

**MOMENTUM ACADEMY  
FINANCE COMMITTEE REPORT**

**NOVEMBER 2023**

The Momentum Academy Finance Committee (FC) met on November 20, 2023. The main topics of discussion consisted of the financial reports for the fiscal year through October 2023 and possible changes to the organizational structure going forward.

**Financial Reports**

- The financial statements included an income statement, balance sheet, monthly projections, and key performance indicators (KPIs). All KPIs (days of cash at year end, gross margin margin, and fund balance at year end) exceeded targets.
- As of October 31, 2023, there was approximately \$3.8 million in cash, with current available cash of approximately \$2.7 million due to letters of credit and approximately \$4.1 million in cash forecasted for fiscal year end.
- Due to continued payments based on pandemic-level WADA, the state's annual transportation funding payment, and bank interest, total revenue was up approximately \$806k for the fiscal year, with an \$157k increase over the last month's financials.
- Expenses decreased overall by \$207k, primarily due to staffing, so net income to date is approximately \$837k, and the forecasted annual net income is approximately \$383k.
- Transportation, instructional support, and rent continue to make up large portions of the expenses.

**Org. Structure**

- Examining changes to the organizational structure in the coming years to build a sustainable, long-term staffing strategy and support the viability of Momentum.
- Looking to introduce for the 24-25 school year a Chief of Schools role to monitor school quality and manage principals and instructional support positions and Curriculum Coordinator role(s) to manage instructional support programs.
- Growing proficiencies in-house for certain operational aspects to increase cost savings over time.

Other topics included the following:

- The October check register, which reflected approximately \$525k in expenses.
- The audit is in process. The financial statement and compliance portions are near complete, but the Single Audit (Federal expenditures) is ongoing. FC expects to review a draft of the audit at its December FC meeting or earlier if possible.
- Enrollment and ADA targets and actuals, including meeting and exceeding the overall 92% attendance goal.
- Salary structure, which is currently going through its annual review. Findings to be presented at an upcoming board meeting.
- The first payouts under the Merit Program.
- Facilities conversations and diligence with respect to rising costs.

## Jennifer L. Zobrist

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**From:** Anne Nichols <anichols@ed-ops.com>  
**Sent:** Friday, November 17, 2023 11:36 AM  
**To:** Powers, Melissa G.  
**Cc:** David J. Simmons; Ronald Richardson; Patrick Davis; Terron White; miranda.ming@momentumacademystl.org; antionette.bedessie@momentumacademystl.org; maria.prete@momentumacademystl.org  
**Subject:** [EXTERNAL] Re: Momentum Finance Committee Agenda 11-20-23  
**Attachments:** CheckRegisterbyType.pdf; MOM - Supplemental Report - October 2023.xlsx

Hi all,

Please find the October financial report and check register attached. I will not be able to attend the Monday FinCom meeting due to a family obligation. I'm available Monday up until 4:00 if you would like to review over a call.

Please see the notes on the dashboard, and the Monthly projections tab. Below is a summary of the changes since last month:

**Overall, your financial forecast has improved by \$364k from last month, with a year-end Net Operating income at \$498k. Fund Balance is 21% (minus letters of credit). This is above your target, and a good place to enter next year as ESSER funds expire.**

Since last month, we have recognized several changes in the annual forecast:

### **Revenue Increased overall by \$157K**

- **\$16k Local revenue increase** due to bank interest
- **\$161k State Revenue increased** due to transportation funding
- **\$20k private funding reduction**, Therapy Log support is in-kind
- **\*\*Note**, we will continue to monitor DESE per WADA funding rate. Current DESE payment is \$12,039 and \$11,960 is the current forecast.

### **Expenses Decreased overall by \$207k, primarily due to staffing**

- **\$275k reduction** in Salary/Benefit expenses
- **\$42k increase** in student expenses: SPED Outsourced services
- **\$26k increase** in Office & Business expense, primarily for staff tech devices

**Audit Update:** The auditors have received all requested information, but due to the change from Open Sky to EdOps, they are requesting more time on the analytics. They should be complete in around two weeks. We will continue to monitor and provide details as requested.

