRST STUDENT INC.	351.00
82870043	04/12/2024	X			LAMP	LAMP	180.00
82870044	04/12/2024	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	535.46
82870045	04/12/2024	X			PICKATIME	PICKATIME	110.00
82870046	04/12/2024	X			SUPPHEALTH	Supplemental Health Care SHC	6,583.41
82870047	04/12/2024	X			ROTTLER	Rottler Pest Solutions	257.00
82870197	04/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	21.72
82870198	04/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	21.72
82870199	04/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	70.38
82870200	04/12/2024	X			USFOODS	US FOODS, INC.	70.67
82870201	04/12/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	171.58



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Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
82870202	04/12/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	403.50
82870203	04/12/2024	X			INNOVATIV	INNOVATIVE OPTIONS, LLC	1,439.00
82870204	04/12/2024	X			EXPRESSTRA	Express Transport Care LLC	2,355.57
82870205	04/12/2024	X			YOUNCHR	Christopher Young EI	2,470.00
82870206	04/12/2024	X			DOCUSIGN	DocuSign Inc	2,626.31
82870207	04/12/2024	X			ROYALPAP	ROYAL PAPERS INC	612.67
82870208	04/12/2024	X			IMPERIALDA	Imperial Dade	851.50
82870209	04/12/2024	X			INDUSTSPE	Industry Specific Solutions	11,094.85
82870210	04/12/2024	X			RICOHUSA	RICOH USA, INC.	258.58
82870211	04/12/2024	X			PERFLAWN	Trent King	640.00
82870212	04/12/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	535.21
82915051	04/16/2024	X			AMERBOARD	American Board	6,800.00
82947420	04/16/2024	X			FLEXEDU	Flexible Educators	1,258.58
82947421	04/16/2024	X			FLEXEDU	Flexible Educators	4,477.08
82947422	04/16/2024	X			FLEXEDU	Flexible Educators	4,348.34
82947423	04/16/2024	X			FLEXEDU	Flexible Educators	3,775.35
82947424	04/16/2024	X			TECHELEC	TECH ELECTRONICS	55.00
82947425	04/16/2024	X			FLEXEDU	Flexible Educators	7,898.02
82947426	04/16/2024	X			CENTRALBBQ	Central BBQ Memphis	1,756.80
82947427	04/16/2024	X			JOSTBUILD	Jost Builders	2,900.00
82947428	04/16/2024	X			JOSTBUILD	Jost Builders	4,085.00
82947773	04/16/2024	X			LAKESHORE	Lakeshore Learning Materials	397.01
82948017	04/16/2024	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	1,050.00
82948018	04/16/2024	X			WHOLESALE	WHOLESALE SCHOOLWEAR, INC.	2,064.00
82948019	04/16/2024	X			LETSOL	LETS DO LUNCH CATERING SERVICE	397.00
82948020	04/16/2024	X			ATT	AT&T	3,262.43
82948021	04/16/2024	X			MIRIAM	MIRIAM	10,184.00
82948022	04/16/2024	X			FIRSTSTU	FIRST STUDENT INC.	1,774.50
82948504	04/16/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	30.37
82948505	04/16/2024	X			CLARMEG	Megan Clark	78.15
82948506	04/16/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	133.95
82948507	04/16/2024	X			DORNMEL	Melissa Dorn	429.15
82948508	04/16/2024	X			USFOODS	US FOODS, INC.	1,140.82
82948509	04/16/2024	X			USFOODS	US FOODS, INC.	1,848.30
82948510	04/16/2024	X			CAMPRIINT	CAM PRINT, INC.	2,523.90
82948511	04/16/2024	X			YOUNCHR	Christopher Young EI	2,600.00
82948512	04/16/2024	X			INTERSECT	INTERSECT ARTS	10,625.00
82948513	04/16/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	816.62
82948514	04/16/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	1,285.42
82948515	04/16/2024	X			USFOODS	US FOODS, INC.	1,696.73
82948516	04/16/2024	X			USFOODS	US FOODS, INC.	5,655.01
82948517	04/16/2024	X			IMPERIALDA	Imperial Dade	933.01
82948518	04/16/2024	X			INDUSTSPE	Industry Specific Solutions	12,977.90
82948519	04/16/2024	X			RICOHUSA	RICOH USA, INC.	19,093.41
82948520	04/16/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	9,848.31
82964750	04/19/2024	X			CROSSGRAND	Earl Smith	1,375.00
82973950	04/18/2024	X			ELLIEMH	Ellie Mental Health	14,415.75
82980144	04/19/2024	X			BROWCHA	Charlotte Brown	575.00
82980145	04/19/2024	X			GREGFX	Gregory F.X. Daly Collector of Revenue	699.32
82980146	04/19/2024	X			VECTOR	Vector Media Holding Corp	1,250.00
82980284	04/19/2024	X			VERIZONW	VERIZON WIRELESS	1,676.32
82980365	04/19/2024	X			CIRCUSKA	CIRCUS KAPUT	675.00
82980366	04/19/2024	X			INTERNATI	INTERNATIONAL INSTITUTE OF METRO ST. LOUIS	111.60
82980367	04/19/2024	X			SUPPHEALTH	Supplemental Health Care SHC	6,514.18
82980524	04/19/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	53.18
82980525	04/19/2024	X			CAMPRIINT	CAM PRINT, INC.	66.76
82980526	04/19/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	70.38

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Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
82980527	04/19/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	105.20
82980528	04/19/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	114.76
82980529	04/19/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	190.22
82980530	04/19/2024	X			IMPERIALDA	Imperial Dade	194.89
82980531	04/19/2024	X			INNOVATIV	INNOVATIVE OPTIONS, LLC	1,842.00
82980532	04/19/2024	X			TALENTFOX	TalentFox	2,250.00
82980533	04/19/2024	X			YOUNCHR	Christopher Young EI	2,795.00
82999509	04/23/2024	X			FLEXEDU	Flexible Educators	9,415.58
82999510	04/23/2024	X			VECTOR	Vector Media Holding Corp	975.00
82999511	04/23/2024	X			SLUTREASUR	Saint Louis University Treasurers Office	2,176.00
83000096	04/23/2024	X			MIRIAM	MIRIAM	13,570.00
83000595	04/23/2024	X			IMPERIALDA	Imperial Dade	194.89
83000596	04/23/2024	X			USFOODS	US FOODS, INC.	1,773.46
83000597	04/23/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	126.95
83000598	04/23/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	1,554.79
83017326	04/26/2024	X			HEALTHCO	HEALTH COMMISSIONER OF THE CITY OF ST. LOUIS	275.00
83017327	04/26/2024	X			HEALTHCO	HEALTH COMMISSIONER OF THE CITY OF ST. LOUIS	275.00
83017328	04/26/2024	X			STLCOMMFOU	St. Louis Community Foundation	1,000.00
83017562	04/26/2024	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	1,523.50
83017563	04/26/2024	X			LAMP	LAMP	832.50
83017564	04/26/2024	X			MIRIAM	MIRIAM	7,300.00
83017565	04/26/2024	X			IMPERIALDA	Imperial Dade	1,055.92
83017566	04/26/2024	X			FIRSTSTU	FIRST STUDENT INC.	16,034.32
83017567	04/26/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	1,764.42
83017568	04/26/2024	X			SUPPHEALTH	Supplemental Health Care SHC	7,928.46
83017569	04/26/2024	X			GREEALT	ALTON GREENOUGH	566.91
83017729	04/26/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	30.37
83017730	04/26/2024	X			EICHAUD	Audrey Eichelberger	57.27
83017731	04/26/2024	X			NIOIMAT	MATTEO NIOI	68.27
83017732	04/26/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	70.38
83017733	04/26/2024	X			CAMPRINT	CAM PRINT, INC.	87.50
83017734	04/26/2024	X			FLEMBAR	Barbara Fleming	119.90
83017735	04/26/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	133.95
83017736	04/26/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	171.58
83017737	04/26/2024	X			IMPERIALDA	Imperial Dade	243.41
83017738	04/26/2024	X			STAPLESA	STAPLES ADVANTAGE	426.76
83017739	04/26/2024	X			USFOODS	US FOODS, INC.	713.75
83017740	04/26/2024	X			USFOODS	US FOODS, INC.	1,194.84
83017741	04/26/2024	X			USFOODS	US FOODS, INC.	1,854.83
83017742	04/26/2024	X			TALENTFOX	TalentFox	1,950.00
83017743	04/26/2024	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	5,607.70
83017744	04/26/2024	X			SORLIBRAN	BRANDON SORLIE	15,496.42
83017745	04/26/2024	X			EEIREALEST	EEI Real Estate Holdings LLC	37,924.14
83017746	04/26/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	637.75
83017747	04/26/2024	X			EXPRESSTRA	Express Transport Care LLC	4,563.42
83017748	04/26/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	60.73
83017749	04/26/2024	X			ROYALPAP	ROYAL PAPERS INC	6,088.41
83017750	04/26/2024	X			INDUSTSPE	Industry Specific Solutions	12,687.51
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 498,772.70
Check Type Total:		Check			Void Total:	0.00	Total without Voids: 498,772.70
Payee Type Total:		Vendor			Void Total:	0.00	Total without Voids: 665,275.81
Grand Total:					Void Total:	0.00	Total without Voids: 665,275.81

	SY23-24	SY24-25	SY25-26	COMP FY24-FY25	% Diff
Revenue					
Local Revenue	1,110,023	1,175,569	1,252,358	65,546	6%
State Revenue	10,484,134	10,587,428	11,002,692	103,295	1%
Federal Revenue	3,127,326	1,918,239	1,941,434	(1,209,087)	-39%
Private Grants and Donations	332,949	522,800	200,000	189,851	57%
Earned Fees	116,988	57,006	66,386	(59,982)	-51%
Revenue Total	15,171,420	14,261,043	14,462,870	(910,378)	-6%
Expenses					
Salaries	6,141,610	7,427,135	7,386,747	1,285,525	21%
Benefits and Taxes	1,938,596	2,249,074	2,278,901	310,478	16%
Staff-Related Costs	197,084	290,000	252,230	92,916	47%
Rent	1,280,800	1,254,893	1,264,893	(25,907)	-2%
Occupancy Service	792,362	629,674	661,388	(162,687)	-21%
Student Expense, Direct	2,489,206	1,083,425	1,147,477	(1,405,782)	-56%
Student Expense, Indirect	518,240	393,500	415,407	(124,740)	-24%
Office & Business Expense	1,216,068	959,821	1,019,353	(256,247)	-21%
Transportation	406,343	280,500	297,554	(125,843)	-31%
Expenses Total	14,980,310	14,568,022	14,723,952	(412,287)	-3%
<b>NET ORDINARY INCOME</b>	<b>191,111</b>	<b>(306,980)</b>	<b>(261,082)</b>		
<b>TOTAL EXPENSES</b>	<b>14,980,310</b>	<b>14,568,022</b>	<b>14,723,952</b>		
<b>NET INCOME</b>	<b>191,111</b>	<b>(306,980)</b>	<b>(261,082)</b>		
Cash Flow Adjustments					
Other Operating Activities	8,737	-	-		
Cash Flow Adjustments Total	8,737	-	-		
<b>CHANGE IN CASH</b>	<b>199,847</b>	<b>(306,980)</b>	<b>(261,082)</b>		
Starting Cash Balance	3,635,465	3,835,313	3,528,333		
Change In Cash	199,847	(306,980)	(261,082)		
<b>ENDING CASH BALANCE</b>	<b>3,835,313</b>	<b>3,528,333</b>	<b>3,267,251</b>		
<b>FUND BAL</b>	<b>26%</b>	<b>24%</b>	<b>22%</b>		

Account		SY23-24	SY24-25	SY25-26	Comment
Revenue					
Local Revenue					
	5113 · Proposition C (Sales Tax)	1,026,668	1,091,569	1,167,358	FY24 WADA (712.98) *1513
	5141 · Interest	83,355	84,000	85,000	Bank Interest \$7k/ MTH
	Local Revenue Total	1,110,023	1,175,569	1,252,358	
State Revenue					
	5311 · Basic Formula	9,910,007	10,094,246	10,503,184	FY23 FWADA; \$14k State funding
	5312 · Transportation	169,712	169,695	156,352	Based on FY24 Trend
	5319 · Classroom Trust Fund	300,500	323,488	343,156	FY23 FWADA; \$14k State funding
	5384 · School Safety Grant	90,000	-	-	School Safety Grant FY24
	5397 · Other State Revenue	13,915	-	-	School Closure; State Grants
	State Revenue Total	10,484,134	10,587,428	11,002,692	
Federal Revenue					
	5412 · Medicaid	147,369	158,643	168,288	Medicaid billing based on SDAC claims
	5421 · Crsa Child Care Preschool Start-up Grant	72,563	-	-	One time Pre-K start up
	5422 · ESSER III - ARP Elementary and Secondary Schools Emergency Relief Fund	1,226,457	-	-	ESSER & IRSG expired
	5423 · ESSER II - CRRSA Elementary and Secondary School Emergency Relief Fund	7,800	-	-	ESSER II expired
	5437 · High Needs Fund Federal	12,000	-	-	Fed Assistive Tech Grant 1 YR
	5441 · IDEA	194,857	199,775	211,921	SPED allocations not posted FY25
	5442 · ECSE	11,058	-	-	Funding linked to student pop 3-5 YO IEP served.
	5445 · Food Service-Lunch	435,653	436,479	435,977	Based on FY24 Trend
	5446 · Food Service-Breakfast	176,961	177,498	168,010	Based on FY24 Trend
	5448 · Food Service-Snacks	4,173	4,493	4,766	Based on FY24 Trend
	5451 · Title I	711,628	640,000	812,643	FY25 Title Allocations not released
	5461 · Title IVa	52,575	232,852	60,038	FY25 Title Allocation + \$190k Stronger Connections
	5462 · Title III	11,027	11,000	12,592	FY25 Title Allocations not released
	5465 · Title II	61,788	57,500	67,199	FY25 Title Allocations not released
	5468 · Arp Hcy Consortium	1,117	-	-	
	5497 · Charter School Start-Up Revenue	300	-	-	
	Federal Revenue Total	3,127,326	1,918,239	1,941,434	
Private Grants and Donations					
	5192 · Donations	332,949	522,800	200,000	Fundraising plan
	Private Grants and Donations Total	332,949	522,800	200,000	
Earned Fees					
	5179 · Other Pupil Income - Fundraising	28,994	25,000	32,433	
	5195 · Prior Period Adjustment	2,489	2,680	2,843	
	5198 · Miscellaneous Revenue	85,505	29,326	31,109	25% of Dir Fed Programs Salary
	Earned Fees Total	116,988	57,006	66,386	
	Revenue Total	15,171,420	14,261,043	14,462,870	
Expenses					
Salaries					
	1111-6111 · ES Instruction Cert FT	1,619,563	1,685,273	1,664,994	
	1111-6122 · ES Instruction Cert PT	35,869	-	-	
	1111-6131 · ES Instruction Supp Pay	57,194	-	-	
	1111-6151 · ES Instruction NC FT	89,358	232,466	237,116	
	1111-6152 · ES Instruction Aides	72,296	165,657	168,970	
	1131-6111 · MS Instruction Cert FT	409,441	618,611	630,983	
	1131-6131 · MS Instruction Supp Pay	56,538	-	-	
	1131-6151 · MS Instruction NC FT	71,561	-	-	
	1191-6131 · Summer Instr Supp Pay	41,000	51,000	52,020	
	1221-6111 · SPED Cert FT	369,842	430,397	439,005	
	1221-6131 · SPED Supp Pay	21,500	-	-	
	1221-6152 · SPED Aides	105,167	347,757	354,712	
	1271-6111 · Bilingual Instruction Cert FT	86,079	154,427	157,516	
	1271-6131 · Bilingual Instruction Supp Pay	1,000	-	-	
	1411-6131 · Stud Act Supp Pay	100,000	140,000	98,797	ALL Staff Supplemental Pay placeholder
	1421-6131 · Stud Ath Supp Pay	11,300	8,000	8,160	
	2113-6131 · Soc Work Supp Pay	7,500	-	-	
	2113-6151 · Soc Work NC FT	132,000	265,300	270,606	

2134-6131 · Nursing Supp Pay	800	-	-
2134-6151 · Nursing NC FT	30,739	65,000	66,300
2213-6131 · PD Supp Pay	7,900	-	-
2321-6112 · Exec Admin Cert FT Admin	175,000	182,000	185,640
2321-6131 · Exec Admin Supp Pay	5,000	-	-
2322-6131 · Community Serv Supp Pay	500	-	-
2322-6151 · Community Serv NC FT	21,742	-	-
2329-6112 · Other Exec Admin Cert FT Admin	162,372	248,868	253,845
2329-6131 · Other Exec Admin Supp Pay	25,000	-	-
2329-6151 · Other Exec Admin NC FT	304,053	484,446	477,135
2329-6161 · Other Exec Admin NC PT	62,004	-	-
2331-6131 · IT Admin Supp Pay	1,000	-	-
2331-6151 · IT Admin NC FT	60,000	61,500	62,730
2411-6112 · Building Admin Cert FT Admin	656,832	639,171	578,011
2411-6122 · Building Admin Cert PT	24,997	-	-
2411-6131 · Building Admin Supp Pay	26,000	-	-
2411-6151 · Building Admin NC FT	169,562	170,508	173,918
2511-6111 · Bness Off Cert FT	-	143,364	146,231
2511-6131 · Bness Off Supp Pay	19,500	-	-
2511-6151 · Bness Off NC FT	438,953	403,569	411,641
2541-6131 · Maint of Plant Supp Pay	6,203	-	-
2541-6151 · Maint of Plant NC FT	324,275	353,946	361,025
2562-6131 · Food Preparation Supp Pay	5,000	-	-
2562-6151 · Food Preparation NC FT	207,408	243,634	248,506
2562-6161 · Food Preparation NC PT	23,285	32,240	32,885
2642-6131 · Recruitment Supp Pay	950	-	-
3812-6131 · Afterschool Supp Pay	90,327	300,000	306,000
3912-6131 · Par Involve Supp Pay	5,000	-	-
Salaries Total	6,141,610	7,427,135	7,386,747
Benefits and Taxes			
1111-6211 · ES Instruction Cert PRS	240,295	227,512	224,774
1111-6221 · ES Instruction NC PRS	22,768	53,747	54,822
1111-6231 · ES Instruction Soc Sec	112,816	129,171	128,407
1111-6232 · ES Instruction Medicare	26,384	30,209	30,031
1111-6241 · ES Instruction Emp Ins	230,784	234,000	242,528
1131-6211 · MS Instruction Cert PRS	60,188	83,512	85,183
1131-6221 · MS Instruction NC PRS	10,810	-	-
1131-6231 · MS Instruction Soc Sec	32,725	38,354	39,121
1131-6232 · MS Instruction Medicare	7,653	8,970	9,149
1131-6241 · MS Instruction Emp Ins	57,503	62,400	66,144
1191-6231 · Summer Instr Soc Sec	-	3,162	3,225
1191-6232 · Summer Instr Medicare	-	740	754
1221-6211 · SPED Cert PRS	53,687	58,104	59,266
1221-6221 · SPED NC PRS	15,636	46,947	47,886
1221-6231 · SPED Soc Sec	29,766	48,246	49,211
1221-6232 · SPED Medicare	6,961	11,283	11,509
1221-6241 · SPED Emp Ins	58,069	88,400	93,704
1271-6211 · Bilingual Instruction Cert PRS	12,177	20,848	21,265
1271-6231 · Bilingual Instruction Soc Sec	5,382	9,574	9,766
1271-6232 · Bilingual Instruction Medicare	1,259	2,239	2,284
1271-6241 · Bilingual Instruction Emp Ins	4,548	15,600	16,536
1411-6231 · Stud Act Soc Sec	186	8,680	6,125
1411-6232 · Stud Act Medicare	43	2,030	1,433
1411-6241 · Stud Act Emp Ins	-	5,200	5,512
1421-6231 · Stud Ath Soc Sec	701	496	506
1421-6232 · Stud Ath Medicare	164	116	118
2113-6221 · Soc Work NC PRS	19,385	35,816	36,532
2113-6231 · Soc Work Soc Sec	8,414	16,449	16,778
2113-6232 · Soc Work Medicare	1,968	3,847	3,924
2113-6241 · Soc Work Emp Ins	13,916	20,800	22,048