Thank you, and hope you all have a great Thanksgiving!

Anne

On Wed, Nov 8, 2023 at 12:49 PM Powers, Melissa G. <[MPowers@lewisrice.com](mailto:MPowers@lewisrice.com)> wrote:

All,

Please see the attached agenda for the next Finance Committee meeting on November 20, 2023.

*Anne*—please send the financial reports and check registry when available.

*Antionette*—please send the enrollment & ADA reports when available.

*Maria*—please post the agenda prior to the Friday before the meeting.

Thanks,  
Melissa

**LEWISRICE**

**Melissa G. Powers**  
[mpowers@lewisrice.com](mailto:mpowers@lewisrice.com)

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**Anne Nichols** | School Finance Manager | [anichols@ed-ops.com](mailto:anichols@ed-ops.com) | (816) 985-5144

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374	10/31/2023	X			GORDONFO	GORDON FOOD SERVICE INC	15,936.67
375	10/22/2023	X			LCEF	Lutheran Church Extension Fund	43,161.58
376	10/31/2023	X			CHARTER	CHARTER COMMUNICATIONS	239.94
377	10/23/2023	X			SPIRE	SPIRE	528.57
378	10/31/2023	X			AMEREN	AMEREN MISSOURI	10,971.60
379	10/31/2023	X			NUESYNERGY	NUESYNERGY	2,464.36
380	10/03/2023	X			AETNA	AETNA	66,315.89
382	10/25/2023	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	2,405.37
387	10/17/2023	X			PHILA	PHILADELPHIA INSURANCE COMPANIES	11,380.15
391	10/23/2023	X			CULLIGAN	Culligan	70.47
403	10/04/2023	X			UINTERACT	Missouri Department of Labor and Industrial Relations	813.34
404	10/13/2023	X			VISA	VISA	4,849.98
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11224	10/06/2023	X			GLASMAR	Mary Glass	98.20
11225	10/12/2023	X			FRIESAR	SARAH FRIESZ	539.00
11227	10/23/2023				KBTHOLDING	KBT Holdings	1,974.14
11229	10/31/2023				TJSPI	T.J.'S PIZZA CO.	3,864.60
11230	10/31/2023				TJSPI	T.J.'S PIZZA CO.	914.40
11231	10/31/2023				TJSPI	T.J.'S PIZZA CO.	2,647.80
11232	10/31/2023				TJSPI	T.J.'S PIZZA CO.	884.40
11233	10/31/2023				WEEKERI	Erin Weekly	239.00
81432824	10/03/2023	X			ADVANCES	ADVANCE SECURITY & TECHNOLOGIES LLC	120.00
81432825	10/03/2023	X			TECHELEC	TECH ELECTRONICS	900.00
81432826	10/03/2023	X			WHOLESALE	WHOLESALE SCHOOLWEAR, INC.	2,508.00
81432827	10/03/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	569.52
81432828	10/03/2023	X			GARRETP	GARRETT PAPER, INC.	889.99
81433261	10/03/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	24.81
81433262	10/03/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	50.65
81433263	10/03/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	52.20
81433264	10/03/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	86.86
81433265	10/03/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	108.41
81433266	10/03/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	127.69
81433267	10/03/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	163.26
81433268	10/03/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	301.50
81433269	10/03/2023	X			ROYALPAP	ROYAL PAPERS INC	591.98
81433270	10/03/2023	X			USFOODS	US FOODS, INC.	1,102.73
81433271	10/03/2023	X			USFOODS	US FOODS, INC.	1,504.53
81433272	10/03/2023	X			USFOODS	US FOODS, INC.	1,505.43
81433273	10/03/2023	X			USFOODS	US FOODS, INC.	2,712.32
81453073	10/06/2023	X			TEACHERJOB	Teacher Jobs	4,000.00
81453325	10/06/2023	X			ROTTLER	Rottler Pest Solutions	114.00
81453326	10/06/2023	X			SUPPHEALTH	Supplemental Health Care SHC	6,215.40
81453620	10/06/2023	X			ROYALPAP	ROYAL PAPERS INC	509.98
81453621	10/06/2023	X			PAYPOOL	PAYPOOL LLC	1,342.82
81453622	10/06/2023	X			EXPRESSTRA	Express Transport Care LLC	12,192.59
81462048	10/10/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
81462049	10/10/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62
81462050	10/10/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
81462051	10/10/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62