	2134-6221 · Nursing NC PRS	4,619	8,775	8,951	
	2134-6231 · Nursing Soc Sec	1,901	4,030	4,111	
	2134-6232 · Nursing Medicare	445	943	961	
	2134-6241 · Nursing Emp Ins	3,472	5,200	5,512	
	2213-6231 · PD Soc Sec	490	-	-	
	2213-6232 · PD Medicare	115	-	-	
	2311-6261 · Board WC	43,368	60,000	63,648	
	2311-6271 · Board Unemp	20,000	20,000	21,216	
	2321-6211 · Exec Admin Cert PRS	24,218	24,570	25,061	
	2321-6231 · Exec Admin Soc Sec	9,550	11,284	11,510	
	2321-6232 · Exec Admin Medicare	2,490	2,639	2,692	
	2321-6241 · Exec Admin Emp Ins	9,158	5,200	5,512	
	2321-6261 · Exec Admin WC	15,582	-	-	
	2322-6221 · Community Servn NC PRS	3,012	-	-	
	2322-6231 · Community Serv Soc Sec	1,373	-	-	
	2322-6232 · Community Serv Medicare	321	-	-	
	2322-6241 · Community Serv Emp Ins	1,436	-	-	
	2329-6211 · Other Exec Admin Cert PRS	22,589	33,597	34,269	
	2329-6221 · Other Exec Admin NC PRS	45,813	65,400	64,413	
	2329-6231 · Other Exec Admin Soc Sec	33,336	45,465	45,321	
	2329-6232 · Other Exec Admin Medicare	7,796	10,633	10,599	
	2329-6241 · Other Exec Admin Emp Ins	48,052	52,000	55,120	
	2331-6221 · IT Admin NC PRS	8,870	8,303	8,469	
	2331-6231 · IT Admin Soc Sec	3,685	3,813	3,889	
	2331-6232 · ITAdmin Medicare	862	892	910	
	2331-6241 · ITAdmin Emp Ins	6,858	5,200	5,512	
	2411-6211 · Building Admin Cert PRS	94,422	86,288	78,032	
	2411-6221 · Building Admin NC PRS	24,667	23,019	23,479	
	2411-6231 · Building Admin Soc Sec	52,442	50,200	46,620	
	2411-6232 · Building Admin Medicare	12,265	11,740	10,903	
	2411-6241 · Building Admin Emp Ins	74,222	52,000	49,608	
	2511-6211 · Bness Off Cert PRS	-	19,354	19,741	
	2511-6221 · Bness Off NC PRS	62,919	54,482	55,571	
	2511-6231 · Bness Off Soc Sec	27,680	33,910	34,588	
	2511-6232 · Bness Off Medicare	6,473	7,931	8,089	
	2511-6241 · Bness Off Emp Ins	41,555	36,400	38,584	
	2541-6221 · Maint of Plant NC PRS	45,093	47,783	48,738	
	2541-6231 · Maint of Plant Soc Sec	19,785	21,945	22,384	
	2541-6232 · Maint of Plant Medicare	4,627	5,132	5,235	
	2541-6241 · Maint of Plant Emp Ins	34,929	41,600	44,096	
	2562-6221 · Food Preparation NC PRS	31,503	37,243	37,988	
	2562-6231 · Food Preparation Soc Sec	14,420	17,104	17,446	
	2562-6232 · Food Preparation Medicare	3,372	4,000	4,080	
	2562-6241 · Food Preparation Emp Ins	27,260	41,600	44,096	
	2642-6231 · Recruitment Soc Sec	59	-	-	
	2642-6232 · Recruitment Medicare	14	-	-	
	3812-6231 · Afterschool Soc Sec	5,600	18,600	18,972	
	3812-6232 · Afterschool Medicare	1,310	4,350	4,437	
	3912-6231 · Par Involve Soc Sec	310	-	-	
	3912-6232 · Par Involve Medicare	73	-	-	
	Benefits and Taxes Total	1,938,596	2,249,074	2,278,901	
Staff-Related Costs	2213-6319 · PD Prof Serv	78,094	167,500	177,684	TOT Funded \$110k
	2213-6343 · PD Travel	9,724	-	-	
	2213-6371 · PD Dues and Memberships	3,718	-	-	
	2213-6411 · PD Supplies	3,243	-	-	
	2213-6412 · PD Tech Supplies	987	-	-	
	2642-6319 · Recruitment Prof Serv	5,850	-	-	
	2644-6319 · Professional Development NonInstructional Prof Serv	46,109	95,000	46,696	TOT Funded \$56k
	2644-6343 · Travel	38,333	20,000	21,090	

	2644-6411 · Professional Development NonInstructional Supplies	297	-	-	
	2649-6319 · Staff Services, Other Prof Serv	10,730	7,500	6,760	
	Staff-Related Costs Total	197,084	290,000	262,230	
Rent					
	2542-6333 · Facilities Rent	1,280,800	1,254,893	1,264,893	FY24 had prior YR rent paid
	Rent Total	1,280,800	1,254,893	1,264,893	
Occupancy Service					
	2542-6319 · Facilities Prof Serv	6,943	5,000	5,100	
	2542-6332 · Facilities Rep & Mait	135,242	94,000	115,000	Less HVAC repairs
	2542-6335 · Maint of Plant Water/sewer	10,526	8,000	8,160	
	2542-6336 · Facilities Trash Remov	38,051	27,000	27,540	Reviewing Contract
	2542-6338 · Rentals Of Computers And Related	47,830	52,950	54,009	
	2542-6339 · Facilities Oth Prop Serv	71,847	70,550	71,961	
	2542-6351 · Facilities Prop Insur	20,032	20,570	20,982	
	2542-6361 · Facilities Phone/Internet	35,825	65,104	66,406	Ricoh-Code to internet
	2542-6411 · Facilities Supplies	77,239	64,500	65,790	
	2542-6481 · Facilities Electricity	140,000	140,000	142,800	
	2542-6482 · Facilities Gas	32,000	32,000	32,640	
	2546-6319 · Security Svcs Prof Serv	39,488	45,000	45,900	
	2546-6411 · Security Svcs Supplies	13,833	5,000	5,100	Addtl Security in FY24
	4051-6521 · Building Improvements	114,258	-	-	FY24 exp related to grant funding
	4051-6541 · Building Const Equipment	4,672	-	-	
	4051-6543 · Building Const Tech Equipment	4,576	-	-	
	Occupancy Service Total	792,362	629,674	661,388	
Student Expense, Direct					
	1111-6319 · ES Instruction Prof Serv	672,110	145,000	153,816	Sub expenses, will flucuate with vacancies
	1111-6391 · ES Field Trip	11,000	14,500	15,382	
	1111-6411 · ES Instruction Supplies	178,250	62,550	66,353	FY24 had Pre-K start-up
	1111-6412 · ES Instruction Tech Supplies	129,600	155,475	164,927	
	1111-6431 · Textbooks	100,585	51,500	54,631	
	1111-6441 · Elementary - Library Books and Supplies	7,500	5,500	5,834	
	1111-6491 · Elementary - Other Supplies and Materials	58,500	8,500	9,017	Classroom Furniture
	1191-6319 · Summer Instr Prof Serv	12,000	4,000	4,243	
	1191-6411 · Summer Instr Supplies	11,000	8,000	8,486	
	1221-6311 · SPED Instruc Serv	166,791	101,000	107,141	FY24 Added contract with vacancies
	1221-6319 · SPED Prof Serv	103	-	-	
	1221-6371 · Dues And Memberships	1,000	1,076	1,142	
	1221-6411 · SPED Supplies	4,000	4,000	4,243	
	1221-6412 · SPED Instruct Mat	3,430	2,000	2,122	
	1271-6319 · Bilingual Instruction Prof Serv	13,500	13,500	14,321	
	1271-6411 · Bilingual Instruction Supplies	5,000	5,000	5,304	
	1271-6412 · Bilingual Instruction Tech Supplies	7,000	7,000	7,426	
	1271-6431 · Bilingual Instruction Textbook	2,000	2,000	2,122	
	1411-6319 · Stud Act Prof Serv	6,900	1,300	1,379	
	1411-6411 · Stud Act Supplies	4,485	2,600	2,758	
	1421-6319 · Stud Ath Prof Serv	2,569	5,000	5,304	
	1421-6371 · Stu Ath Dues And Memberships	6,911	7,000	7,426	
	1421-6411 · Stud Ath Supplies	12,488	9,000	9,547	Concessions are offset by misc rev
	1911-6311 · Virtual Instructi - Purchased Instructional Services	118,671	-	-	No Virtual Tuition
	1933-6311 · Instructional Services	165,000	180,000	190,944	
	2122-6311 · Counseling Servic -Instructional Services	150,000	32,000	33,946	2 in house counselors with Stronger Connections grant
	2122-6411 · Counseling Supplies	1,067	13,000	13,790	Stronger Connections grant funded
	2125-6319 · Student Information Systems Prof Serv	56,520	-	-	
	2134-6411 · Nursing Supplies	2,654	1,000	1,061	
	2139-6411 · Other Health Services Supplies	1,160	-	-	
	2142-6311 · Psychological Ser - Purchased Instructional Services	86,634	32,000	33,946	Staff Psych Intern not as reliant on 3rd party; Eval Outsourced
	2152-6311 · Speech/Language P - Purchased Instructional Services	130,683	100,000	106,080	
	2152-6411 · Speech Path Supplies	12,778	-	-	
	2162-6311 · Occupational Ther - Purchased Instructional Services	103,402	78,000	82,742	
	2191-6311 · Occ Therapy Instruc Serv	83,875	-	-	

	3611-6391 · Welfare Activities Other Purch Serv	3,884	10,000	8,788	
	3611-6411 · Welfare Activities Services Supplies	8,845	-	-	
	3812-6319 · Afterschool Prof Serv	132,256	13,000	13,790	Staff Stipends \$300k - moved to salary
	3812-6411 · Afterschool Supplies	2,000	-	-	
	3912-6319 · Par Involve Prof Serv	4,673	-	-	
	3912-6391 · Parental Involvem - Other Purchased Services	-	2,000	2,122	
	3912-6411 · Par Involve Supplies	8,381	8,000	8,486	
	Student Expense, Direct Total	2,489,206	1,084,501	1,148,619	
Student Expense, Indirect					
	2562-6332 · Food Service - Repairs and Maintenance	6,000	6,000	6,365	
	2562-6334 · Food Prep Equip Rent	3,000	3,000	3,182	
	2562-6411 · Food Preparation Supplies	39,598	40,000	42,432	
	2562-6471 · Food Supplies	467,142	335,000	355,368	Food expense budget set at resonable expectations of per pupil cost
	2562-6491 · Food Service - Other Supplies and Materials	2,500	2,500	2,652	
	2562-6541 · Food Preparation Equipment	-	7,000	5,408	
	Student Expense, Indirect Total	518,240	393,500	415,407	
Office & Business Expense					
	2114-6412 · Technology Supplies	23,234	16,817	17,839	
	2311-6315 · Board Audit	15,457	18,000	19,094	
	2311-6317 · Board Legal	20,000	6,000	6,365	
	2311-6319 · Board Prof Serv	1,500	2,500	2,652	
	2311-6352 · Board Liab Insur	68,057	55,000	58,344	
	2311-6411 · Board Supplies	2,500	1,500	1,591	
	2321-6319 · Exec Admin Prof Serv	218,552	212,700	225,632	TOT funding \$156k
	2321-6343 · Travel	1,290	-	-	
	2321-6363 · Exec Admin Printing	6,095	2,000	2,122	
	2321-6371 · Executive Admin-Dues and Memberships	11,663	12,000	12,730	
	2321-6411 · Exec Admin Supplies	50,480	30,000	31,824	
	2322-6319 · Community Serv Prof Serv	9,330	-	-	
	2322-6362 · Advertising	116,475	64,500	68,422	
	2322-6363 · Com Serv Printing	4,820	-	-	
	2322-6411 · Community Serv Supplies	32,460	16,500	17,503	
	2329-6319 · Other Exec Admin Prof Serv	9,167	2,000	2,122	
	2331-6337 · Administrative Te - Technology-Related Repairs and Maintenan	258,651	230,850	244,886	
	2331-6412 · IT Admin Tech Supplies	41,247	2,500	2,652	
	2331-6543 · IT Admin Tech Equipment	22,233	6,000	8,788	
	2331-6544 · Administrative Te - Tech Software	4,500	5,000	4,056	
	2411-6319 · Building Admin Prof Serv	550	-	-	
	2411-6371 · Building Level Ad - Dues and Memberships	2,000	2,000	2,122	
	2411-6411 · Building Adminl Supplies	28,500	22,200	23,550	
	2511-6319 · Bness Off Prof Serv	13,361	26,154	27,744	
	2511-6363 · Bness Off Printing	437	-	-	
	2511-6411 · Bness Off Supplies	42,063	44,000	46,675	
	2511-6412 · Bness Off Tech Supplies	31,461	12,000	12,730	
	2511-6491 · Bness Off Other Materials	(200)	-	-	
	2525-6319 · Financial Accounting Services Prof Serv	137,982	144,900	153,710	
	2525-6412 · Technology Supplies	14,803	12,000	12,730	
	2529-6319 · Other Fiscal Services Prof Serv	7,000	8,500	9,017	
	2639-6316 · Data Processing And Technology	20,400	4,200	4,455	Web Development in FY24
	Office & Business Expense Total	1,216,068	959,821	1,019,353	
Transportation					
	2551-6341 · Transportation - Contracted, Non-Disabled Students Home to School	285,183	200,000	212,160	Cost Savings implemented mid YR FY24
	2551-6342 · Transportation - Contracted, Non-Disabled Students Non-Route	49,278	18,500	19,625	
	2553-6341 · Transportation - Contracted, Disabled Students Home to School	66,101	62,000	65,770	
	2558-6391 · Transportation Sp Funds Purchased Services	5,781	-	-	
	Transportation Total	406,343	280,500	297,554	
Expenses Total		14,980,310	14,569,099	14,725,093	
NET ORDINARY INCOME		191,111	(308,056)	(262,224)	
TOTAL EXPENSES		14,980,310	14,569,099	14,725,093	
NET INCOME		191,111	(308,056)	(262,224)	



Cash Flow Adjustments					
	Other Operating Activities				
		2156 - Group Health and Life Insurance Payable	8,737	-	-
		Other Operating Activities Total	8,737	-	-
	Cash Flow Adjustments Total		8,737	-	-
CHANGE IN CASH			199,847	(308,056)	(262,224)
Starting Cash Balance			3,635,465	3,835,313	3,527,257
Change In Cash			199,847	(308,056)	(262,224)
ENDING CASH BALANCE			3,835,313	3,527,257	3,265,033
FUND BAL			26%	24%	22%

### Local Fundraising

Funder			Category	FY25
Opportunity Trust	70,000.00	Chief of Schools (partial)	Salary Benefits	FY25
Opportunity Trust	100,000.00	Brandon Sorlie	Exec consult	FY25
Opportunity Trust	56,000.00	Greenhouse Fellowship- AB & Ming	PD	FY25
Opportunity Trust	130,000.00	Curr & Instruc Support with Megan	Salary Benefits	FY25
Opportunity Trust	20,000.00	Excellent School Visit	PD	FY25
Opportunity Trust	40,000.00	Coach - Q Major	Exec consult	FY25
Opportunity Trust	90,000.00	Lavinia Close Reading/Reading for Meaning	PD	FY25
Opportunity Trust	16,800.00	Ops Capacity Builder	Exec consult	FY25
	<b>522,800.00</b>			

### Federal

STRONGER CONNECTIONS			thru fall 2026
FY25	\$171,600.00	Salaries & Benefits	FY25
FY25	\$18,252.00	Services / Supplies	FY25
	<b>\$189,852.00</b>		
FY26	181,896.00	Salaries & Benefits	FY26
FY26	\$18,252.00	Services / Supplies	FY26
	<b>200,148.00</b>		

Account	Position	SY24-25	SY25-26	SY26-27
<b>1111 · ES Instruction</b>				
1111-6111 · ES Instruction Cert FT	Pre-K Lead TGS	\$48,430	49,398	50,880
1111-6111 · ES Instruction Cert FT	Pre-K Para TGS	\$35,360	36,067	37,149
1111-6111 · ES Instruction Cert FT	Pre-K TA TGS	\$35,197	35,901	36,978
1111-6111 · ES Instruction Cert FT	K-8 Alternate Setting Teacher	\$52,926		
1111-6111 · ES Instruction Cert FT	Kindergarten Lead Teacher - TGS	\$44,652	45,545	46,911
1111-6111 · ES Instruction Cert FT	Kindergarten Lead Teacher - FP	\$48,430	49,398	50,880
1111-6111 · ES Instruction Cert FT	Kindergarten Lead Teacher - TGE	\$44,414	45,302	46,661
1111-6111 · ES Instruction Cert FT	Kindergarten Lead Teacher - GP	\$48,430	49,398	50,880
1111-6152 · ES Instruction Aides	Kindergarten Teaching Assistant - TGS	\$28,050	28,611	29,469
1111-6152 · ES Instruction Aides	Kindergarten Teaching Assistant - FP	\$28,050	28,611	29,469
1111-6152 · ES Instruction Aides	Kindergarten Teaching Assistant - TGE	\$28,050	28,611	29,469
1111-6152 · ES Instruction Aides	Kindergarten Teaching Assistant - GP	\$28,050	28,611	29,469
1111-6111 · ES Instruction Cert FT	1st Grade Lead Teacher - TGS	\$49,147	50,130	51,634
1111-6111 · ES Instruction Cert FT	1st Grade Lead Teacher - FP	\$48,430	49,398	50,880
1111-6111 · ES Instruction Cert FT	1st Grade Lead Teacher - TGE	\$48,385	49,352	50,833
1111-6111 · ES Instruction Cert FT	1st Grade Lead Teacher - GP	\$49,640	50,633	52,152
1111-6111 · ES Instruction Cert FT	2nd Grade Lead Teacher - TGS	\$46,096	47,018	48,429
1111-6111 · ES Instruction Cert FT	2nd Grade Lead Teacher - FP	\$49,147	50,130	51,634
1111-6111 · ES Instruction Cert FT	2nd Grade Lead Teacher - TGE	\$49,640	50,633	52,152
1111-6111 · ES Instruction Cert FT	2nd Grade Lead Teacher - GP	\$68,506	69,876	71,972
1111-6111 · ES Instruction Cert FT	3rd Grade Lead Teacher - TGS	\$48,430	49,398	50,880
1111-6111 · ES Instruction Cert FT	3rd Grade Lead Teacher - FP	\$44,463	45,352	46,713
1111-6111 · ES Instruction Cert FT	3rd Grade Lead Teacher - TGE	\$52,154	53,197	54,792
1111-6111 · ES Instruction Cert FT	3rd Grade Lead Teacher - GP	\$65,133	66,435	68,428
1111-6111 · ES Instruction Cert FT	4th Grade Lead Teacher - TGS	\$49,640	50,633	52,152
1111-6111 · ES Instruction Cert FT	4th Grade Lead Teacher - FP	\$45,523	46,434	47,827
1111-6111 · ES Instruction Cert FT	4th Grade Lead Teacher - TGE	\$47,249	48,193	49,639
1111-6151 · ES Instruction NC FT	4th Grade Lead Teacher - GP	\$48,430	49,398	50,880
1111-6111 · ES Instruction Cert FT	5th Grade Lead Teacher - TGS	\$55,406	56,514	58,209
1111-6111 · ES Instruction Cert FT	5th Grade Lead Teacher - FP	\$53,457	54,526	56,162
1111-6111 · ES Instruction Cert FT	5th Grade Lead Teacher - TGE	\$41,037	41,858	43,114
1111-6111 · ES Instruction Cert FT	5th Grade Lead Teacher - GP	\$48,430	49,398	50,880
1111-6111 · ES Instruction Cert FT	Specials Teacher (Art) - TGS	\$59,599	60,791	62,615
1111-6111 · ES Instruction Cert FT	Specials Teacher (PE) - TGS	\$48,430	49,398	50,880
1111-6111 · ES Instruction Cert FT	Specials Teacher (Art) - FP	\$48,430	49,398	50,880

1111-6111 · ES Instruction Cert FT	Specials Teacher (PE) - FP	\$44,414	45,302	46,661
1111-6111 · ES Instruction Cert FT	Specials Teacher (Art) - TGE	\$41,037	41,858	43,114
1111-6111 · ES Instruction Cert FT	Specials Teacher (PE) - TGE	\$60,482	61,692	63,542
1111-6111 · ES Instruction Cert FT	Specials Teacher (Art) - GP	\$65,133	66,435	68,428
1111-6152 · ES Instruction Aides	Specials Teacher (PE) - GP	\$53,457	54,526	56,162
1111-6151 · ES Instruction NC FT	Teacher Fellow	\$40,037	40,837	42,062
1111-6151 · ES Instruction NC FT	SUB, Resident or TA	\$36,000	36,720	37,822
1111-6151 · ES Instruction NC FT	SUB, Resident or TA	\$36,000	36,720	37,822
1111-6151 · ES Instruction NC FT	SUB, Resident or TA	\$36,000	36,720	37,822
1111-6151 · ES Instruction NC FT	SUB, Resident or TA	\$36,000	36,720	37,822
1111-6131 · ES Instruction Supp Pay	Stipends	\$0	-	-
1111-6131 · ES Instruction Supp Pay			-	-
1111-6131 · ES Instruction Supp Pay			-	-
<leave blank>				
Total 1111 - ES Instruction		\$2,083,396	2,071,080	2,133,213
FTEs (Instructional)		45	44	44
Students/FTE		14.44	15	16
Salaries - Certified		1,685,272.76	1,664,994	1,714,944
Salaries - Not Certified		398,123.57	406,086	418,269
Salaries - Blank		-	-	-
<b>1131 · MS Instruction</b>				
1131-6111 · MS Instruction Cert FT	MS ELA Teacher - TGS	\$47,249	48,193	49,639
1131-6111 · MS Instruction Cert FT	MS ELA Teacher - FP	\$63,544	64,815	66,759
1131-6111 · MS Instruction Cert FT	MS ELA Teacher - TGE	\$45,474	46,383	47,775
1131-6111 · MS Instruction Cert FT	MS Math Teacher - TGS	\$51,635	52,667	54,247
1131-6111 · MS Instruction Cert FT	MS Math Teacher - FP	\$46,096	47,018	48,429
1131-6111 · MS Instruction Cert FT	MS Math Teacher - TGE	\$47,278	48,224	49,670
1131-6111 · MS Instruction Cert FT	MS Science Teacher - TGS	\$46,714	47,648	49,077
1131-6111 · MS Instruction Cert FT	MS Science Teacher - FP	\$48,430	49,398	50,880
1131-6111 · MS Instruction Cert FT	MS Science Teacher - TGE	\$56,995	58,135	59,879
1131-6111 · MS Instruction Cert FT	MS Social Studies Teacher - TGS	\$51,635	52,667	54,247
1131-6111 · MS Instruction Cert FT	MS Social Studies Teacher - FP	\$48,430	49,398	50,880
1131-6111 · MS Instruction Cert FT	MS Social Studies Teacher - TGE	\$65,133	66,435	68,428
1131-6131 · MS Instruction Supp Pay	Stipends	\$0	-	-
<leave blank>				
Total 1131 - MS Instruction		\$618,611	630,983	649,913

FTEs (Instructional)	12	12	12
Students/FTE	54.17	56	59
Salaries - Certified	618,610.92	630,983	649,913
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>1151 · HS Instruction</b>			
<leave blank>			
Total 1151 - HS Instruction	-	-	-
FTEs (Instructional)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>1191 · Summer School</b>			
1191-6131 · Summer Instr Supp Pay	Robotics Stipend	\$4,000	4,080 4,202
1191-6131 · Summer Instr Supp Pay	Teacher Stipend 1st Grade	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Teacher Stipend 2nd Grade	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Teacher Stipend 3rd Grade	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Teacher Stipend 4th Grade	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Teacher Stipend 5th Grade	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Teacher Stipend 6th Grade	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Teacher Stipend 7th Grade	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Teacher Stipend Kinder	\$3,700	3,774 3,887
1191-6131 · Summer Instr Supp Pay	Principal & Instruction Summer Support	\$9,000	9,180 9,455
1191-6131 · Summer Instr Supp Pay	Food Summer Stipend	\$2,800	2,856 2,942
1191-6131 · Summer Instr Supp Pay	2511 Business Office Summer School Stipend	\$2,800	2,856 2,942
1191-6131 · Summer Instr Supp Pay	Maint Summer Stipend	\$2,800	2,856 2,942
<leave blank>			
Total 1191 - Summer School	51,000.00	52,020	53,581
FTEs (Instructional)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-

Salaries - Blank		51,000.00	52,020	53,581
<b>Support</b>				
<b>1221 · SPED</b>				
1221-6111 · SPED Cert FT	Behavior Interventionist - FP	\$44,342	45,228	46,585
1221-6152 · SPED Aides	Behavior Interventionist - TGS	\$45,397	46,305	47,694
1221-6152 · SPED Aides	SPED Para - TGS	\$33,000	33,660	34,670
1221-6152 · SPED Aides	SPED Para - FP	\$38,480	39,250	40,427
1221-6152 · SPED Aides	SPED Para - TGE	\$38,480	39,250	40,427
1221-6152 · SPED Aides	SPED Para - TGS	\$38,480	39,250	40,427
1221-6152 · SPED Aides	SPED Para - GP	\$38,480	39,250	40,427
1221-6152 · SPED Aides	SPED Para - GP	\$38,480	39,250	40,427
1221-6152 · SPED Aides	SPED Para - GP	\$38,480	39,250	40,427
1221-6152 · SPED Aides	SPED Para - GP	\$38,480	39,250	40,427
1221-6111 · SPED Cert FT	SPED Teacher - TGS	\$67,431	68,780	70,843
1221-6111 · SPED Cert FT	SPED Teacher - FP	\$50,138	51,141	52,675
1221-6111 · SPED Cert FT	SPED Teacher - TGE	\$58,420	59,588	61,376
1221-6111 · SPED Cert FT	SPED Teacher - GP	\$67,431	68,780	70,843
1221-6111 · SPED Cert FT	SPED Teacher - GP	\$52,154	53,197	54,792
1221-6111 · SPED Cert FT	SPED Teacher - GP	\$60,482	61,692	63,542
1221-6111 · SPED Cert FT	School Psych Intern FT NC	\$30,000	30,600	31,518
1221-6131 · SPED Supp Pay	Stipends	\$0	-	-
<leave blank>				
Total 1221 - SPED		\$778,155	793,718	817,529
FTEs (Instructional)		17.00	17	17
Students/FTE		38.24	40	41
Salaries - Certified		430,397.46	439,005	452,176
Salaries - Not Certified		347,757.25	354,712	365,354
Salaries - Blank		-	-	-
<b>1251 · Supp Instruct</b>				
<leave blank>				
Total 1251 - Supp Instruct		-	-	-
FTEs (Instructional)		-	-	-

Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>1271 · Bilingual Instruction</b>				
1271-6111 · Bilingual Instruction Cert FT	ELL Teacher - TGS	\$57,568	58,719	60,481
1271-6111 · Bilingual Instruction Cert FT	ELL Teacher - GP	\$48,430	49,398	50,880
1271-6111 · Bilingual Instruction Cert FT	ELL Teacher - GP	\$48,430	49,398	50,880
<leave blank>				
Total 1271 - Bilingual Instruction		154,427	157,516	162,241
FTEs (Support)		3.00	3	3
Students/FTE		216.67	225	234
Salaries - Certified		154,427.13	157,516	162,241
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>1411 · Stud Act</b>				
1411-6131 · Stud Act Supp Pay	Stipend Merit Pay/Continuing ED)	100,000.00	49,398	50,880
1411-6131 · Stud Act Supp Pay	Placeholder for ALL other Stipends	40,000.00	49,398	50,880
<leave blank>				
Total 1411 - Stud Act		140,000.00	98,797	101,761
FTEs (Support)		1.00	1	1
Students/FTE		650.00	676	703
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		140,000.00	98,797	101,761
<b>1421 · Student Ath</b>				
1421-6131 · Stud Ath Supp Pay	Stipend	8,000.00	8,160	8,405
<leave blank>				
Total 1421 - Student Ath		8,000.00	8,160	8,405
FTEs (Support)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		8,000.00	8,160	8,405

<b>2113 · Soc Work</b>				
2113-6151 · Soc Work NC FT	Social Worker - LEA	63,550.00	64,821	66,766
2113-6151 · Soc Work NC FT	Social Worker - LEA	71,750.00	73,185	75,381
2113-6151 · Soc Work NC FT	Social Worker - LEA	65,000.00	66,300	68,289
2113-6151 · Soc Work NC FT	Social Worker - LEA	65,000.00	66,300	68,289
<leave blank>				
Total 2113 - Soc Work		265,300.00	270,606	278,724
FTEs (Support)		4.00	4	4
Students/FTE		162.50	169	176
Salaries - Certified		-	-	-
Salaries - Not Certified		265,300.00	270,606	278,724
Salaries - Blank		-	-	-
<b>2114 · Stu Sup</b>				
<leave blank>				
Total 2114 - Stu Sup		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>2119 · Other Attendance and Social Work Services</b>				
<leave blank>				
Total 2119 - Other Attendance and Social Work Services		-	-	-
FTEs (Support)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>2122 · Counseling</b>				



<leave blank>			
Total 2122 - Counseling	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-

#### 2124 · Information Services

<leave blank>			
Total 2124 - Information Services	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-

#### 2125 · Student Information Systems

<leave blank>			
Total 2125 - Student Information Systems	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-

#### 2126 · Student Placement Services

<leave blank>			
Total 2126 - Student Placement Services	-	-	-

FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2129 · Other Guidance Services</b>			
<leave blank>			
Total 2129 - Other Guidance Services	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2134 · Nursing</b>			
2134-6151 · Nursing NC FT                      Nurse - LEA	65,000.00	66,300	68,289
<leave blank>			
Total 2134 - Nursing	65,000.00	66,300	68,289
FTEs (Support)	1.00	1	1
Students/FTE	650.00	676	703
Salaries - Certified	-	-	-
Salaries - Not Certified	65,000.00	66,300	68,289
Salaries - Blank	-	-	-
<b>2139 · Other Health Services</b>			
<leave blank>			
Total 2139 - Other Health Services	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-

Salaries - Blank	-	-	-
<b>2142 · Psych Test</b>			
<leave blank>			
Total 2142 - Psych Test	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2143 · Psych Svcs</b>			
<leave blank>			
Total 2143 - Psych Svcs	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2152 · Speech Path</b>			
2152-6151 · Speech Path NC FT      Speech Lang Pathgist	-	-	-
<leave blank>			
Total 2152 - Speech Path	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2191 · Occ Therapy</b>			

<leave blank>			
Total 2191 - Occ Therapy	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-

#### 2211 · Improvement of Instructional Services

<leave blank>			
Total 2211 - Improvement of Instructional Services	-	-	-
FTEs (Instructional)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-

#### 2212 · Instruction and Curriculum Development Services

<leave blank>			
Total 2212 - Instruction and Curriculum Development Services	-	-	-
FTEs (Instructional)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-

#### 2213 · PD

<leave blank>			
Total 2213 - PD	-	-	-
FTEs (Instructional)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!

Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2221 · Library Management</b>			
<leave blank>			
Total 2221 - Library Management	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2222 · Library</b>			
<leave blank>			
Total 2222 - Library	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2225 · Instruct Tech</b>			
<leave blank>			
Total 2225 - Instruct Tech	-	-	-
FTEs (Support)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-

2321 · Executive Admin				
2321-6112 · Exec Admin Cert FT Admin	Executive Director	\$182,000	185,640	191,209
<leave blank>				
Total 2321 - Executive Admin		182,000.00	185,640	191,209
FTEs (Admin)		1.00	1	1
Students/FTE		650.00	676	703
Salaries - Certified		182,000.00	185,640	191,209
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
2322 · Community Serv				
<leave blank>				
Total 2322 - Community Serv		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
2323 · Staff Relations and Negotiations Services				
<leave blank>				
Total 2323 - Staff Relations and Negotiations Services		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
2329 · Other Exce Admin				
2329-6151 · Other Exec Admin NC FT	Reg Executive Assistant	\$51,500	52,530	54,106
2329-6112 · Other Exec Admin Cert FT Admin	Director of Federal Programs & Compliance	\$88,868	90,645	93,364
2329-6112 · Other Exec Admin Cert FT Admin	Chief of Schools TOT \$70k	\$160,000	163,200	168,096

2329-6151 · Other Exec Admin NC FT	Director of Curriculum & Instruction TOT Funded	\$100,000	85,000	87,550
2329-6151 · Other Exec Admin NC FT	Secretary - TGS	\$43,050	43,911	45,228
2329-6151 · Other Exec Admin NC FT	Secretary - FP	\$41,600	42,432	43,705
2329-6151 · Other Exec Admin NC FT	Secretary - TGE	\$43,563	44,434	45,767
2329-6151 · Other Exec Admin NC FT	Secretary - GP	\$41,600	42,432	43,705
2329-6151 · Other Exec Admin NC FT	Special Education Coordinator	\$67,600	68,952	71,021
2329-6151 · Other Exec Admin NC FT	Director Of Culture	95,533.20	97,444	100,367
2329-6131 · Other Exec Admin Supp Pay	Stipends	-	-	-
2329-6131 · Other Exec Admin Supp Pay			-	-
<leave blank>				
Total 2329 - Other Exce Admin		733,313.28	730,980	752,909
FTEs (Admin)		10.00	10	10
Students/FTE		65.00	68	70
Salaries - Certified		248,867.58	253,845	261,460
Salaries - Not Certified		484,445.70	477,135	491,449
Salaries - Blank		-	-	-
<b>2331 · IT Admin</b>				
2331-6151 · IT Admin NC FT	IT	61,500.00	62,730	64,612
<leave blank>				
Total 2331 - IT Admin		61,500.00	62,730	64,612
FTEs (Admin)		1.00	1	1
Students/FTE		650.00	676	703
Salaries - Certified		-	-	-
Salaries - Not Certified		61,500.00	62,730	64,612
Salaries - Blank		-	-	-
<b>2411 · Building Admin</b>				
2411-6151 · Building Admin NC FT	Curriculum Coordinator & Instructional Coach	\$100,000	102,000	105,060
2411-6112 · Building Admin Cert FT Admin	Curriculum Coordinator	\$62,000	63,240	65,137
2411-6122 · Building Admin Cert PT	Pre-K Coordinator	\$0	-	-
2411-6112 · Building Admin Cert FT Admin	Dean of Instruction - TGE	\$72,493	-	-
2411-6151 · Building Admin NC FT	Assistant Principal - TGE	\$70,508	71,918	74,076
2411-6112 · Building Admin Cert FT Admin	Assistant Principal - TGS	\$66,117	67,440	69,463
2411-6112 · Building Admin Cert FT Admin	Assistant Principal - FP	\$70,508	71,918	74,076
2411-6112 · Building Admin Cert FT Admin	Principal - TGS	\$90,200	92,004	94,764

2411-6112 · Building Admin Cert FT Admin	Principal - FP	\$92,004	93,844	96,659
2411-6112 · Building Admin Cert FT Admin	Principal - TGE	\$93,844	95,721	98,593
2411-6112 · Building Admin Cert FT Admin	Principal - GP	\$92,004	93,844	96,659
2411-6131 · Buidling Admin Supp Pay	Stipends	\$0	-	-
<leave blank>				
Total 2411 - Building Admin		809,679.19	751,930	774,488
FTEs (Instructional)		10.00	9	9
Students/FTE		65.00	75	78
Salaries - Certified		639,170.91	578,011	595,352
Salaries - Not Certified		170,508.28	173,918	179,136
Salaries - Blank		-	-	-
<b>2511 · Business Office</b>				
2511-6111 · Bness Off Cert FT	Chief Operating Officer	\$143,364	146,231	150,618
2511-6151 · Bness Off NC FT	School Admissions Manager	\$60,049	61,250	63,087
2511-6151 · Bness Off NC FT	Marketing & Communications Manager	\$70,000	71,400	73,542
2511-6151 · Bness Off NC FT	Regional Operations Manager	\$72,204	73,648	75,858
2511-6151 · Bness Off NC FT	Senior HR Generalist	\$85,644	87,357	89,978
2511-6151 · Bness Off NC FT	SOM / Regional Ops Support Spec	\$57,672	58,825	60,590
2511-6151 · Bness Off NC FT	HR Specialist	\$58,000	59,160	60,935
2511-6131 · Bness Off Supp Pay	Stipends	\$0	-	-
2511-6131 · Bness Off Supp Pay	Summer School Stipend	\$0	-	-
<leave blank>				
Total 2511 - Business Office		546,933.31	557,872	574,608
FTEs (Admin)		7.00	7	7
Students/FTE		92.86	97	100
Salaries - Certified		143,364.04	146,231	150,618
Salaries - Not Certified		403,569.27	411,641	423,990
Salaries - Blank		-	-	-
<b>2521 · Fiscal Service Area Direction</b>				
<leave blank>				
Total 2521 - Fiscal Service Area Direction		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!



Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2541 · Maint of Plant</b>			
2541-6151 · Maint of Plant NC FT      Facilities Manager- LEA	\$69,700	71,094	73,227
2541-6151 · Maint of Plant NC FT      Maintenance Manager - LEA	\$69,615	71,007	73,138
2541-6151 · Maint of Plant NC FT      Custodian - LEA	\$39,312	40,098	41,301
2541-6151 · Maint of Plant NC FT      Custodian - TGS	\$34,778	35,473	36,537
2541-6151 · Maint of Plant NC FT      Custodian - TGS	\$0	-	-
2541-6151 · Maint of Plant NC FT      Custodian - TGS	\$36,321	37,047	38,159
2541-6151 · Maint of Plant NC FT      Custodian - FP	\$33,280	33,946	34,964
2541-6151 · Maint of Plant NC FT      Custodian - TGE	\$34,944	35,643	36,712
2541-6151 · Maint of Plant NC FT      Custodian - GP	35,997	36,717	37,818
2541-6131 · Maint of Plant Supp Pay      Stipends	-	-	-
2541-6131 · Maint of Plant Supp Pay      Summer Stipend	-	-	-
<leave blank>			
Total 2541 - Maint of Plant	353,946.46	361,025	371,856
FTEs (Admin)	8.00	8	8
Students/FTE	81.25	85	88
Salaries - Certified	-	-	-
Salaries - Not Certified	353,946.46	361,025	371,856
Salaries - Blank	-	-	-
<b>2542 · Care and Upkeep of Buildings Services</b>			
<leave blank>			
Total 2542 - Care and Upkeep of Buildings Services	-	-	-
FTEs (Admin)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2546 · Security Services</b>			

<leave blank>				
Total 2546 - Security Services		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>2551 · Transportation - Contracted, Non-Disabled Students</b>				
<leave blank>				
Total 2551 - Transportation - Contracted, Non-Disabled Students		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>2552 · Transportation - District-Operated, Non-Disabled Students</b>				
<leave blank>				
Total 2552 - Transportation - District-Operated, Non-Disabled Students		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>2562 · Food Preparation</b>				
2562-6151 · Food Preparation NC FT	Food Service Coord - TGS	\$33,487	34,157	35,181
2562-6151 · Food Preparation NC FT	Food Service Coord - TGS	\$41,000	41,820	43,075
2562-6151 · Food Preparation NC FT	Food Service Assist - FP	\$34,456	35,145	36,199
2562-6151 · Food Preparation NC FT	Food Service Assist - FP	\$33,163	33,827	34,841
2562-6151 · Food Preparation NC FT	Food Service Coord - TGE	\$34,453	35,142	36,196

2562-6161 · Food Preparation NC PT	Food Service Assist - TGE	\$32,240	32,885	33,871
2562-6151 · Food Preparation NC FT	Food Service Assist - GP	\$32,240	32,885	33,871
2562-6151 · Food Preparation NC FT	Food Service Coord - GP	\$34,835	35,531	36,597
2562-6161 · Food Preparation NC PT	Stipends	\$0	-	-
2562-6131 · Food Preparation Supp Pay	Summer Stipend	\$0	-	-
<leave blank>				
Total Salaries - Blank		275,873.73	281,391	289,833
FTEs (Admin)		8.00	8	8
Students/FTE		81.25	85	88
Salaries - Certified		-	-	-
Salaries - Not Certified		275,873.73	281,391	289,833
Salaries - Blank		-	-	-
<b>2641 · Staff Services, Mgmt</b>				
<leave blank>				
Total 2641 - Staff Services, Mgmt		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>2642 · Personnel Recruitment</b>				
<leave blank>				
Total 2642 - Personnel Recruitment		-	-	-
FTEs (Admin)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>2644 · Professional Development NonInstructional</b>				

<leave blank>			
Total 2644 - Professional Development NonInstructional	-	-	-
FTEs (Admin)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2649 · Staff Services, Other</b>			
<leave blank>			
Total 2649 - Staff Services, Other	-	-	-
FTEs (Admin)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2651 · Statistical Services, Mgmt</b>			
<leave blank>			
Total 2651 - Statistical Services, Mgmt	-	-	-
FTEs (Admin)	-	-	-
Students/FTE	#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified	-	-	-
Salaries - Not Certified	-	-	-
Salaries - Blank	-	-	-
<b>2659 · Other Statistical Services</b>			
<leave blank>			
Total 2659 - Other Statistical Services	-	-	-
FTEs (Admin)	-	-	-

Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>3811 · Custody and Care of Children Services</b>				
<leave blank>				
Total 3811 - Custody and Care of Children Services		-	-	-
FTEs (Support)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-
<b>3812 · Afterschool</b>				
3812-6131 · Afterschool Supp Pay	Before Care Stipends	50,000.00	51,000	52,530
3812-6131 · Afterschool Supp Pay	After Care Stipends	250,000.00	255,000	262,650
<leave blank>				
Total 3812 - Afterschool		300,000.00	306,000	315,180
FTEs (Support)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		300,000.00	306,000	315,180
<b>3912 · Par Involve</b>				
<leave blank>				
Total 3912 - Par Involve		-	-	-
FTEs (Support)		-	-	-
Students/FTE		#DIV/0!	#DIV/0!	#DIV/0!
Salaries - Certified		-	-	-
Salaries - Not Certified		-	-	-
Salaries - Blank		-	-	-