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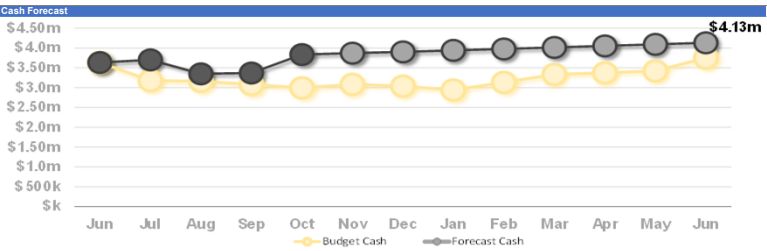
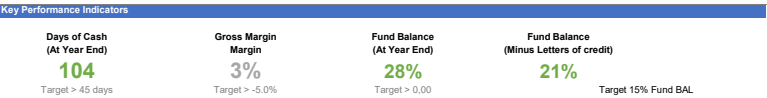
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81462054	10/10/2023	X			FIRSTSTU	FIRST STUDENT INC.	1,759.50
81462055	10/10/2023	X			SUPPHEALTH	Supplemental Health Care SHC	2,400.00
81462056	10/10/2023	X			ROTTLER	Rottler Pest Solutions	130.00
81462057	10/10/2023	X			GARRETPP	GARRETT PAPER, INC.	501.41
81462058	10/10/2023	X			RICOHUSA	RICOH USA, INC.	13,146.93
81462445	10/10/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	26.05
81462446	10/10/2023	X			SPORTSPRI	SPORTSPRINT	396.00
81462447	10/10/2023	X			USFOODS	US FOODS, INC.	1,025.69
81462448	10/10/2023	X			USFOODS	US FOODS, INC.	2,335.18
81462449	10/10/2023	X			EDOPS	EdOps	16,208.50
81462450	10/10/2023	X			USFOODS	US FOODS, INC.	1,271.89
81462451	10/10/2023	X			INDUSTSPE	Industry Specific Solutions	4,784.00
81462452	10/10/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	859.74
81479973	10/17/2023	X			SORLIBRAN	BRANDON SORLIE	18,234.11
81587492	10/20/2023	X			INDUSTSPE	Industry Specific Solutions	5,837.57
81594691	10/17/2023	X			STJOHNS	St. John's Lutheran Church	115.64
81594692	10/17/2023	X			MIRIAM	MIRIAM	2,697.00
81594693	10/17/2023	X			KRAUSEKE	KRAUSE KEY & LOCK SERVICE, INC.	87.15
81594694	10/17/2023	X			GARRETPP	GARRETT PAPER, INC.	615.99
81594695	10/17/2023	X			THORNTON	THORNTON DOOR LLC	504.61
81594696	10/17/2023	X			RICOHUSA	RICOH USA, INC.	14,780.03
81595162	10/17/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	30.37
81595163	10/17/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	71.01
81595164	10/17/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	172.21
81595165	10/17/2023	X			BOWEMAL	Malaina Bowers	450.00
81595166	10/17/2023	X			USFOODS	US FOODS, INC.	962.41
81595167	10/17/2023	X			USFOODS	US FOODS, INC.	1,365.18
81595168	10/17/2023	X			ACUITY	Acuity Consultants	5,000.00
81595169	10/17/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	806.29
81607691	10/20/2023	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	11,623.38
81607692	10/24/2023	X			EEIREALEST	EEI Real Estate Holdings LLC	35,291.30
81607710	10/20/2023	X			GRPWEG	GRP WEGMAN	10,844.65
81613551	10/20/2023	X			DORNMEL	Melissa Dorn	1,500.00
81615854	10/20/2023	X			GOLDSTAR	Gold Star Foods Missouri	30.00
81615855	10/20/2023	X			ADT	ADT COMMERCIAL	79.80
81615856	10/20/2023	X			GOLDSTAR	Gold Star Foods Missouri	20.00
81616035	10/20/2023	X			COMPUTER	COMPUTER INFORMATION CONCEPTS	10,140.00
81616036	10/20/2023	X			PIKMYKID	PIKMYKID	3,150.00
81616037	10/20/2023	X			LAMP	LAMP	90.00
81616038	10/20/2023	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	1,268.00
81616039	10/20/2023	X			ROTTLER	Rottler Pest Solutions	206.00
81616040	10/20/2023	X			SUPPHEALTH	Supplemental Health Care SHC	11,468.27
81616041	10/20/2023	X			MIRIAM	MIRIAM	9,465.00
81616218	10/20/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	26.05
81616219	10/20/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	53.18
81616220	10/20/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	91.74
81616221	10/20/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	113.84
81616222	10/20/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	134.58
81616223	10/20/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	171.95
81616224	10/20/2023	X			NCSPEARSON	NCS Pearson	557.55
81616225	10/20/2023	X			USFOODS	US FOODS, INC.	2,347.81
81616226	10/20/2023	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	8,833.00
81616227	10/20/2023	X			ROYALPAP	ROYAL PAPERS INC	923.82
81616228	10/20/2023	X			EXPRESSTRA	Express Transport Care LLC	24,352.61
81616229	10/20/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	1,124.00
81616230	10/20/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	1,190.58