END			
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Total Salaries	\$7,427,135	7,386,747	7,608,350
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Total FTES	128.00	126.00	126.00
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Account	Vendor	SY24-25
1111-6319 · ES Instruction Prof Serv	TGS - ISS Companies /Flexible Educators	40,000
1111-6319 · ES Instruction Prof Serv	Fox Park -ISS Companies /Flexible Educators	36,500
1111-6319 · ES Instruction Prof Serv	TGE - ISS Companies /Flexible Educators	36,500
1111-6319 · ES Instruction Prof Serv	GRAVOIS PARK -ISS Companies /Flexible Educators	32,000
1111-6391 · ES Field Trip	TGS-Field Trips & Incentives	4,000
1111-6391 · ES Field Trip	Fox Park-Field Trips Incentives	3,500
1111-6391 · ES Field Trip	TGE-Field Trips Incentives	3,500
1111-6391 · ES Field Trip	GRAVOIS PARK-Field Trips & Incentives	3,500
1111-6411 · ES Instruction Supplies	TGS Pre-K Classroom Supplies	2,000
1111-6411 · ES Instruction Supplies	TGS-Supplies & Uniforms	12,700
1111-6411 · ES Instruction Supplies	Fox Park-Supplies & Uniforms	8,780
1111-6411 · ES Instruction Supplies	TGE-Supplies & Uniforms	8,780
1111-6411 · ES Instruction Supplies	GRAVOIS PARK-Supplies & Uniforms	7,640
1111-6411 · ES Instruction Supplies	CKLA (ELA) Consumables Kinder - 2nd	13,000
1111-6411 · ES Instruction Supplies	Grades 3-8 Printing Modules	5,000
1111-6411 · ES Instruction Supplies	Zearn Notebooks	2,250
1111-6411 · ES Instruction Supplies	Rochester - Homework Folders	2,000
1111-6411 · ES Instruction Supplies	MAP Testing - printed results	400
1111-6412 · ES Instruction Tech Supplies	Dell Chrome Books	40,000
1111-6412 · ES Instruction Tech Supplies	Appletree	12,000
1111-6412 · ES Instruction Tech Supplies	CKLA / Amplify / Amplify - Dibels (MClass)	5,000
1111-6412 · ES Instruction Tech Supplies	Committee for Children (Second Step)	2,500
1111-6412 · ES Instruction Tech Supplies	EdPlus	3,800
1111-6412 · ES Instruction Tech Supplies	Lavinia - summer learning program	11,000
1111-6412 · ES Instruction Tech Supplies	Lavinia - Close Reading (3-5th grade, 2 bldgs)	13,800
1111-6412 · ES Instruction Tech Supplies	Learning A-Z	2,800
1111-6412 · ES Instruction Tech Supplies	NWEA	12,534
1111-6412 · ES Instruction Tech Supplies	Panorama - Culture	15,250
1111-6412 · ES Instruction Tech Supplies	Planbook	900
1111-6412 · ES Instruction Tech Supplies	Zearn	10,000
1111-6412 · ES Instruction Tech Supplies	Kickboard	6,066
1111-6412 · ES Instruction Tech Supplies	Pik My Kid	11,025
1111-6412 · ES Instruction Tech Supplies	PickATime	800
1111-6412 · ES Instruction Tech Supplies	Hotspots, chargers, and misc peripeherals	8,000
1111-6431 · Textbooks	TGS-Texts & Curriculum	4,000
1111-6431 · Textbooks	Fox Park-Texts & Curriculum	3,500
1111-6431 · Textbooks	TGE-Texts & Curriculum	3,500
1111-6431 · Textbooks	GRAVOIS PARK-Texts & Curriculum	3,500
1111-6431 · Textbooks	MySci - Washington University	37,000
1111-6441 · Elementary - Library Books and Supplies	Fox Park-Library Books	2,000
1111-6441 · Elementary - Library Books and Supplies	TGE-Library Books	2,000
1111-6441 · Elementary - Library Books and Supplies	GRAVOIS PARK-Library Books	1,500

1111-6491 · Elementary - Other Supplies and Materials	Fox Park-Furniture	3,000
1111-6491 · Elementary - Other Supplies and Materials	TGE-Furniture	3,000
1111-6491 · Elementary - Other Supplies and Materials	GRAVOIS PARK-Furniture	500
1111-6491 · Elementary - Other Supplies and Materials	TGS-Classroom Furniture	2,000
1191-6319 · Summer Instr Prof Serv	SpringBoard	4,000
1191-6411 · Summer Instr Supplies	Summer School Supplies	8,000
1221-6311 · SPED Instruc Serv	ECSE - PK SPED	22,000
1221-6311 · SPED Instruc Serv	TGS	19,000
1221-6311 · SPED Instruc Serv	Fox Park	19,000
1221-6311 · SPED Instruc Serv	TGE	19,000
1221-6311 · SPED Instruc Serv	GRAVOIS PARK	22,000
1221-6411 · SPED Supplies	TGS	1,000
1221-6411 · SPED Supplies	Fox Park	1,000
1221-6411 · SPED Supplies	TGE	1,000
1221-6411 · SPED Supplies	GRAVOIS PARK	1,000
1221-6412 · SPED Instruct Mat	SPED Track - name will change	2,000
1271-6319 · Bilingual Instruction Prof Serv	TGS Translation Services (Lamp&Internatinal)	5,000
1271-6319 · Bilingual Instruction Prof Serv	Fox Park Translation Services (Lamp&Internatinal)	2,500
1271-6319 · Bilingual Instruction Prof Serv	TGE Translation Services (Lamp&Internatinal)	3,500
1271-6319 · Bilingual Instruction Prof Serv	GRAVOIS PARK Translation Services (Lamp&Internatinal)	2,500
1271-6411 · Bilingual Instruction Supplies	TGS Translation Supplies (Lamp&Internatinal)	2,000
1271-6411 · Bilingual Instruction Supplies	Fox Park Translation Supplies (Lamp&Internatinal)	1,500
1271-6411 · Bilingual Instruction Supplies	TGE Translation Supplies (Lamp&Internatinal)	500
1271-6411 · Bilingual Instruction Supplies	GRAVOIS PARK Translation Supplies (Lamp&Internatinal)	1,000
1271-6412 · Bilingual Instruction Tech Supplies	Elevation - ELL Platform	7,000
1271-6431 · Bilingual Instruction Textbook	ELL Curriculum	2,000
1411-6319 · Stud Act Prof Serv	Student Activities Prof Services	1,300
1411-6411 · Stud Act Supplies	TGS	700
1411-6411 · Stud Act Supplies	Fox Park	700
1411-6411 · Stud Act Supplies	TGE	700
1411-6411 · Stud Act Supplies	GRAVOIS PARK	500
1421-6319 · Stud Ath Prof Serv	Athletic Services - Coaching	5,000
1421-6371 · Stu Ath Dues And Memberships	Athletic Memberships & League Fees	7,000
1421-6411 · Stud Ath Supplies	Athletic Supplies	4,000
1421-6411 · Stud Ath Supplies	Concession Supplies	5,000
1933-6311 · Instructional Services	GRAVOIS PARK-SPED TUITION	180,000
2114-6412 · Stu Sup Prof Serv	Infinite Campus	16,817
2122-6311 · Counseling Servc -Instructional Services	TGS-Contracted Counselor LFCS	8,000
2122-6311 · Counseling Servc -Instructional Services	Fox Park-Contracted Counselor LFCS	8,000
2122-6311 · Counseling Servc -Instructional Services	TGE-Contracted Counselor LFCS	8,000
2122-6311 · Counseling Servc -Instructional Services	GRAVOIS PARK-Contracted Counselor LFCS	8,000
2122-6411 · Counseling Supplies	Counseling Supplies: Stronger Connections Grant	13,000
2134-6411 · Nursing Supplies	Nursing Supplies	1,000



2142-6311 · Psychological Ser - Purchased Instructional Services	TGS	10,000
2142-6311 · Psychological Ser - Purchased Instructional Services	Fox Park	7,000
2142-6311 · Psychological Ser - Purchased Instructional Services	TGE	7,000
2142-6311 · Psychological Ser - Purchased Instructional Services	GRAVOIS PARK	8,000
2152-6311 · Speech/Language P - Purchased Instructional Services	Miriam & SLP, Leaps and Bounds, Supplemental Health	100,000
2162-6311 · Occupational Ther - Purchased Instructional Services	TGS - Miriam OT Services	18,000
2162-6311 · Occupational Ther - Purchased Instructional Services	Fox Park- Miriam OT Services	5,000
2162-6311 · Occupational Ther - Purchased Instructional Services	TGE- Miriam OT Services	15,000
2162-6311 · Occupational Ther - Purchased Instructional Services	GRAVOIS PARK- Miriam OT Services	40,000
2213-6319 · PD Prof Serv	Lavinia - Close Reading (Pilot 3-5th grade, 2 bldgs) TOT	92,000
2213-6319 · PD Prof Serv	Stronger Connections PD	5,000
2213-6319 · PD Prof Serv	TGS PD Consultant	3,250
2213-6319 · PD Prof Serv	Fox Park PD Consultant	2,250
2213-6319 · PD Prof Serv	TGE PD Consultant	2,500
2213-6319 · PD Prof Serv	GRAVOIS PARK PD Consultant	2,500
2213-6319 · PD Prof Serv	All Staff PD TOT	20,000
2213-6319 · PD Prof Serv	Continuing Education	40,000
2311-6315 · Board Audit	Audit	18,000
2311-6317 · Exec Admin Legal	Legal	6,000
2311-6319 · Board Prof Serv	Board Training	2,500
2311-6352 · Board Liab Insur	Liability Insurance	55,000
2311-6411 · Board Supplies	Board Supplies & Materials	1,500
2321-6319 · Exec Admin Prof Serv	ED Consultant	3,500
2321-6319 · Exec Admin Prof Serv	Brandon Sorli	100,000
2321-6319 · Exec Admin Prof Serv	Director of Culture Consulting	40,000
2321-6319 · Exec Admin Prof Serv	Ops Consulting	16,000
2321-6319 · Exec Admin Prof Serv	HR Consultant	3,000
2321-6319 · Exec Admin Prof Serv	ALL - Staff meals	50,200
2321-6363 · Exec Admin Printing	Printing	2,000
2321-6371 · Executive Admin-Dues and Memberships	Dues & Memberships	12,000
2321-6411 · Exec Admin Supplies	Exec Admin Supplies / Morale / Wellbeing	30,000
2322-6362 · Advertising	Recruitment/Marketing	64,500
2322-6411 · Community Serv Supplies	Branded Supplies & Materials; Student Incentive T-Shirts	10,000
2322-6411 · Community Serv Supplies	Marketing Supplies & Materials	6,500
2329-6319 · Other Exec Admin Prof Serv	Bank Fees	2,000
2331-6337 · Administrative Te - Technology-Related Repairs and Mainten	Richoh- IT MANAGEMENT	200,000
2331-6337 · Administrative Te - Technology-Related Repairs and Mainten	Go Guardian: Web Security	850
2331-6337 · Administrative Te - Technology-Related Repairs and Mainten	Richoh- Infastructure Work	30,000
2331-6412 · IT Admin Tech Supplies	IT Admin Supplies	2,500
2331-6543 · IT Admin Tech Equipment	Staff Computers	6,000
2331-6544 · Administrative Te - Technology Software	Google Annual Licensing	5,000
2411-6371 · Building Level Ad - Dues and Memberships	TGS	500
2411-6371 · Building Level Ad - Dues and Memberships	Fox Park	500

2411-6371 · Building Level Ad - Dues and Memberships  
 2411-6371 · Building Level Ad - Dues and Memberships  
 2411-6411 · Building Adminl Supplies  
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 2511-6319 · Bness Off Prof Serv  
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 2511-6412 · Bness Off Tech Supplies  
 2511-6412 · Bness Off Tech Supplies  
 2525-6319 · Fin Acc Svcs Prof Serv  
 2525-6412 · Technology Supplies  
 2529-6319 · Other Fiscal Services Prof Serv  
 2542-6319 · Facilities Prof Serv  
 2542-6332 · Maint of Plant Rep & Mait  
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 2542-6333 · Operation of Plan - Rentals - Land and Buildings  
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 2542-6333 · Operation of Plan - Rentals - Land and Buildings

TGE	500
GRAVOIS PARK	500
TGS Staff Wellness	5,700
Fox Park Staff Wellness	5,400
TGE Staff Wellness	5,400
GRAVOIS PARK Staff Wellness	5,700
HR Info System-Bamboo Annual Costs	7,354
HR Info System - UKG	10,800
Misc Business Services	3,000
HR Info System-Implementation Costs	5,000
Stationary & Letterhead	1,000
Paperwork & Filings	3,500
Regional Office Supplies	8,000
Regional Office Expansion (FFE,Equip,furniture)	2,000
Fox Park-Office Supplies	7,500
TGS - Office Supplies	9,000
TGE-Office Supplies	7,000
GRAVOIS PARK-Office Supplies	6,000
Business Office Tech	4,500
Cariina: Ops Platform	7,500
EdOps Financial Services	144,900
Paypool	12,000
Mediciad Prof Services (MSBA)	8,500
Custodian SUBS - Flexible Educators	5,000
TGS Repairs	9,500
Fox Park Repairs	8,000
TGE Repairs	8,000
GRAVOIS PARK Repairs	7,000
Building Repairs & Maintenance	20,000
HVAC Maintenance	8,000
Painting	8,000
Replace Pipes	7,000
Seal & Stripe	10,000
Facilities Signage & Building Touchups	4,000
Facilities Management Ticket System	4,500
TGS-St John's	125,833
TGS-Lutheran Loan	163,608
Fox Park-Emmaus (rent/Insurance)	50,000
Fox Park-Lutheran Loan 1	152,033
Fox Park-Lutheran Loan 2	126,145
TGE-Messiah	105,996
TGE-Lutheran Loan	72,886
GRAVOIS PARK: EEI Real Estate Holdings	385,000

2542-6333 · Operation of Plan - Rentals - Land and Buildings  
 2542-6335 · Facilities Water/sewer  
 2542-6336 · Maint of Plant Trash Remov  
 2542-6336 · Maint of Plant Trash Remov  
 2542-6336 · Maint of Plant Trash Remov  
 2542-6336 · Maint of Plant Trash Remov  
 2542-6338 · Facilities Equip Rent  
 2542-6339 · Maint of Plant Oth Prop Serv  
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 2542-6339 · Maint of Plant Oth Prop Serv  
 2542-6351 · Facilities Prop Insur  
 2542-6351 · Facilities Prop Insur  
 2542-6361 · Facilities Phone/internet  
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 2542-6361 · Facilities Phone/internet  
 2542-6361 · Facilities Phone/internet  
 2542-6411 · Maint of Plant Supplies  
 2542-6411 · Maint of Plant Supplies  
 2542-6411 · Maint of Plant Supplies  
 2542-6411 · Maint of Plant Supplies  
 2542-6411 · Maint of Plant Supplies  
 2542-6481 · Facilities Electricity  
 2542-6482 · Facilities Gas

Regional Office Rent 73,392  
 Water & Sewer 8,000  
 TGS 7,500  
 Fox Park 7,000  
 TGE 7,500  
 GRAVOIS PARK 5,000  
 Copier Lease/Maint ALL 52,950  
 MIDWEST ELEVATOR CO., INC. Elevator Contract 16,872  
 MIDWEST ELEVATOR CO Repairs 4,300  
 Elevator Inspections: Atis & Superior 1,400  
 WEBER FIRE AND SAFETY Fire Extinguisher Contract 1,845  
 JOHNSON CONTROLS TGS 185  
 LAWN King Trent Lawn Service 15,000  
 Snow Plowing & Removal 8,400  
 Pest Control 4,248  
 Storage 11,800  
 Movers 6,000  
 Maint Services MISC ALL 500  
 Emmaus Luth Property Insurance 10,570  
 MESSIAH LUTHERAN CHURCH 10,000  
 Telephone (For Security) 2,760  
 TGS-Internet 8,976  
 Fox Park-Internet 8,976  
 TGE-Internet 8,976  
 GRAVOIS PARK-Internet 8,976  
 TGS-Cell Phones 1,500  
 Fox Park-Cell Phones 1,000  
 TGE-Cell Phones 1,000  
 GRAVOIS PARK-Cell Phones 1,000  
 Regional Cell Phones 1,000  
 TGS-Phone 14,000  
 Fox Park-Phone 1,000  
 TGE-Phone 1,000  
 GRAVOIS PARK-phone 1,440  
 Regional Office 3,500  
 Maintenance Supplies & Equipment 16,000  
 Facilities Tools 1,000  
 TGS Supplies 12,500  
 Fox Park Supplies 12,500  
 TGE Supplies 12,500  
 GRAVOIS PARK Supplies 10,000  
 Electric 140,000  
 Gas 32,000

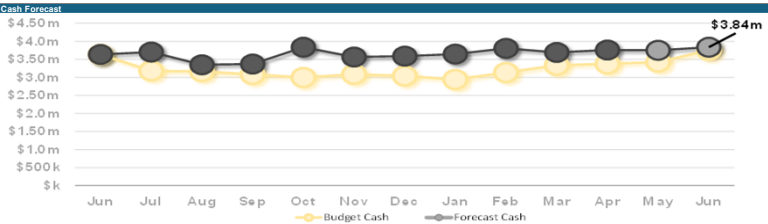
2546-6319 · Security Svcs Prof Serv	Fire Alarm	10,000
2546-6319 · Security Svcs Prof Serv	Building Security & Monitoring	35,000
2546-6411 · Security Svcs Supplies	Security Supplies	5,000
2551-6341 · Transportation Home to School	First Student: Homeless/Reg	200,000
2551-6342 · Transportation - Contracted, Non-Disabled Students Non-Route	TGS Field Trips/Shuttles	5,000
2551-6342 · Transportation - Contracted, Non-Disabled Students Non-Route	Fox Park Field Trips/Shuttles	5,000
2551-6342 · Transportation - Contracted, Non-Disabled Students Non-Route	TGE Field Trips/Shuttles	5,000
2551-6342 · Transportation - Contracted, Non-Disabled Students Non-Route	Gravois Park Field Trips/Shuttles	3,500
2553-6341 · Transportation Home to School	Zip Care & First Student: Disabled Students	50,000
2553-6341 · Transportation Home to School	Summer School Transportation	12,000
2562-6332 · Food Service - Repairs and Maintenance	TGS	1,500
2562-6332 · Food Service - Repairs and Maintenance	Fox Park	1,500
2562-6332 · Food Service - Repairs and Maintenance	TGE	1,500
2562-6332 · Food Service - Repairs and Maintenance	GRAVOIS PARK	1,500
2562-6334 · Food Prep Equip Rent	Ice Machine	3,000
2562-6411 · Food Preparation Supplies	TGS	14,000
2562-6411 · Food Preparation Supplies	Fox Park	9,200
2562-6411 · Food Preparation Supplies	TGE	10,000
2562-6411 · Food Preparation Supplies	GRAVOIS PARK	6,800
2562-6471 · Food Supplies	TGS	120,000
2562-6471 · Food Supplies	Fox Park	77,500
2562-6471 · Food Supplies	TGE	77,500
2562-6471 · Food Supplies	GRAVOIS PARK	60,000
2562-6491 · Food Service - Other Supplies and Materials	Food Supplies-Other	2,500
2562-6541 · Food Preparation Equipment	TGS	1,500
2562-6541 · Food Preparation Equipment	Fox Park-CAP	1,500
2562-6541 · Food Preparation Equipment	TGE-CAP	1,500
2562-6541 · Food Preparation Equipment	GRAVOIS PARK-CAP	2,500
2639-6316 · Data Processing Services	Website Support contract	4,200
2644-6319 · ADMIN PD	Ops Manager Consulting & Coaching	16,000
2644-6319 · ADMIN PD	Greenhouse E-3 Miranda & Bedessie Fellowship TOT	72,000
2644-6319 · ADMIN PD	Regional PD	7,000
2644-6343 · Travel	ADMIN Conferences & Training Travel, Non-Instructional	20,000
2649-6319 · Staff Services, Other Prof Serv	Frontline: Evaluation System, Staff Annual	7,500
3611-6391 · Welfare Activities Other Purch Serv	TGS-Uniform Assistance	2,500
3611-6391 · Welfare Activities Other Purch Serv	Fox Park-Uniform Assistance	2,500
3611-6391 · Welfare Activities Other Purch Serv	TGE-Uniform Assistance	2,500
3611-6391 · Welfare Activities Other Purch Serv	GRAVOIS PARK-Uniform Assistance	2,500
3812-6319 · Afterschool Prof Serv	After Care Prof Services	8,000
3812-6319 · Afterschool Prof Serv	Before Care Prof Services	5,000
3912-6391 · Parental Involvement - Other Purchased Services	TGS	500
3912-6391 · Parental Involvement - Other Purchased Services	Fox Park	500
3912-6391 · Parental Involvement - Other Purchased Services	TGE	500

3912-6391 · Parental Involvem - Other Purchased Services  
3912-6411 · Par Involve Supplies  
3912-6411 · Par Involve Supplies  
3912-6411 · Par Involve Supplies  
3912-6411 · Par Involve Supplies

GRAVOIS PARK	500
TGS	2,000
Fox Park	2,000
TGE	2,000
GRAVOIS PARK	2,000

Dashboard  
Momentum Academy  
July 2023 through April 2024

Key Performance Indicators



Letters of Credit	\$ 1,097,000
Current Cash:	\$ 3,757,880
Current Available Cash:	\$ 2,660,880
Year end Cash:	\$ 3,835,313
Year end Available Cash:	\$ 2,738,313

Financial Snapshot	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	1,021,715	870,206	151,509	1,110,023	1,048,404	61,619	88,308
State Revenue	8,666,050	8,311,662	354,389	10,484,134	10,250,106	234,028	1,818,084
Federal Revenue	2,301,676	2,220,147	81,529	3,127,326	2,841,460	285,866	825,650
Private Grants and Donations	356,943	215,433	141,510	361,943	228,000	133,943	5,000
Earned Fees	87,994	2,825	85,169	87,994	3,530	84,464	-
Total Revenue	12,434,379	11,620,273	814,106	15,171,420	14,371,500	799,921	2,737,041
Expenses							
Salaries	5,070,759	5,555,070	484,311	6,141,610	6,666,084	524,474	1,070,851
Benefits and Taxes	1,648,864	1,696,380	47,516	1,938,596	2,035,656	97,060	289,732
Staff-Related Costs	189,084	154,958	34,126	197,084	185,950	11,134	8,000
Rent	1,105,077	914,105	190,971	1,280,800	1,096,926	183,874	175,724
Occupancy Service	535,426	561,640	26,214	668,856	673,968	5,112	133,430
Student Expense, Direct	1,825,893	1,445,100	380,793	2,489,206	1,734,120	755,087	663,313
Student Expense, Food	417,902	377,917	39,985	518,240	453,500	64,740	100,338
Office & Business Expense	1,052,846	781,704	271,142	1,216,068	938,045	278,024	163,223
Transportation	305,343	363,333	57,991	406,343	472,000	65,657	51,000
Total Ordinary Expenses	12,201,193	11,860,208	320,986	14,856,804	14,256,249	600,555	2,655,611
Net Ordinary Income	233,186	(239,934)	493,120	314,616	115,251	199,366	81,431
Extraordinary Expenses							
Depreciation and Amortization	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Facility Improvements	123,506	-	(123,506)	123,506	-	(123,506)	-
Total Extraordinary Expenses	123,506	-	(123,506)	123,506	-	(123,506)	-
Total Expenses	12,324,699	11,860,208	(444,491)	14,980,310	14,256,249	(724,061)	2,655,611
Net Income	109,680	(259,934)	369,614	191,111	115,251	75,860	81,431
Cash Flow Adjustments	12,734	-	12,734	8,737	-	8,737	(3,997)
Change in Cash	122,414	(259,934)	382,348	199,847	115,251	84,597	77,434

Since last month Net income Annual Forecast decreased by \$136k  
Since last month, net income increased by \$136k due to several adjustments in the forecast

REV: \$19K increase in revenue forecast from last month  
Primarily due to private grants and bank interest

EXP: \$155K increase in expense forecast from last month  
\$64k reduction in Salary/Benefit expenses  
\$18k increase in PD, with \$8k YE forecast to spend.  
\$25k increase in occupancy with planned WVAC repairs  
\$81k decrease in Student Expenses, Virtual Tuition and After-Care less  
\$65k increase in Student Food after review of year end expenses  
\$155k increase Office Business, Data Breach contributes  
\$36k increase in transportation

# Income Statement

## Momentum Academy

July 2023 through April 2024

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Revenue								
Local Revenue								
5113 · Proposition C (Sales Tax)	955,031	862,432	92,599	1,026,668	1,039,075	(12,407)	1,026,668	0
5141 · Interest	66,684	7,774	58,910	83,355	9,329	74,027	75,000	8,355
Total Local Revenue	1,021,715	870,206	151,509	1,110,023	1,048,404	61,619	1,101,668	8,355
State Revenue								
5311 · Basic Formula	8,260,296	7,987,527	272,769	9,910,007	9,861,144	48,863	9,913,745	-3,738
5312 · Transportation	141,427	0	141,427	169,712	0	169,712	169,815	-103
5319 · Classroom Trust Fund	250,412	265,801	(15,389)	300,500	318,962	(18,462)	300,647	-147
5384 · School Safety Grant	0	0	(0)	90,000	0	90,000	90,000	0
5397 · Other State Revenue	13,915	58,333	(44,418)	13,915	70,000	(56,085)	13,915	0
Total State Revenue	8,666,050	8,311,662	354,389	10,484,134	10,250,106	234,028	10,488,122	-3,988
Federal Revenue								
5412 · Medicaid	100,369	161,157	(60,788)	147,369	214,876	(67,507)	214,876	-67,507
5421 · Crrsa Child Care Preschool Start-up Grant	72,563	0	72,563	72,563	0	72,563	72,563	0
5422 · ESSER III - ARP Elementary and Second	844,337	758,552	85,786	1,226,457	910,262	316,194	1,227,344	-887
5423 · ESSER II - CRRSA Elementary and Seco	7,800	40,354	(32,554)	7,800	48,425	(40,625)	7,800	0
5437 · Assistive Tech Reimbursement	12,000	0	12,000	12,000	0	12,000	0	12,000
5441 · Idea	194,857	142,617	52,240	194,857	202,163	(7,306)	202,163	-7,306
5442 · Ecse	5,331	0	5,331	11,058	0	11,058	5,331	5,727
5445 · Food Service-lunch	330,953	410,542	(79,589)	435,653	492,651	(56,998)	492,651	-56,998
5446 · Food Service-breakfast	106,219	124,107	(17,888)	176,961	148,928	28,033	148,928	28,033
5448 · Food Service-snacks	4,173	0	4,173	4,173	0	4,173	3,241	932
5451 · Title I	528,390	492,534	35,856	711,628	698,180	13,448	639,359	72,269
5461 · Title Iva	35,192	30,819	4,373	52,575	43,687	8,888	43,712	8,863
5462 · Title Iii	8,828	9,217	(388)	11,027	11,060	(33)	11,027	0
5465 · Title Ii	49,246	50,247	(1,001)	61,788	71,227	(9,439)	57,535	4,253
5468 · Arp Hcy Consortium	1,117	0	1,117	1,117	0	1,117	0	1,117
5497 · Charter School Start-up Revenue	300	0	300	300	0	300	300	0
Total Federal Revenue	2,301,676	2,220,147	81,529	3,127,326	2,841,460	285,866	3,126,830	496
Private Grants and Donations								
5179 · Other Pupil Income - Fundraising	28,994	8,333	20,661	28,994	10,000	18,994	27,945	1,049
5192 · Donations	327,949	207,100	120,849	332,949	218,000	114,949	319,698	13,251
Total Private Grants and Donations	356,943	215,433	141,510	361,943	228,000	133,943	347,643	14,300
Earned Fees								
5195 · Prior Period Adjustment	2,489	25	2,464	2,489	30	2,459	2,489	0
5198 · Miscellaneous Revenue	85,505	2,800	82,705	85,505	3,500	82,005	85,447	58
Total Earned Fees	87,994	2,825	85,169	87,994	3,530	84,464	87,936	58
Total Revenue	12,434,379	11,620,273	814,106	15,171,420	14,371,500	799,921	15,152,199	19,221
Expenses								
Salaries								
1111-6111 · ES Instruction Cert FT	1,373,279	1,068,728	(304,551)	1,619,563	1,282,474	(337,089)	1,622,386	2,823
1111-6122 · ES Instruction Cert PT	27,510	0	(27,510)	35,869	0	(35,869)	28,330	-7,539
1111-6131 · ES Instruction Supp Pay	57,194	36,667	(20,528)	57,194	44,000	(13,194)	57,194	0
1111-6151 · ES Instruction NC FT	69,051	317,491	248,441	89,358	380,990	291,631	89,063	-296
1111-6152 · ES Instruction Aides	65,633	198,589	132,956	72,296	238,307	166,012	72,296	0
1131-6111 · MS Instruction Cert FT	350,611	477,533	126,922	409,441	573,040	163,599	422,916	13,475
1131-6131 · MS Instruction Supp Pay	56,538	20,000	(36,538)	56,538	24,000	(32,538)	56,388	-150
1131-6151 · MS Instruction NC FT	59,290	102,038	42,748	71,561	122,445	50,884	70,521	-1,040
1191-6131 · Summer Instruction Supp Pay	0	41,667	41,667	41,000	50,000	9,000	50,000	9,000
1221-6111 · Special Education Cert FT	306,960	296,658	(10,303)	369,842	355,989	(13,852)	369,505	-337
1221-6131 · Special Education Supp Pay	5,500	15,833	10,333	21,500	19,000	(2,500)	19,000	-2,500
1221-6151 · Special Education NC FT	0	36,303	36,303	0	43,563	43,563	0	0
1221-6152 · Special Education Aides	91,754	117,063	25,308	105,167	140,475	35,308	104,944	-222
1271-6111 · Bilingual Instruction Cert FT	77,024	87,223	10,200	86,079	104,668	18,589	86,079	0
1271-6131 · Bilingual Instruction Supp Pay	1,000	0	(1,000)	1,000	0	(1,000)	1,000	0
1271-6151 · Bilingual Instruction NC FT	0	46,125	46,125	0	55,350	55,350	0	0
1411-6131 · Student Activities Supp Pay	3,000	83,333	80,333	100,000	100,000	(0)	100,000	0
1421-6131 · Student Athletics Supp Pay	11,300	6,667	(4,633)	11,300	8,000	(3,300)	11,300	0
2113-6131 · Social Work Supp Pay	7,500	0	(7,500)	7,500	0	(7,500)	7,500	0
2113-6151 · Social Work Nc Ft	110,000	100,000	(10,000)	132,000	120,000	(12,000)	132,000	0
2134-6131 · Nursing Supp Pay	800	0	(800)	800	0	(800)	600	-200
2134-6151 · Nursing Nc Ft	30,739	66,667	35,927	30,739	80,000	49,261	30,739	0
2213-6131 · Professional Development Supp P	7,900	0	(7,900)	7,900	0	(7,900)	7,900	0
2321-6112 · Exec Admin Cert Ft Admin	145,833	142,667	(3,167)	175,000	171,200	(3,800)	175,000	0
2321-6131 · Exec Admin Supp Pay	5,000	0	(5,000)	5,000	0	(5,000)	5,000	0
2322-6131 · Community Services Supp Pay	500	0	(500)	500	0	(500)	500	0
2322-6151 · Community Services NC FT	10,076	0	(10,076)	21,742	0	(21,742)	21,742	0
2329-6112 · Other Exec Admin Cert Ft Admin	134,858	276,483	141,625	162,372	331,780	169,408	162,372	0
2329-6131 · Other Exec Admin Supp Pay	22,420	20,833	(1,587)	25,000	25,000	(0)	25,000	0
2329-6151 · Other Exec Admin Nc Ft	259,406	187,837	(71,570)	304,053	225,404	(78,649)	306,487	2,434
2329-6161 · Other Exec Admin Nc Pt	47,337	0	(47,337)	62,004	0	(62,004)	61,028	-976
2331-6131 · It Admin Supp Pay	1,000	0	(1,000)	1,000	0	(1,000)	1,000	0
2331-6151 · It Admin Nc Ft	50,000	50,000	0	60,000	60,000	0	60,000	0
2411-6112 · Building Admin Cert Ft Admin	563,538	660,596	97,058	656,832	792,715	135,883	656,844	11
2411-6122 · Building Admin Cert Pt	19,997	25,000	5,003	24,997	30,000	5,003	24,745	-253
2411-6131 · Building Admin Supp Pay	18,600	21,667	3,067	26,000	26,000	0	26,000	0
2411-6151 · Building Admin Nc Ft	148,989	97,083	(51,906)	169,562	116,500	(53,062)	169,562	0
2511-6111 · Business Office Cert FT	0	113,242	113,242	0	135,890	135,890	0	0
2511-6131 · Business Office Supp Pay	19,500	0	(19,500)	19,500	0	(19,500)	18,000	-1,500
2511-6151 · Business Office NC FT	364,406	294,914	(69,492)	438,953	353,897	(85,057)	443,120	4,167
2511-6161 · Business Office NC PT	0	14,000	14,000	0	16,800	16,800	0	0
2541-6131 · Maint Of Plant Supp Pay	6,203	0	(6,203)	6,203	0	(6,203)	6,203	0
2541-6151 · Maint Of Plant Nc Ft	262,404	286,153	23,748	324,275	343,383	19,108	326,782	2,507
2541-6161 · Maint of Plant NC PT	0	9,833	9,833	0	11,800	11,800	0	0
2562-6131 · Food Preparation Supp Pay	5,000	0	(5,000)	5,000	0	(5,000)	5,000	0
2562-6151 · Food Preparation NC FT	173,399	225,346	51,946	207,408	270,415	63,007	207,188	-220

2562-6161 · Food Preparation NC PT	16,431	10,833	(5,598)	23,285	13,000	(10,285)	22,788	-497
2642-6131 · Recruitment Supp Pay	950	0	(950)	950	0	(950)	950	0
3812-6131 · Afterschool Supp Pay	77,327	0	(77,327)	90,327	0	(90,327)	125,000	34,673
3912-6131 · Parental Involvement Supp Pay	5,000	0	(5,000)	5,000	0	(5,000)	5,000	0
Total Salaries	5,070,759	5,555,070	484,311	6,141,610	6,666,084	524,474	6,194,970	53,360
Benefits and Taxes								
1111-6211 · ES Instruction Cert PRS	209,738	144,278	(65,459)	240,295	173,134	(67,161)	235,988	-4,307
1111-6221 · ES Instruction NC PRS	19,532	69,671	50,139	22,768	83,605	60,837	22,447	-321
1111-6231 · ES Instruction Soc Sec	95,356	100,532	5,176	112,816	120,638	7,822	112,827	12
1111-6232 · ES Instruction Medicare	22,301	23,511	1,210	26,384	28,214	1,829	26,387	3
1111-6241 · ES Instruction Emp Ins	193,736	182,000	(11,736)	230,784	218,400	(12,384)	235,497	4,712
1131-6211 · MS Instruction Cert PRS	52,246	64,467	12,221	60,188	77,360	17,173	61,761	1,573
1131-6221 · MS Instruction NC PRS	9,153	13,775	4,622	10,810	16,530	5,720	10,527	-282
1131-6231 · MS Instruction Soc Sec	28,317	37,173	8,857	32,725	44,608	11,883	33,538	813
1131-6232 · MS Instruction Medicare	6,622	8,694	2,071	7,653	10,433	2,779	7,843	190
1131-6241 · MS Instruction Emp Ins	49,029	69,333	20,304	57,503	83,200	25,697	63,491	5,988
1191-6231 · Summer Instruction Soc Sec	0	2,583	2,583	0	3,100	3,100	0	0
1191-6232 · Summer Instruction Medicare	0	604	604	0	725	725	0	0
1221-6211 · Special Education Cert PRS	46,142	40,049	(6,093)	53,687	48,059	(5,629)	52,677	-1,011
1221-6221 · Special Education NC PRS	14,027	20,704	6,678	15,636	24,845	9,209	15,383	-253
1221-6231 · Special Education Soc Sec	24,044	28,883	4,839	29,766	34,660	4,893	28,840	-926
1221-6232 · Special Education Medicare	5,623	6,755	1,132	6,961	8,106	1,145	6,745	-217
1221-6241 · Special Education Emp Ins	48,495	52,000	3,505	58,069	62,400	4,331	59,609	1,540
1271-6211 · Bilingual Instruction Cert PRS	10,955	11,775	821	12,177	14,130	1,953	12,168	-9
1271-6221 · Bilingual Instruction NC PRS	0	6,227	6,227	0	7,472	7,472	0	0
1271-6231 · Bilingual Instruction Soc Sec	4,821	8,268	3,447	5,382	9,921	4,539	5,389	6
1271-6232 · Bilingual Instruction Medicare	1,127	1,934	806	1,259	2,320	1,062	1,260	1
1271-6241 · Bilingual Instruction Emp Ins	4,446	13,000	8,554	4,548	15,600	11,052	6,230	1,682
1411-6231 · Student Activities Soc Sec	186	5,167	4,981	186	6,200	6,014	186	0
1411-6232 · Student Activities Medicare	43	1,208	1,165	43	1,450	1,407	43	0
1421-6231 · Student Athletics Soc Sec	701	413	(287)	701	496	(205)	701	0
1421-6232 · Student Athletics Medicare	164	97	(67)	164	116	(48)	164	0
2113-6221 · Social Work Nc Prs	16,415	13,500	(2,915)	19,385	16,200	(3,185)	19,229	-157
2113-6231 · Social Work Soc Sec	7,050	6,200	(850)	8,414	7,440	(974)	8,438	23
2113-6232 · Social Work Medicare	1,649	1,450	(199)	1,968	1,740	(228)	1,973	5
2113-6241 · Social Work Emp Ins	11,596	8,667	(2,929)	13,916	10,400	(3,516)	13,916	0
2134-6221 · Nursing Nc Prs	4,619	9,000	4,381	4,619	10,800	6,181	4,619	0
2134-6231 · Nursing Soc Sec	1,901	4,133	2,233	1,901	4,960	3,059	1,888	-12
2134-6232 · Nursing Medicare	445	967	522	445	1,160	716	442	-3
2134-6241 · Nursing Emp Ins	3,472	4,333	861	3,472	5,200	1,728	5,209	1,737
2213-6231 · Professional Development Soc Sec	490	0	(490)	490	0	(490)	490	0
2213-6232 · Professional Development Medicare	115	0	(115)	115	0	(115)	115	0
2311-6261 · Board Wc	43,368	8,333	(35,035)	43,368	10,000	(33,368)	43,368	0
2311-6271 · Board Unemp	8,566	16,667	8,101	20,000	20,000	0	20,000	0
2321-6211 · Exec Admin Cert Prs	20,718	19,260	(1,458)	24,218	23,112	(1,106)	23,896	-322
2321-6231 · Exec Admin Soc Sec	7,742	8,845	1,104	9,550	10,614	1,064	9,601	51
2321-6232 · Exec Admin Medicare	2,067	2,069	1	2,490	2,482	(8)	2,502	12
2321-6241 · Exec Admin Emp Ins	7,632	4,333	(3,299)	9,158	5,200	(3,958)	9,158	0
2321-6261 · Exec Admin Wc	15,582	0	(15,582)	15,582	0	(15,582)	15,582	0
2322-6221 · Community Services NC PRS	1,437	0	(1,437)	3,012	0	(3,012)	2,935	-77
2322-6231 · Community Services Soc Sec	650	0	(650)	1,373	0	(1,373)	1,378	4
2322-6232 · Community Services Medicare	152	0	(152)	321	0	(321)	322	1
2322-6241 · Community Services Emp Ins	569	0	(569)	1,436	0	(1,436)	0	-1,436
2329-6211 · Other Exec Admin Cert Prs	19,287	37,325	18,038	22,589	44,790	22,201	22,274	-315
2329-6221 · Other Exec Admin Nc Prs	38,696	25,358	(13,338)	45,813	30,430	(15,384)	46,478	664
2329-6231 · Other Exec Admin Soc Sec	27,952	30,080	2,127	33,336	36,095	2,760	33,450	114
2329-6232 · Other Exec Admin Medicare	6,537	7,035	498	7,796	8,442	646	7,823	27
2329-6241 · Other Exec Admin Emp Ins	40,810	39,000	(1,810)	48,052	46,800	(1,252)	49,489	1,437
2331-6221 · It Admin Nc Prs	7,520	6,750	(770)	8,870	8,100	(770)	8,792	-78
2331-6231 · It Admin Soc Sec	3,065	3,100	35	3,685	3,720	35	3,695	10
2331-6232 · It Admin Medicare	717	725	8	862	870	8	864	2
2331-6241 · It Admin Emp Ins	5,702	4,333	(1,369)	6,858	5,200	(1,658)	6,858	0
2411-6211 · Building Admin Cert Prs	82,627	92,555	9,929	94,422	111,066	16,644	93,408	-1,014
2411-6221 · Building Admin Nc Prs	21,889	13,106	(8,783)	24,667	15,728	(8,939)	24,559	-107
2411-6231 · Building Admin Soc Sec	45,072	49,869	4,797	52,442	59,843	7,401	52,568	126
2411-6232 · Building Admin Medicare	10,541	11,663	1,122	12,265	13,996	1,731	12,294	30
2411-6241 · Building Admin Emp Ins	62,132	56,333	(5,799)	74,222	67,600	(6,622)	74,862	640
2511-6211 · Business Office Cert PRS	0	15,288	15,288	0	18,345	18,345	0	0
2511-6221 · Business Office NC PRS	53,973	39,813	(14,159)	62,919	47,776	(15,142)	62,506	-413
2511-6231 · Business Office Soc Sec	23,058	26,174	3,116	27,680	31,408	3,729	27,915	235
2511-6232 · Business Office Medicare	5,392	6,121	729	6,473	7,346	872	6,528	55
2511-6241 · Business Office Emp Ins	35,392	30,333	(5,059)	41,555	36,400	(5,155)	43,275	1,720
2541-6221 · Maint Of Plant Nc Prs	36,741	38,631	1,890	45,093	46,357	1,264	45,394	301
2541-6231 · Maint Of Plant Soc Sec	15,949	18,351	2,403	19,785	22,021	2,237	20,010	225
2541-6232 · Maint Of Plant Medicare	3,730	4,292	562	4,627	5,150	523	4,680	53
2541-6241 · Maint Of Plant Emp Ins	29,313	34,667	5,354	34,929	41,600	6,671	34,857	-72
2562-6221 · Food Preparation NC PRS	25,987	31,884	5,897	31,503	38,261	6,758	31,639	136
2562-6231 · Food Preparation Soc Sec	11,886	14,643	2,757	14,420	17,572	3,152	14,393	-27
2562-6232 · Food Preparation Medicare	2,780	3,425	645	3,372	4,110	737	3,366	-6
2562-6241 · Food Preparation Emp Ins	22,712	34,667	11,955	27,260	41,600	14,340	27,260	0
2642-6231 · Recruitment Soc Sec	59	0	(59)	59	0	(59)	59	0
2642-6232 · Recruitment Medicare	14	0	(14)	14	0	(14)	14	0
3812-6231 · Afterschool Soc Sec	4,794	0	(4,794)	5,600	0	(5,600)	4,358	-1,242
3812-6232 · Afterschool Medicare	1,121	0	(1,121)	1,310	0	(1,310)	1,019	-290
3912-6231 · Parental Involvement Soc Sec	310	0	(310)	310	0	(310)	310	0
3912-6232 · Parental Involvement Medicare	73	0	(73)	73	0	(73)	73	0
Total Benefits and Taxes	1,648,864	1,696,380	47,516	1,938,596	2,035,656	97,060	1,949,828	11,233
Staff-Related Costs								
2213-6319 · Professional Development Prof Ser	70,094	89,958	19,864	78,094	107,950	29,856	64,429	-13,665
2213-6343 · Professional Development Travel	9,724	0	(9,724)	9,724	0	(9,724)	9,820	96
2213-6371 · Professional Development Dues an	3,718	0	(3,718)	3,718	0	(3,718)	3,718	0
2213-6411 · Professional Development Supplies	3,243	0	(3,243)	3,243	0	(3,243)	2,970	-273
2213-6412 · Professional Development Tech Su	987	0	(987)	987	0	(987)	987	0
2642-6319 · Recruitment Prof Serv	5,850	0	(5,850)	5,850	0	(5,850)	5,850	0



2644-6319 · Professional Development NonInstr	46,109	33,750	(12,359)	46,109	40,500	(5,609)	44,859	-1,250
2644-6343 · Non-instructional Staff Travel	38,333	25,000	(13,333)	38,333	30,000	(8,333)	37,611	-722
2644-6411 · Professional Development NonInstr	297	0	(297)	297	0	(297)	274	-23
2649-6319 · Staff Services, Other Prof Serv	10,730	6,250	(4,480)	10,730	7,500	(3,230)	7,805	-2,925
Total Staff-Related Costs	189,084	154,958	(34,126)	197,084	185,950	(11,134)	178,323	-18,761
Rent								
2542-6333 · Facilities Rent	1,105,077	914,105	(190,971)	1,280,800	1,096,926	(183,874)	1,280,800	0
Total Rent	1,105,077	914,105	(190,971)	1,280,800	1,096,926	(183,874)	1,280,800	0
Occupancy Service								
2542-6319 · Facilities Prof Serv	6,943	0	(6,943)	6,943	0	(6,943)	3,634	-3,309
2542-6332 · Facilities Rep & Maint	95,240	116,250	21,010	135,242	139,500	4,258	115,242	-20,000
2542-6335 · Facilities Water/sewer	9,076	6,458	(2,619)	10,526	7,749	(2,777)	8,757	-1,769
2542-6336 · Facilities Trash Remov	31,051	24,667	(6,384)	38,051	29,600	(8,451)	40,322	2,272
2542-6338 · Facilities Tech Rental	39,226	54,167	14,941	47,830	65,000	17,170	47,885	54
2542-6339 · Facilities Oth Prop Serv	65,847	36,296	(29,551)	71,847	43,555	(28,292)	68,767	-3,080
2542-6351 · Facilities Prop Insur	18,270	37,500	19,230	20,032	45,000	24,968	37,000	16,968
2542-6361 · Facilities Phone/Internet	29,025	49,637	20,611	35,825	59,564	23,739	34,251	-1,574
2542-6411 · Facilities Supplies	73,239	55,833	(17,406)	77,239	67,000	(10,239)	67,000	-10,239
2542-6481 · Facilities Electricity	99,116	116,667	17,551	140,000	140,000	(0)	140,000	0
2542-6482 · Facilities Gas	20,072	26,667	6,595	32,000	32,000	0	32,000	0
2546-6319 · Security Svcs Prof Serv	34,488	33,333	(1,155)	39,488	40,000	512	35,672	-3,816
2546-6411 · Security Svcs Supplies	13,833	4,167	(9,666)	13,833	5,000	(8,833)	12,508	-1,325
Total Occupancy Service	535,426	561,640	26,214	668,856	673,968	5,112	643,038	-25,818
Student Expense, Direct								
1111-6319 · ES Instruction Prof Serv	502,835	158,333	(344,502)	672,110	190,000	(482,110)	637,169	-34,941
1111-6391 · ES Field Trip	5,905	20,833	14,929	11,000	25,000	14,000	25,000	14,000
1111-6411 · ES Instruction Supplies	132,211	91,875	(40,336)	178,250	110,250	(68,000)	178,250	0
1111-6412 · ES Instruction Tech Supplies	86,745	108,000	21,255	129,600	129,600	0	129,600	0
1111-6431 · Textbooks	68,967	55,833	(13,133)	100,585	67,000	(33,585)	100,585	0
1111-6441 · Elementary - Library Books and Sup	0	6,250	6,250	7,500	7,500	0	7,500	0
1111-6491 · Es Instruct Other Materials	29,358	48,750	19,392	58,500	58,500	(0)	58,500	0
1131-6319 · MS Instruction Prof Serv	0	0	0	0	0	0	4,250	4,250
1191-6319 · Summer Instruction Prof Serv	11,000	10,000	(1,000)	12,000	12,000	0	12,000	0
1191-6411 · Summer Instruction Supplies	312	9,167	8,854	11,000	11,000	0	11,000	0
1221-6311 · Special Education Instruct Serv	132,791	67,708	(65,082)	166,791	81,250	(85,541)	166,177	-614
1221-6319 · Special Education Prof Serv	103	0	(103)	103	0	(103)	103	0
1221-6371 · Special Dues And Memberships	1,000	0	(1,000)	1,000	0	(1,000)	0	-1,000
1221-6411 · Special Education Supplies	707	3,333	2,627	4,000	4,000	0	4,000	0
1221-6412 · Special Education Instruct Mat	3,430	1,667	(1,763)	3,430	2,000	(1,430)	3,430	0
1271-6319 · Bilingual Instruction Prof Serv	2,314	11,250	8,936	13,500	13,500	0	13,500	0
1271-6411 · Bilingual Instruction Supplies	133	4,167	4,034	5,000	5,000	0	5,000	0
1271-6412 · Bilingual Instruction Tech Supplies	6,500	5,833	(667)	7,000	7,000	0	7,000	0
1271-6431 · Bilingual Instruction Textbook	0	1,667	1,667	2,000	2,000	(0)	2,000	0
1411-6319 · Student Activities Prof Serv	6,900	1,083	(5,817)	6,900	1,300	(5,600)	6,815	-85
1411-6411 · Student Activities Supplies	2,894	8,333	5,440	4,485	10,000	5,515	4,485	0
1421-6319 · Student Athletics Prof Serv	2,569	2,250	(319)	2,569	2,700	131	2,260	-309
1421-6371 · Stu Ath Dues And Memberships	4,200	5,833	1,633	6,911	7,000	89	6,911	0
1421-6411 · Student Athletics Supplies	12,488	8,333	(4,155)	12,488	10,000	(2,488)	12,488	0
1911-6311 · Virtual Instruct - Purchased Instruct	58,671	150,000	91,329	118,671	180,000	61,329	180,000	61,329
1933-6311 · Sped Tuition Private Agencies Instru	117,268	137,500	20,232	165,000	165,000	(0)	165,000	0
2122-6311 · Counseling Instruc Serv	129,970	125,000	(4,970)	150,000	150,000	0	150,000	0
2122-6411 · Counseling Supplies	1,067	83	(984)	1,067	100	(967)	890	-177
2125-6319 · Student Information Systems Prof Si	47,100	47,100	0	56,520	56,520	0	56,520	0
2134-6411 · Nursing Supplies	1,654	34,583	32,929	2,654	41,500	38,846	41,500	38,846
2139-6411 · Other Health Services Supplies	1,160	0	(1,160)	1,160	0	(1,160)	1,160	0
2142-6311 · Psychological Ser - Purchased Instru	65,470	54,167	(11,303)	86,634	65,000	(21,634)	65,000	-21,634
2152-6311 · Speech/Language P - Purchased Instru	102,683	45,833	(56,849)	130,683	55,000	(75,683)	135,745	5,063
2152-6411 · Speech Pathology Supplies	12,778	0	(12,778)	12,778	0	(12,778)	12,778	0
2162-6311 · Occupational Ther - Purchased Instru	81,478	58,333	(23,145)	103,402	70,000	(33,402)	97,359	-6,044
2191-6311 · Occ Therapy Instruc Serv	69,354	0	(69,354)	83,875	0	(83,875)	83,875	0
3611-6391 · Welfare Activities Other Purch Serv	651	8,333	7,683	3,884	10,000	6,116	7,233	3,349
3611-6411 · Welfare Activities Services Supplies	8,845	0	(8,845)	8,845	0	(8,845)	5,496	-3,349
3812-6319 · Afterschool Prof Serv	100,631	145,333	44,702	132,256	174,400	42,144	155,000	22,744
3812-6411 · Afterschool Supplies	698	0	(698)	2,000	0	(2,000)	2,000	0
3912-6319 · Parental Involvement Prof Serv	4,673	0	(4,673)	4,673	0	(4,673)	4,563	-110
3912-6391 · Parental Involvement - Other Purchaser	0	1,667	1,667	0	2,000	2,000	0	0
3912-6411 · Parental Involvement Supplies	8,381	6,667	(1,714)	8,381	8,000	(381)	8,159	-222
Total Student Expense, Direct	1,825,893	1,445,100	(380,793)	2,489,206	1,734,120	(755,087)	2,570,301	81,095
Student Expense, Food								
2562-6332 · Food Service - Repairs and Mainten	3,621	5,000	1,379	6,000	6,000	0	6,000	0
2562-6334 · Food Prep Equip Rent	1,729	2,500	771	3,000	3,000	0	3,000	0
2562-6391 · Food Preparation Food Service	0	5,000	5,000	0	6,000	6,000	6,000	6,000
2562-6411 · Food Preparation Supplies	31,535	41,667	10,132	39,598	50,000	10,402	50,000	10,402
2562-6471 · Food Preparation Snack	379,918	316,667	(63,251)	467,142	380,000	(87,142)	380,000	-87,142
2562-6491 · Food Prep Other Materials	1,100	2,083	983	2,500	2,500	0	2,500	0
2562-6541 · Food Preparation Equipment	0	5,000	5,000	0	6,000	6,000	6,000	6,000
Total Student Expense, Food	417,902	377,917	(39,985)	518,240	453,500	(64,740)	453,500	-64,740
Office & Business Expense								
2114-6412 · Technology Supplies	23,234	22,575	(659)	23,234	27,090	3,856	27,090	3,856
2311-6315 · Board Audit	15,457	13,333	(2,124)	15,457	16,000	543	16,000	543
2311-6317 · Board Legal	9,751	16,667	6,916	20,000	20,000	0	20,000	0
2311-6319 · Board Prof Serv	0	1,250	1,250	1,500	1,500	0	1,500	0
2311-6352 · Board Liability Insurance	67,887	45,833	(22,054)	68,057	55,000	(13,057)	55,000	-13,057
2311-6411 · Board Supplies	0	2,083	2,083	2,500	2,500	0	2,500	0
2321-6319 · Exec Admin Prof Serv	214,552	99,167	(115,386)	218,552	119,000	(99,552)	193,000	-25,552
2321-6343 · Exec Admin Travel	1,290	8,333	7,043	1,290	10,000	8,710	1,290	0
2321-6363 · Exec Admin Printing	6,095	1,667	(4,428)	6,095	2,000	(4,095)	6,095	0
2321-6371 · Exec Admin Dues And Membership	11,663	4,167	(7,496)	11,663	5,000	(6,663)	11,663	0
2321-6411 · Exec Admin Supplies	43,014	42,500	(514)	50,480	51,000	520	50,480	0
2322-6319 · Community Services Prof Serv	9,330	0	(9,330)	9,330	0	(9,330)	0	-9,330
2322-6362 · Com Serv Advertising	96,475	50,000	(46,475)	116,475	60,000	(56,475)	81,393	-35,082
2322-6363 · Com Serv Printing	4,820	0	(4,820)	4,820	0	(4,820)	2,296	-2,524
2322-6411 · Community Services Supplies	32,460	16,667	(15,793)	32,460	20,000	(12,460)	26,103	-6,357
2329-6319 · Other Exec Admin Prof Serv	9,167	1,667	(7,501)	9,167	2,000	(7,167)	9,029	-138

2331-6337 · Administrative Te - Technology-Rela	193,651	208,333	14,683	258,651	250,000	(8,651)	200,000	-58,651
2331-6412 · It Admin Tech Supplies	41,247	2,083	(39,164)	41,247	2,500	(38,747)	41,247	0
2331-6543 · It Admin Tech Equipment	22,233	8,333	(13,900)	22,233	10,000	(12,233)	22,233	0
2331-6544 · Administrative Te - Tech Software	0	3,750	3,750	4,500	4,500	0	4,500	0
2411-6319 · Building Admin Prof Serv	550	0	(550)	550	0	(550)	550	0
2411-6371 · Building Level Ad - Dues and Membr	0	1,667	1,667	2,000	2,000	(0)	2,000	0
2411-6411 · Building Admin Supplies	20,693	23,750	3,057	28,500	28,500	0	28,500	0
2511-6319 · Business Office Prof Serv	12,961	4,167	(8,795)	13,361	5,000	(8,361)	9,058	-4,304
2511-6363 · Bness Off Printing	437	0	(437)	437	0	(437)	437	0
2511-6411 · Business Office Supplies	35,353	35,417	63	42,063	42,500	437	42,063	0
2511-6412 · Bness Off Tech Supplies	31,461	25,296	(6,165)	31,461	30,355	(1,106)	30,355	-1,106
2511-6491 · Bness Off Other Materials	(200)	0	200	(200)	0	200	-200	0
2525-6319 · Financial Accounting Services Prof S	114,985	116,667	1,682	137,982	140,000	2,018	137,982	0
2525-6412 · Technology Supplies	12,505	3,500	(9,005)	14,803	4,200	(10,603)	11,330	-3,473
2529-6319 · Other Fiscal Services Prof Serv	4,832	5,833	1,001	7,000	7,000	0	7,000	0
2639-6316 · Data Processing And Technology	16,942	17,000	58	20,400	20,400	0	20,400	0
Total Office & Business Expense	1,052,846	781,704	(271,142)	1,216,068	938,045	(278,024)	1,060,893	-155,176
Transportation								
2551-6341 · Transportation - Contracted, Non-Dit	255,183	291,667	36,484	285,183	350,000	64,817	262,651	-22,532
2551-6342 · Transportation - Contracted, Non-Dit	39,278	16,667	(22,611)	49,278	20,000	(29,278)	36,236	-13,042
2553-6341 · Transportation - Contracted, Disable	55,101	85,000	29,899	66,101	102,000	35,899	65,861	-240
2558-6391 · Transportation Sp Funds Purchased	5,781	0	(5,781)	5,781	0	(5,781)	5,118	-663
Total Transportation	355,343	393,333	37,991	406,343	472,000	65,657	369,866	-36,478
Total Expenses	12,201,193	11,880,208	(320,986)	14,856,804	14,256,249	(600,555)	14,701,520	-155,285
Operating Income	233,186	(259,934)	493,120	314,616	115,251	199,366	450,679	-136,063
Extraordinary Expenses								
Facility Improvements								
4051-6521 · Building Const Buildings	114,258	0	(114,258)	114,258	0	(114,258)	114,258	0
4051-6541 · Building Const Equipment	4,672	0	(4,672)	4,672	0	(4,672)	4,672	0
4051-6543 · Building Const Tech Equipment	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Total Facility Improvements	123,506	0	(123,506)	123,506	0	(123,506)	123,506	0
Total Extraordinary Expenses	123,506	0	(123,506)	123,506	0	(123,506)	123,506	0
Net Income	109,680	(259,934)	369,614	191,111	115,251	75,860	327,174	-136,063
Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Net Income	109,680	(259,934)	369,614	191,111	115,251	75,860	327,174	-136,063
Cash Flow Adjustments								
Other Operating Activities								
1598 · Remove from operations	0	0	0	0	0	0	0	0
2154 · Local Taxes Payable	3,997	0	3,997	(0)	0	(0)	0	0
2155 · Missouri Income Tax Payable	0	0	0	0	0	0	0	0
2156 · Group Health And Life Insurance Payable	8,737	0	8,737	8,737	0	8,737	4,276	4,461
Total Other Operating Activities	12,734	0	12,734	8,737	0	8,737	4,276	4,461
Facilities Project Adjustments								
1599 · Add to facilities	0	0	0	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0
Total Cash Flow Adjustments	12,734	0	12,734	8,737	0	8,737	4,276	4,461
Change in Cash	122,414	(259,934)	382,348	199,847	115,251	84,597	331,449	-131,602

Monthly Projections

Momentum Academy

July 2023 through April 2024

Forecast																	Previous Forecast		
Income Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Prv TOTAL	Diff
Revenue																			
Local Revenue																			
5113 - Proposition C (Sales Tax)		155,616	59,603	94,749	94,301	108,568	77,339	83,268	125,991	74,380	81,215	35,819	35,819	1,026,668	1,039,075	(12,407)	Increase to average prior 7 MTHS	1,026,668	0
5141 - Interest		1,471	1,424	5,440	7,991	8,368	8,232	8,308	8,111	8,952	8,387	8,336	8,336	83,335	9,329	74,027		75,000	8,355
Total Local Revenue		157,088	61,027	100,189	102,292	116,936	85,571	91,577	134,103	83,331	89,602	44,154	44,154	1,110,023	1,048,404	61,619		1,101,668	8,355
State Revenue																			
5311 - Basic Formula		873,066	797,720	828,507	812,496	822,709	778,507	822,600	879,836	821,021	823,834	824,856	824,856	9,910,007	9,861,144	48,863		9,913,745	(3,738)
5312 - Transportation		0	0	0	57,337	14,335	13,130	14,342	13,707	14,125	14,451	14,143	14,143	169,712	0	169,712		169,815	(103)
5319 - Classroom Trust Fund		25,097	24,993	25,126	25,047	25,096	24,984	25,050	25,035	23,923	26,062	25,044	25,044	300,500	318,962	(18,462)		300,647	(147)
5384 - School Safety Grant		0	0	0	0	0	0	0	0	0	0	0	90,000	90,000	0		90,000	0	
5397 - Other State Revenue		0	0	0	0	0	0	1,104	12,811	0	0	0	0	13,915	70,000	(56,085)	Charter Closure Refund/Sponsor Payment	13,915	0
Total State Revenue		898,163	822,713	853,633	894,880	862,140	816,621	863,096	931,389	859,069	864,347	864,042	954,042	10,484,134	10,250,106	234,028		10,488,122	(3,988)
Federal Revenue																			
5412 - Medicaid		0	16,502	0	0	0	7,788	31,357	43	44,679	0	7,000	40,000	147,369	214,876	(67,507)	Reduce Medicaid Claims	214,876	(67,507)
5421 - Crsra Child Care Preschool Start-up Grant		0	0	72,563	0	0	0	0	0	0	0	0	0	72,563	0	72,563		72,563	0
5422 - ESSER III - ARP Elementary and Secondary Schc		0	0	0	356,308	0	204,867	112,533	83,292	0	87,337	191,060	191,060	1,226,457	910,262	316,194	ESSER III & IRSG	1,227,344	(887)
5423 - ESSER II - CRRSA Elementary and Secondary S		0	0	7,800	0	0	0	0	0	0	0	0	0	7,800	48,425	(40,625)		7,800	0
5437 - Assistive Tech Reimbursement		0	0	0	0	0	0	0	0	0	0	12,000	0	12,000	0	12,000	New Grant	12,000	0
5441 - Idea		0	0	0	20,580	0	8,400	43,886	39,323	0	82,668	0	0	194,857	202,163	(7,306)	FINAL SPED Allocation	202,163	(7,306)
5442 - Ecse		5,331	0	0	0	0	0	0	0	0	0	0	5,727	11,058	0	11,058	ECSSE funds	5,331	5,727
5445 - Food Service-lunch		0	0	18,083	48,454	45,114	45,123	36,340	61,023	0	76,817	52,700	52,000	435,653	492,651	(56,998)	Adj to forecast food revenue	492,651	(56,998)
5446 - Food Service-breakfast		16,156	0	7,210	18,954	18,051	17,095	14,507	14,245	0	0	50,742	20,000	176,961	148,928	28,033	Adj to forecast food revenue	148,928	28,033
5448 - Food Service-snacks		0	0	365	383	1,031	646	325	491	0	932	0	0	4,173	0	4,173		5,241	932
5451 - Title I		0	0	113,506	0	167,390	64,637	60,152	53,492	33,926	91,619	91,619	91,619	711,626	698,180	13,448	Title Fund Re-Allocation	639,359	72,269
5461 - Title Iva		0	0	2,657	7,194	0	10,610	4,052	4,597	3,490	2,593	8,691	8,691	52,575	43,687	8,888	Title Fund Re-Allocation	43,712	8,863
5462 - Title Iii		0	0	621	1,815	0	2,676	1,022	1,160	880	654	1,099	1,099	11,027	11,060	(33)		11,027	(0)
5465 - Title ii		0	0	2,816	11,790	0	17,388	6,641	4,567	3,467	2,576	6,271	6,271	61,788	71,227	(9,439)	Title Fund Re-Allocation	57,535	4,253
5468 - Arp Hcy Consortium		0	0	0	0	0	0	0	0	0	1,117	0	0	1,117	0	1,117	Title Fund Re-Allocation	0	1,117
5497 - Charter School Start-up Revenue		0	0	0	0	0	300	0	0	0	0	0	0	300	0	300		300	0
Total Federal Revenue		21,487	16,502	147,402	578,984	64,195	482,283	315,300	268,894	106,008	300,820	409,182	416,467	3,127,326	2,841,460	285,866		3,128,830	496
Private Grants and Donations																			
5179 - Other Pupil Income - Fundraising		0	9,682	5,873	3,788	249	3,903	1,164	2,008	1,278	1,049	0	0	28,994	10,000	18,994	Uniform Sales& Event Income	27,945	1,049
5192 - Donations		0	0	152,204	13,916	452	1,055	850	22	151,399	8,251	5,000	0	332,949	218,000	114,949	Gala Donations	319,698	13,251
Total Private Grants and Donations		0	9,682	158,077	17,704	701	4,958	1,814	2,031	152,676	9,300	5,000	0	361,943	228,000	133,943		347,643	14,300
Earned Fees																			
5195 - Prior Period Adjustment		0	0	0	0	200	0	2,289	0	0	0	0	0	2,489	30	2,459		2,489	0
5198 - Miscellaneous Revenue		65	1,543	79,203	528	65	63	2,576	153	1,250	58	0	0	85,505	3,500	82,005	Fees	85,447	58
Total Earned Fees		65	1,543	79,203	528	265	63	4,865	153	1,250	58	0	0	87,994	3,530	84,464		87,936	58
Total Revenue		1,076,803	911,468	1,338,504	1,594,388	1,044,237	1,389,496	1,276,652	1,336,569	1,202,335	1,263,922	1,322,378	1,414,663	15,717,420	14,371,370	799,921		15,152,199	19,221
Expenses																			
Salaries																			
1111-6111 - ES Instruction Cert FT		130,410	144,140	148,495	141,533	148,610	135,816	131,389	134,672	129,930	128,285	123,142	123,142	1,619,563	1,282,474	(337,089)		1,622,386	2,823
1111-6122 - ES Instruction Cert PT		0	150	3,000	3,000	3,520	3,420	2,280	3,780	4,180	4,180	4,180	4,180	35,869	0	(35,869)		26,330	(7,539)
1111-6131 - ES Instruction Supp Pay		60	2,250	1,659	2,745	6,000	40,705	0	1,050	2,725	0	0	0	57,194	44,000	(13,194)		57,194	0
1111-6151 - ES Instruction NC FT		3,336	5,659	6,640	6,553	6,174	6,454	6,111	9,655	7,419	10,449	10,154	10,154	89,358	380,990	291,631		89,063	(296)
1111-6152 - ES Instruction Aides		15,225	7,881	3,331	3,331	7,044	9,198	6,541	6,419	3,331	3,331	3,331	3,331	72,296	238,307	166,012		72,296	(0)
1131-6111 - MS Instruction Cert FT		29,930	39,742	41,894	41,894	37,853	34,655	32,791	33,022	29,415	29,415	29,415	29,415	409,441	573,040	163,598		422,916	13,475
1131-6131 - MS Instruction Supp Pay		0	4,500	7,500	12,638	1,500	21,000	0	250	9,000	150	0	0	56,538	24,000	(32,538)		56,388	(150)
1131-6151 - MS Instruction NC FT		3,844	6,039	7,208	6,367	3,268	5,710	5,639	7,570	6,469	7,176	6,136	6,136	71,561	122,445	50,884		70,521	(1,040)
1191-6131 - Summer Instruction Supp Pay		0	0	0	0	0	0	0	0	0	0	20,500	20,500	41,000	50,000	9,000	Summer School Stipends	50,000	9,000
1221-6111 - Special Education Cert FT		22,874	29,729	31,916	31,777	31,777	31,777	31,777	31,777	31,777	31,777	31,777	31,777	369,842	355,989	(13,852)		369,505	(337)
1221-6131 - Special Education Supp Pay		0	0	0	0	0	5,500	0	0	0	0	8,000	8,000	21,500	19,000	(2,500)		19,000	(2,500)
1221-6151 - Special Education NC FT		0	0	0	0	0	0	0	0	0	0	0	0	0	43,563	43,563		0	0
1221-6152 - Special Education Aides		9,740	13,308	12,961	10,820	9,239	8,193	6,787	6,836	6,942	6,929	6,706	6,706	105,167	140,475	35,308		104,944	(222)
1271-6111 - Bilingual Instruction Cert FT		9,140	9,140	9,140	9,140	9,140	8,599	4,528	4,528	4,528	4,528	4,528	4,528	86,079	104,668	18,589		86,079	0
1271-6131 - Bilingual Instruction Supp Pay		0	0	0	0	0	1,000	0	0	0	0	0	0	1,000	0	(1,000)		1,000	0
1271-6151 - Bilingual Instruction NC FT		0	0	0	0	0	0	0	0	0	0	0	0	0	55,350	55,350		600	0
1411-6131 - Student Activities Supp Pay		0	575	0	575	0	1,275	0	0	575	0	48,500	48,500	100,000	100,000	(0)	End of Year Merit Pay	100,000	0
1421-6131 - Student Athletics Supp Pay		0	1,250	0	1,250	2,100	1,250	0	3,500	1,950	0	0	0	11,300	8,000	(3,300)		11,300	0
2113-6131 - Social Work Supp Pay		0	1,250	0	1,250	0	3,750	0	0	1,250	0	0	0	7,500	0	(7,500)		7,500	0
2113-6151 - Social Work Nc Ft		11,000	11,000																

1111-6221 - ES Instruction NC PRS	2,670	2,065	1,427	1,415	1,993	2,307	1,956	2,225	1,535	1,939	1,618	1,618	22,768	83,605	60,837		22,447	(321)
1111-6231 - ES Instruction Soc Sec	8,870	9,538	9,742	9,402	10,191	11,759	8,717	9,302	9,090	8,745	8,730	8,730	112,816	120,638	7,822		112,827	12
1111-6232 - ES Instruction Medicare	2,074	2,231	2,278	2,199	2,364	2,739	2,175	2,246	2,126	2,045	2,042	2,042	26,364	28,214	1,852		26,365	3
1111-6241 - ES Instruction Emp Ins	17,397	18,574	19,183	18,588	21,534	22,073	19,939	19,401	18,809	18,524	18,524	18,524	230,784	218,400	(12,384)		235,497	4,712
1131-6211 - MS Instruction Cert PRS	4,460	5,788	6,231	6,231	5,685	5,243	4,992	4,913	4,485	4,217	3,971	3,971	60,188	77,360	17,173		61,761	1,573
1131-6221 - MS Instruction NC PRS	596	883	1,121	991	497	1,009	938	1,055	953	1,111	828	828	10,810	16,530	5,720		10,527	(282)
1131-6231 - MS Instruction Soc Sec	2,027	3,053	3,412	3,678	2,550	3,884	2,283	2,473	2,732	2,227	2,204	2,204	32,725	44,608	11,883		33,538	813
1131-6232 - MS Instruction Medicare	474	714	798	860	596	908	534	578	639	521	515	515	7,653	10,433	2,779		7,843	190
1131-6241 - MS Instruction Emp Ins	3,743	3,769	5,679	5,679	5,111	6,174	5,605	4,793	4,836	3,538	4,237	4,237	57,503	83,200	25,697		63,491	5,986
1191-6231 - Summer Instruction Soc Sec	0	0	0	0	0	0	0	0	0	0	0	0	0	3,100	3,100		0	0
1191-6232 - Summer Instruction Medicare	0	0	0	0	0	0	0	0	0	0	0	0	0	725	725		0	0
1221-6211 - Special Education Cert PRS	3,424	4,430	4,802	4,784	4,784	4,784	4,784	4,784	4,784	4,784	3,773	3,773	53,687	48,059	(5,629)		52,677	(1,011)
1221-6221 - Special Education NC PRS	1,472	1,952	1,929	1,674	1,463	1,305	1,058	1,058	1,058	1,058	805	805	15,636	24,845	9,209		15,383	(253)
1221-6231 - Special Education Soc Sec	1,925	2,577	2,672	2,530	2,440	2,717	2,291	2,294	2,300	2,299	2,861	2,861	29,766	34,060	4,893		28,840	(926)
1221-6232 - Special Education Medicare	450	603	625	592	571	635	536	536	536	536	669	669	6,961	8,106	1,145		6,745	(217)
1221-6241 - Special Education Emp Ins	3,654	4,242	5,381	5,346	5,356	5,369	4,787	4,787	4,787	4,787	4,787	4,787	58,069	62,400	4,331		59,609	1,540
1271-6211 - Bilingual Instruction Cert PRS	1,310	1,311	1,311	1,311	1,311	1,311	1,238	617	617	620	611	611	12,177	14,130	1,953		12,168	(9)
1271-6221 - Bilingual Instruction NC PRS	0	0	0	0	0	0	0	0	0	0	0	0	0	7,472	7,472		0	0
1271-6231 - Bilingual Instruction Soc Sec	565	565	565	565	565	627	531	281	281	274	281	281	5,382	9,921	4,539		5,389	6
1271-6232 - Bilingual Instruction Medicare	132	132	132	132	132	147	124	66	66	64	66	66	1,259	2,320	1,062		1,260	1
1271-6241 - Bilingual Instruction Emp Ins	607	616	616	616	616	616	616	39	39	63	51	51	4,548	15,600	11,052		6,230	1,682
1411-6231 - Student Activities Soc Sec	0	36	0	36	0	79	0	0	36	0	0	0	186	6,200	6,014		186	0
1411-6232 - Student Activities Medicare	0	8	0	8	0	18	0	0	8	0	0	0	43	1,450	1,407		43	0
1421-6231 - Student Athletics Soc Sec	0	78	0	77	130	78	0	0	217	121	0	0	701	496	(205)		701	0
1421-6232 - Student Athletics Medicare	0	18	0	18	0	38	0	0	18	51	0	0	148	116	(48)		164	0
2113-6221 - Social Work Nc Prs	1,642	1,642	1,642	1,642	1,642	1,642	1,642	1,642	1,642	1,642	1,485	1,485	19,236	16,200	(3,105)		19,226	(157)
2113-6231 - Social Work Soc Sec	659	736	659	736	659	891	659	659	736	659	682	682	8,414	7,440	(974)		8,438	(23)
2113-6232 - Social Work Medicare	154	172	154	172	154	208	154	154	172	154	160	160	1,968	1,740	(228)		1,973	5
2113-6241 - Social Work Emp Ins	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	13,916	10,400	(3,516)		13,916	0
2134-6221 - Nursing Nc Prs	0	686	765	765	765	765	765	765	765	765	0	0	4,619	10,800	6,181		4,619	0
2134-6231 - Nursing Soc Sec	0	315	306	306	306	306	306	306	306	306	17	17	1,901	4,980	3,059		1,884	(12)
2134-6232 - Nursing Medicare	0	74	72	72	72	72	72	4	6	3	0	0	445	1,160	716		442	(3)
2134-6241 - Nursing Emp Ins	0	0	579	579	579	579	579	579	579	579	0	0	3,472	5,200	1,728		5,209	1,737
2213-6231 - Professional Development Soc Sec	0	31	68	0	298	93	0	0	0	0	0	0	490	0	(490)		490	0
2213-6232 - Professional Development Medicare	0	7	16	0	70	22	0	0	0	0	0	0	115	0	(115)		115	0
2311-6261 - Board Wc	0	43,368	0	0	0	0	0	0	0	0	0	0	43,368	10,000	(33,368)		43,368	0
2311-6271 - Board Unemp	296	0	0	813	0	0	310	0	0	7,147	5,717	5,717	20,096	20,096	0		20,096	0
2321-6211 - Exec Admin Cert Prs	2,072	2,072	2,072	2,072	2,072	2,072	2,072	2,072	2,072	2,072	1,750	1,750	24,218	23,112	(1,106)		23,896	(322)
2321-6231 - Exec Admin Soc Sec	853	853	853	853	853	853	853	853	853	853	904	904	9,560	10,614	1,064		9,601	51
2321-6232 - Exec Admin Medicare	199	199	199	199	199	272	199	199	199	199	211	211	2,490	2,482	(8)		2,502	12
2321-6241 - Exec Admin Emp Ins	763	763	763	763	763	763	763	763	763	763	763	763	9,158	5,200	(3,958)		9,158	(0)
2321-6261 - Exec Admin Wc	0	0	15,882	0	0	0	0	0	0	0	0	0	15,582	0	(15,582)		15,582	0
2322-6221 - Community Services Soc Sec	0	0	0	0	0	0	0	0	573	864	788	788	3,012	0	(3,012)		2,935	(77)
2322-6231 - Community Services Soc Sec	30	0	0	0	0	0	0	0	263	357	362	362	1,373	0	(1,373)		1,378	4
2322-6232 - Community Services Medicare	7	0	0	0	0	0	0	0	62	84	85	85	321	0	(321)		322	1
2322-6241 - Community Services Emp Ins	0	0	0	0	0	0	0	0	569	433	433	433	1,436	0	(1,436)		0	(1,436)
2329-6211 - Other Exec Admin Cert Prs	1,594	1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,966	1,651	1,651	22,589	44,790	22,201		22,274	(315)
2329-6221 - Other Exec Admin Nc Prs	4,951	4,959	4,959	4,959	4,959	3,247	3,247	3,247	3,247	3,247	4,039	4,039	45,813	30,439	(15,384)		45,813	69
2329-6231 - Other Exec Admin Soc Sec	2,967	2,774	2,911	2,512	2,482	3,257	2,605	3,061	2,803	2,581	2,940	2,444	33,336	36,095	2,760		33,450	114
2329-6232 - Other Exec Admin Medicare	694	649	681	587	581	762	609	716	656	604	687	571	7,796	8,442	646		7,823	27
2329-6241 - Other Exec Admin Emp Ins	4,232	4,765	4,765	3,621	4,755	3,621	3,621	3,621	3,621	3,621	3,621	3,621	48,052	46,800	(1,252)		49,489	1,437
2331-6221 - It Admin Nc Prs	742	753	753	753	753	753	753	753	753	753	675	675	8,870	8,100	(770)		8,792	(78)
2331-6231 - It Admin Soc Sec	301	300	300	300	300	300	300	300	300	300	310	310	3,685	3,720	35		3,695	10
2331-6232 - It Admin Medicare	50	70	70	70	70	85	70	70	70	70	82	82	862	870	8		862	2
2331-6241 - It Admin Emp Ins	71	578	578	578	578	578	578	578	578	578	578	578	6,858	5,200	(1,658)		6,858	(0)
2411-6211 - Building Admin Cert Prs	9,024	9,030	8,971	8,625	8,013	8,013	8,013	8,013	8,013	6,912	5,898	5,898	94,422	111,066	16,644		93,408	(1,014)
2411-6221 - Building Admin Nc Prs	2,266	2,266	2,266	2,266	2,266	2,266	2,266	2,266	2,266	1,496	1,389	1,389	24,667	15,728	(8,939)		24,559	(107)
2411-6231 - Building Admin Soc Sec	4,683	4,631	4,790	4,480	4,346	5,275	4,337	4,387	4,486	3,559	3,685	3,685	82,442	59,843	(22,599)		82,568	126
2411-6232 - Building Admin Medicare	1,095	1,083	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	12,265	13,996	1,725		12,294	30
2411-6241 - Building Admin Emp Ins	6,616	6,630	6,629	6,629	6,645	6,645	6,645	6,645	6,645	6,645	5,405	5,405	74,222	67,600	(6,622)		74,862	640
2511-6211 - Business Office Cert PRS	0	0	0	0	0	0	0	0	0	0	0	0	0	18,345	18,345		0	0
2511-6221 - Business Office NC PRS	5,524	5,525	5,525	5,525	5,525	5,525	5,525	5,525	5,525	4,886	4,473	4,473	62,919	47,776	(15,142)		62,506	(413)
2511-6231 - Business Office Soc Sec	2,328	2,235	2,235	2,235	2,235	3,165	2,235	2,328	1,983	2,078	2,311	2,311	27,680	31,408	3,729		27,915	235
2511-6232 - Business Office Medicare	545	523	523	523	523	545	545	545	545	545	545	545	6,473	7,523	678		6,528	623
2511-6241 - Business Office Emp Ins	3,646	3,655	3,655	3,655	3,655	3,655	3,655	3,655	3,655	3,655	3,655	3,655	41,555	36,400	(5,155)		43,275	1,720
2541-6221 - Maint Of Plant Nc Prs	4,059	3,867	3,576	3,181	3,168	3,480	3,653	4,214	3,668	3,875	4,176	4,176	45,093	46,357	1,264		45,394	301
2541-6231 - Maint Of Plant Soc Sec	1,694	1,588	1,455	1,388	1,413	1,858	1,473	1,827	1,560	1,693	1,918	1,918	19,785	22,021	2,237		20,100	225
2541-6232 - Maint Of Plant Medicare	396	371	340	324	330	435	345	427	365	396	449	449	4,627	5,150	523		4,680	53
2541-6241 - Maint Of Plant Emp Ins	2,751	3,254	3,254	3,254	2,759	2,784	2,808	2,833	2,808	2,808	2,808	2,808	34,929	41,600	6,671		34,857	(72)
2562-6221 - Food Preparation NC PRS	2,590	2,415	2,623	2,623	2,623	2,623	2,623	2,623	2,623	2,758	2,758	2,758	31,503	36,261	6,758		31,639	136

2542-6301 - Facilities Prop Insur	1,762	881	1,198	0	1,762	881	881	881	881	5,145	881	881	20,032	45,000	24,968	Review Prop Insur	37,000	16,968	
2542-6301 - Facilities Phone/Internet	2,537	2,956	2,542	1,207	3,362	1,366	3,638	3,034	3,410	4,974	3,400	3,400	35,825	59,564	23,739		34,251	(1,574)	
2542-6411 - Facilities Supplies	1,259	8,404	10,569	3,800	17,768	4,537	3,799	7,909	7,909	4,571	9,423	2,000	2,000	77,239	67,000	(10,239)	TOT Garden & Summer Janitorial	67,000	(10,239)
2542-6481 - Facilities Electricity	6,585	13,802	20,324	13,988	6,988	5,956	7,634	7,946	8,764	7,129	20,442	20,442	140,000	140,000	0		140,000	0	
2542-6482 - Facilities A/C	207	461	2,494	461	2,002	5,962	5,962	5,962	5,962	5,962	5,962	5,962	32,000	32,000	0		32,000	0	
2546-6319 - Security Svcs Prof Serv	6,656	5,825	1,178	1,100	3,355	2,668	2,428	2,795	1,824	6,658	4,000	1,000	39,488	4,000	512		35,672	(3,816)	
2546-6411 - Security Svcs Supplies	4,950	988	2,000	0	250	3,821	0	499	0	1,325	0	0	13,833	5,000	(8,833)		12,508	(1,325)	
Total Occupancy Service	48,691	64,019	65,485	42,180	73,281	34,251	49,073	51,485	39,142	67,818	67,740	65,690	668,856	673,968	5,112		643,038	(25,818)	
Student Expense, Direct																			
1111-6319 - ES Instruction Prof Serv	2,853	0	2,714	41,184	12,329	49,700	88,099	57,348	79,334	18,093	91,182	84,638	84,638	672,110	190,000	(482,110)	TOT Funded	637,169	(34,941)
1111-6391 - ES Field Trip	0	0	0	0	0	230	0	230	1,917	2,500	1,917	2,500	1,917	0	25,500	14,000		17,500	0
1111-6411 - ES Instruction Supplies	45,330	25,972	38,037	362	10,227	1,518	1,688	1,115	1,884	6,047	23,020	23,020	178,250	110,250	(68,000)	TOT Funded	178,250	0	
1111-6412 - ES Instruction Tech Supplies	23,812	16,359	5,711	250	16,111	9,177	6,702	5,002	258	3,363	21,428	21,428	129,600	129,600	0		129,600	(0)	
1111-6431 - Textbooks	14,710	40,328	1,030	106	6,702	73	17	0	6,000	0	15,809	15,809	100,585	67,000	(33,585)	TOT Funded	100,585	0	
1111-6441 - Elementary - Library Books and Supplies	0	0	0	0	0	0	0	0	0	0	3,750	3,750	7,500	7,500	0		7,500	0	
1111-6491 - Es Instruatr Other Materials	22,202	7,156	0	0	0	0	0	0	0	0	14,571	14,571	58,500	58,500	(0)	Will spend YE	58,500	0	
1131-6319 - MS Instruction Prof Serv	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		4,250	0	
1131-6319 - MS Instruction Prof Serv	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		12,000	0	
1191-6319 - Summer Instruction Prof Serv	0	0	0	0	0	0	0	0	0	0	11,000	0	500	500	12,000		11,000	(0)	
1191-6411 - Summer Instruction Supplies	0	0	0	0	312	0	0	0	0	0	5,344	5,344	11,000	11,000	0	Review	11,000	0	
1221-6311 - Special Education Instruatr Serv	0	6,570	13,854	11,684	20,582	17,934	14,631	17,512	12,409	17,614	17,000	17,000	166,791	81,250	(85,541)	Inc Outsource SPED, reduction in Staff	166,177	(614)	
1221-6319 - Special Education Prof Serv	0	0	0	0	0	0	0	0	103	0	0	0	103	0	(103)		103	0	
1221-6371 - Special Dues And Memberships	0	0	0	0	0	0	0	0	0	0	1,000	0	1,000	0	(1,000)		0	(1,000)	
1221-6411 - Special Education Supplies	0	0	0	0	558	0	0	0	0	0	149	1,647	1,647	4,000	4,000	0		4,000	(0)
1221-6412 - Special Education Instruatr Mat	0	0	0	0	0	0	3,430	0	0	0	0	0	3,430	2,000	(1,430)		3,430	0	
1271-6319 - Bilingual Instruction Prof Serv	291	0	11	90	315	394	0	0	0	1,214	5,593	5,593	13,500	13,500	0		13,500	0	
1271-6411 - Bilingual Instruction Supplies	0	0	0	0	0	0	0	133	0	0	2,434	2,434	5,000	5,000	0		5,000	0	
1271-6412 - Bilingual Instruction Tech Supplies	0	0	0	0	0	6,500	0	0	0	0	250	250	7,000	7,000	0		7,000	0	
1271-6431 - Bilingual Instruction Textbook	0	0	0	0	0	0	0	0	0	0	1,000	1,000	2,000	2,000	0		2,000	0	
1411-6319 - Student Activities Prof Serv	0	0	1,870	0	0	0	0	4,945	0	85	0	0	6,900	1,300	(5,600)		6,815	(85)	
1411-6411 - Student Activities Supplies	0	0	0	255	505	404	0	865	243	621	796	796	4,485	10,000	5,515		4,485	(0)	
1421-6319 - Student Athletics Prof Serv	0	0	0	0	0	0	0	2,260	0	309	0	0	2,569	2,700	131		2,260	(309)	
1421-6371 - Stu Ath Dues And Memberships	0	0	850	0	2,500	0	0	850	0	1,356	1,356	6,911	7,000	99		6,911	0		
1421-6411 - Student Athletics Supplies	2,011	1,149	5,847	643	2,310	520	0	520	0	0	10,259	10,259	(2,488)	12,488	0		12,488	0	
1911-6311 - Virtual Instruction - Purchased Instructional Serv	0	0	0	0	56,763	1,908	0	0	0	60,000	118,671	180,000	61,329	Virtual Program Less than budget			180,000	61,329	
1933-6311 - Sped Tultion Private Agencies Instruatr Serv	28,522	4,250	4,968	11,623	0	19,874	25,773	16,547	0	5,712	23,866	23,866	165,000	165,000	(0)	Review	165,000	(0)	
2122-6311 - Counseling Instruatr Serv	36,804	0	11,700	0	0	0	28,757	9,164	29,130	14,416	10,015	10,015	150,000	150,000	0		150,000	0	
2122-6411 - Counseling Supplies	0	0	0	0	0	0	0	890	177	0	0	0	1,067	100	(967)		890	(177)	
2125-6319 - Student Information Systems Prof Serv	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	56,520	56,520	0		56,520	0	
2130-6311 - Nursing Supplies	0	119	0	176	85	176	125	58	125	248	58	248	2,654	41,300	38,646		Nursing Supplies direct from donor	41,300	38,646
2130-6411 - Other Health Services Supplies	0	0	0	0	0	1,160	0	0	0	0	0	0	1,160	0	(1,160)	Fem HYG Grant	0	0	
2142-6311 - Psychological Ser - Purchased Instructional	0	2,876	9,300	0	7,222	8,776	5,550	13,650	4,200	13,896	10,582	10,582	86,634	65,000	(21,634)		65,000	(21,634)	
2152-6311 - Speech/Language P - Purchased Instructional	0	5,400	14,613	8,400	13,313	9,700	14,500	16,650	11,170	8,938	14,000	14,000	130,683	55,000	(75,683)	Inc Outsource Speech, reduction in Staff	135,745	5,063	
2152-6411 - Speech Pathology Supplies	0	0	0	0	0	0	0	12,778	0	0	0	0	12,778	0	(12,778)		12,778	0	
2162-6311 - Occupational Ther - Purchased Instructional	0	0	10,854	5,861	15,564	10,854	11,386	8,290	13,654	10,862	10,862	10,862	165,142	70,000	(33,402)		97,359	(6,044)	
2191-6311 - Occ Therapy Instruatr Serv	0	7,625	0	15,412	0	15,385	7,625	7,733	216	15,358	7,261	7,261	83,875	83,875	(0)	Services needed with Miriam	83,875	0	
3611-6391 - Welfare Activities Other Purch Serv	0	0	150	0	156	58	92	112	83	1,617	1,617	3,884	10,000	6,116	(7,233)		7,233	3,349	
3611-6411 - Welfare Activities Services Supplies	0	0	1,085	2,508	669	0	258	755	221	3,349	0	0	8,845	0	(8,845)		5,496	(3,349)	
3812-6319 - Afterschool Prof Serv	0	21,250	750	463	24,955	10,625	10,625	20,889	10,625	17,000	14,625	132,256	174,400	42,144	After School Service to Salary; \$127,500 Intersect Arts funded b		155,000	22,744	
3812-6411 - Afterschool Supplies	0	0	0	0	698	0	0	0	0	651	651	2,000	0	0	(2,000)		2,000	0	
3912-6319 - Parental Involvement Prof Serv	0	0	0	0	280	191	0	2,373	1,720	0	110	0	4,673	0	(4,673)		4,563	(110)	
3912-6391 - Parental Involvement - Other Purchased Servic	0	0	0	0	0	0	0	0	0	0	0	0	0	2,000	2,000	0		0	0
3912-6411 - Parental Involvement Supplies	0	0	66	0	555	0	7,539	0	0	222	0	0	8,381	8,000	(381)		8,159	(222)	
Total Student Expense, Direct	179,904	146,179	162,602	75,987	158,941	282,529	206,731	205,528	192,512	214,980	302,844	360,469	2,489,206	1,734,120	(755,087)		2,570,301	81,095	
Student Expense, Food																			
2562-6332 - Food Service - Repairs and Maintenance	0	197	717	0	0	419	289	1,065	0	397	535	1,189	1,189	6,000	6,000	0		6,000	0
2562-6334 - Food Prep Equip Rent	0	432	216	216	216	216	0	0	216	216	0	638	638	3,000	3,000	0		3,000	0
2562-6391 - Food Preparation Food Service	0	0	0	0	0	0	0	0	0	0	0	0	0	6,000	6,000		6,000	6,000	
2562-6411 - Food Preparation Supplies	(1,714)	2,651	2,849	3,513	4,078	2,803	3,204	4,779	3,387	5,985	4,032	4,032	39,598	50,000	10,402		50,000	10,402	
2562-6471 - Food Preparation Snack	1,802	9,786	55,633	39,897	60,330	51,562	30,070	44,795	40,577	45,465	43,612	43,612	467,142	380,000	(87,142)		380,000	(87,142)	
2562-6491 - Food Prep Other Materials	550	0	0	0	0	0	0	0	0	550	700	700	2,500	2,500	0	Food Permit	2,500	(0)	
2562-6541 - Food Preparation Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	6,000	6,000		6,000	0	
Total Student Expense, Food	637	13,067	59,415	43,826	65,044	54,871	34,339	49,791	44,577	52,535	50,169	50,169	518,240	453,500	(64,740)		453,500	(64,740)	
Office & Business Expense																			
2114-6412 - Technology Supplies	0	10,914	2,180	10,140	0	0	0	0	0	0	0	0	23,234	27,090	3,856		27,090	3,856	
2311-6315 - Board Audit	0	0	0	(3,043)	0	0	17,000	1,500	0	0	0	0	15,457	16,000	543		16,000	543	
2311-6317 - Board Legal	464	564	664	1,268	282	923	1,425	0	1,599	2,574	5,125	5,125	20,000	20,000	0		20,000	(0)	
2311-6319 - Board Prof Serv	0	0	0	0	0	0	0	0	0	0	1,500	1,500	0	0	0		1,500	0	
2311-6352 - Board Liability Insurance	15,347	5,636	410	11,380	170	85	11,465	85	85	23,223	85	85	68,057	55,000	(13,057)		55,000	(13,057)	
2311-6411 - Board Supplies	0	0	0	0	0	0	0	0	0	0	1,250	1,250	2,500	2,500	0		2,500	0	
2321-6319 - Exec Admin Prof Serv	69	20,508	41,952	19,258	31,935	204	28,572	4,587	49,406	18,060	2,000	2,000	218,552	119,000	(99,552)		193,000	(25,552)	
2321-6343 - Exec Admin Travel	0	0	0	1,290	0	0	0	0	0	0	0	0	1,290	10,000	8,710		1,290	0	
2321-6363 - Exec Admin Printing	1,718	391	3,886	91	0	0	0	0	0	0	0	0	6,095	2,005	(4,095)		6,095	0	
2321-6371 - Exec Admin Dues And Memberships	395	10,638	520	110	0	0	0	0	0	0	0	0	11,663	5,000	(6,663)		11,663	0	
2321-6411 - Exec Admin Supplies	1,295																		

Total Expenses		1,010,423	1,263,429	1,316,372	1,126,847	1,324,011	1,356,058	1,218,693	1,183,998	1,194,714	1,206,648	1,327,072	1,328,539	14,856,804	14,256,249	(600,555)		14,701,520	(155,285)
Operating Income		66,380	(351,962)	22,132	467,542	(279,774)	33,438	57,960	152,571	7,621	57,279	(4,693)	86,124	314,616	115,251	199,366		450,679	(136,063)
Extraordinary Expenses																			
Facility Improvements										114,258	0	0	0	114,258	0	(114,258)	\$24,258 Reduce Facility Maint	114,258	0
4051-6521 - Building Const Buildings		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
4051-6541 - Building Const Equipment		0	0	0	0	4,672	0	0	0	0	0	0	0	4,672	0	(4,672)	Lunch Tables	4,672	0
4051-6543 - Building Const Tech Equipment		0	4,576	0	0	0	0	0	0	0	0	0	0	4,576	0	(4,576)	Pre-K Touchboard & Computer	4,576	0
Total Facility Improvements		0	4,576	0	0	4,672	0	0	0	114,258	0	0	0	123,506	0	(123,506)		123,506	0
Total Extraordinary Expenses		0	4,576	0	0	4,672	0	0	0	114,258	0	0	0	123,506	0	(123,506)		123,506	0
Net Income		66,380	(356,538)	22,132	467,542	(284,446)	33,438	57,960	152,571	(106,637)	57,279	(4,693)	86,124	191,111	115,251	75,860		327,174	(136,063)
Cash Flow Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Prv TOTAL	Diff
Net Income		66,380	(356,538)	22,132	467,542	(284,446)	33,438	57,960	152,571	(106,637)	57,279	(4,693)	86,124	191,111	115,251	75,860		327,174	(136,063)
Cash Flow Adjustments																			
Other Operating Activities																			
1598 - Remove from operations		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
2154 - Local Taxes Payable		4,067	4,458	(8,525)	4,582	4,462	(9,044)	4,076	4,364	(8,440)	3,997	(1,998)	(1,998)	(0)	0	(0)		0	(0)
2155 - Missouri Income Tax Payable		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
2156 - Group Health And Life Insurance Payable		(2,796)	(1,824)	6,706	(3,650)	8,191	538	(7,022)	2,838	1,296	4,461	0	0	8,737	0	8,737		4,276	4,461
Total Other Operating Activities		1,271	2,634	(1,820)	932	12,653	(8,506)	(2,946)	7,202	(7,144)	8,458	(1,998)	(1,998)	8,737	0	8,737		4,276	4,461
Facilities Project Adjustments																			
1599 - Add to facilities		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Total Facilities Project Adjustments		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Total Cash Flow Adjustments		1,271	2,634	(1,820)	932	12,653	(8,506)	(2,946)	7,202	(7,144)	8,458	(1,998)	(1,998)	8,737	0	8,737		4,276	4,461
Change in Monthly Cash		67,651	(353,904)	20,313	468,473	(271,793)	24,932	55,014	159,773	(113,781)	65,737	(6,692)	84,126	199,847	115,251	84,597		331,449	(131,602)
Income Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget				
Change in Monthly Cash (Net R	0	67,651	(353,904)	20,313	468,473	(271,793)	24,932	55,014	159,773	(113,781)	65,737	(6,692)	84,126	199,847					
Forecast Cash	3,635,466	3,703,117	3,349,213	3,369,525	3,837,999	3,566,206	3,591,138	3,646,151	3,805,924	3,692,143	3,757,880	3,751,188	3,835,313						
Budget Cash	3,635,376	3,181,452	3,163,536	3,081,315	2,997,795	3,083,935	3,038,999	2,940,343	3,135,485	3,336,824	3,375,442	3,424,450	3,750,627						

# Balance Sheet

## Momentum Academy

As of April 30, 2024

Balance Sheet	6/30/2023	4/30/2024	6/30/2024
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			3,835,313
1111 · Cash	58,566	138,910	0
1114 · Fund Raising Account	2,791	2,791	0
1115 · Busey	7,284	7,284	0
1116 · 997 Tge Checking	3,143	3,143	0
1117 · 998 Parental Involvem - Gp Fic	2,047	2,047	0
1118 · Busey Money Market	3,561,635	3,603,705	0
Total Cash	3,635,466	3,757,880	3,835,313
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Total Current Assets	3,635,466	3,757,880	3,835,313
Total Assets	3,635,466	3,757,880	3,835,313
Liabilities and Equity	Last Year	Current	Year End
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2154 · Local Taxes Payable	0	3,997	(0)
2155 · Missouri Income Tax Payable	(15)	(15)	(15)
2156 · Group Health And Life Insurance Paya	6,874	15,611	15,611
Total Other Current Liabilities	6,858	19,592	15,595
Total Current Liabilities	6,858	19,592	15,595
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	3,628,608	3,628,608	3,628,608
Total Unrestricted Net Assets	3,628,608	3,628,608	3,628,608
Net Income			
Net Income	0	109,680	191,111
Total Net Income	0	109,680	191,111
Total Equity	3,628,608	3,738,288	3,819,718
Total Liabilities and Equity	3,635,466	3,757,880	3,835,313



Momentum Academy  
July 2023 through April 2024

Revenue Drivers							
Enrollment	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Start of Year Enrollment		780	642	642	642	-138	-18%
Attrition		3.00%			-	0	-100%
End of Year Enrollment		756	659	65	659	-97	-13%
Attendance %		90.0%	94%	93%	1	4.0%	4%
ADA	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Regular Term ADA							
Pre-K		15.0		15.0	-	(15.0)	-100%
K-12	720.4	676.3	720.4	596.0	720.4	44.1	7%
Subtotal Regular Term	720.4	691.34	720.4	611.0	720.4	29.1	
Remedial ADA		-	-	-	-	-	0%
Summer ADA	7.7	8.690	7.7	7.7	7.7	(1.0)	-11%
Total ADA	728.1	700.0	728.1	618.7	728.1	28.1	4%
Special Populations Weights	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Free and Reduced Lunch (FRL)							
% of ADA	77.07%	77.07%	77.07%	77.07%	77%	0.0%	0
Count	-	521.26	555.25	459.34	555.25	33.99	0
Weight	85.77	77.31	85.8	68.12	85.8	8.5	0
Individualized Education Plans (IEP)							
% of ADA		12.12%	11.52%	12.93%	12%	-0.60%	-4.94%
Count	79	81.97	83.00	79.00	83.00	1.03	1.25%
Weight	-	-	-	-	-	-	#DIV/0!
Limited English Proficiency (LEP)							
% of ADA		11.81%	13.46%	9.49%	13%	2%	0
Count	97	79.86	97.00	58.00	97.00	17	0
Weight	49.3	38.1	49.252	26.143	49.3	11.2	29.30%
Total WADA	863.1712	864.1	863.168	712.978	863.2	(1.0)	-0.11%
Per Wada Payment	11,995.43	11,960.00	11,995.43	11,960.00	11,995.43	35.43	0.30%
State Aid Projection	10,198,798.06	10,180,087.68	10,198,762.75	8,399,306.90	10,198,762.75	18,675.07	0.18%
Prior Year Adjustment	11,744.000	-	11,744.00		11,744.00	11,744.00	#DIV/0!
Net State Rev Projection	10,210,542.06	10,180,087.68	10,210,506.75	8,399,306.90	10,210,506.75	30,419.07	0.30%
Classroom Trust Fund	300,500.000	318,962.00	300,500.00	300,788.22	300,500.00	(18,462.00)	-5.79%
Basic Formula	9,910,042.06	9,861,125.68	9,910,006.75	8,098,518.68	9,910,006.75	48,881.07	0.50%



# Finance Committee Report 05/10/2024

## ATTENDANCE & ENROLLMENT

### 23-24 ENROLLMENT

Campus	Leads	Pending Offers	Registration in Progress	Registration Complete	Open Seats	Current Enrollment SY23-24 (includes registration complete)	Budgeted Enrollment	% of Budgeted Enrollment Confirmed	Enrollment Goal	% of Enrollment Goal Confirmed
TGS		0	0	88	47	228	239	95.40%	248	91.94%
FP		0	0	36	87	123	187	65.78%	210	58.57%
TGE		0	0	55	39	159	177	89.83%	199	79.90%
GP		0	1	51	48	132	162	81.48%	173	76.30%
REGIONAL		0	1	230	221	642	765	83.92%	830	77.35%
									35 overfill at TGS	
									857 total with overfill at TGS	

- Continuing to focus on retention, neighborhood walks, canvassing, and ad campaigns through June.
- Efforts are resulting in enrollment interest for upcoming SY

### 24/25 ENROLLMENT

Campus	Leads	Pending Offers	Registration in Progress	Registration Complete	Open Seats	Current Enrollment SY23-24 (includes registration complete)	MINIMUM ENROLLMENT Budgeted Enrollment	% of Budgeted Enrollment Confirmed	Enrollment Goal	% of Enrollment Goal Confirmed	% of Budgeted Enrollment (if registration in progress is confirmed)
TGS		7	17	15	9	225	225	100.00%	253	88.93%	107.56%
FP		13	2	10	41	116	153	75.82%	172	67.44%	77.12%
TGE		8	13	5	11	153	165	92.73%	185	82.70%	100.61%
GP		7	0	7	43	86	115	74.78%	130	66.15%	74.78%
REGIONAL	29	35	32	37	104	580	658	88.15%	740	78.38%	93.01%
PREK Waitlist	19								160	Additional Enrollments needed	

- Increase in enrollment by 3% over prior month
- 88% budgeted enrolled
- 93% budgeted enrolled if all 67 in pipeline are converted to registration complete

## ATTENDANCE

**Highlight:** May Attendance so far is 93.34% (+1.1 over prior month)

	ADA - Mar 15	Present
TGS	210.22	92.80% (+.12)
FP	112.90	91.12% (+.28)
TGE	141.94	91.33%
GP	119.44	90.07% (+.26)
TOTAL	584.51	91.55% (+.15 PY)

# Finance Committee Report 05/10/2024

## Human Resources

- Hiring Update
  - INSTRUCTIONAL FOCUS: currently hiring for 17 roles
    - 23 applicants in screening/interview pipeline
    - Low application rate for instructional roles
  - Focus on recruitment efforts
    - We Are Momentum and Join The Momentum campaigns
    - Staff testimonials in progress
    - Building out Careers page
    - Individual interest engagement

						24-25 HIRING				
SUMMARY				40	8	21	19	20	13	6
Instructional				7	1	4	5	4	2	0
Position	Interview by	Hire by	Campus	Applicants	Not A Good Fit	Phone Screen Requested	Phone Screen Scheduled	Phone Screen Completed	Interview 1 Scheduled	Interview 1 Completed

## Budget Update

- **Presentation of 1st round draft budget (Anne)**
  - Request from fund balance to mitigate expenses such as merit pay
- As we move forward without ESSER funding, the finance focus for next year will require:
  1. **Planning** - budget plans to align with allocations, supported by the comprehensive calendar
  2. **Monitoring** - Expense tracking tools will be put in place to monitor the budget plan, regular cycles of review

## Audit Update

- Proposal received from Marr & CO - it is possible to remain with Marr for 3 yr cycle
- FEW is currently reviewing PRF
- Accounting staffing challenges are leading to low interest in new clients
- Building a list of firms to engage for the next 3 year audit cycle

**Other** - Insurance applications have been submitted for FY25