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81618498	10/26/2023	X			ALEXSTE	Stephanie Alexander	600.00
81628333	10/27/2023	X			CROSSGRAND	Earl Smith	350.00
81628334	10/27/2023	X			NORDICSCH	Nordic School LLC	2,000.00
81635375	10/24/2023	X			FLEXEDU	Flexible Educators	1,588.20
81635376	10/24/2023	X			LAWSONBROS	Lawson Brothers Flooring Company	1,000.00
81635377	10/24/2023	X			COLLINSFLO	Collins Flooring America	535.03
81635378	10/24/2023	X			HAYMAN	Daniel Hayman Yu-Hayman Consulting LLC	3,062.50
81635666	10/24/2023	X			VERIZONW	VERIZON WIRELESS	2,397.65
81635886	10/24/2023	X			STJOHNS	St. John's Lutheran Church	3,016.35
81635887	10/24/2023	X			KRAUSEKE	KRAUSE KEY & LOCK SERVICE, INC.	9.90
81635888	10/24/2023	X			SURETY	Surety Refrigeration Service & Equipment	216.07
81635889	10/24/2023	X			FIRSTSTU	FIRST STUDENT INC.	540.00
81635890	10/24/2023	X			RICOHUSA	RICOH USA, INC.	29,554.00
81635891	10/24/2023	X			MIRIAM	MIRIAM	9,201.25
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81635893	10/24/2023	X			GARRETPP	GARRETT PAPER, INC.	1,045.99
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81636408	10/24/2023	X			USFOODS	US FOODS, INC.	500.36
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81636410	10/24/2023	X			USFOODS	US FOODS, INC.	1,866.90
81636411	10/24/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	745.99
81636412	10/24/2023	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	1,100.65
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Financial Snapshot	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	420,595	346,004	74,591	1,041,208	1,048,404	(7,196)	620,612
State Revenue	3,469,389	2,989,386	480,003	10,340,651	10,250,106	90,545	6,871,262
Federal Revenue	764,376	753,269	11,107	3,196,584	2,841,460	355,124	2,434,208
Private Grants and Donations	185,463	25,133	160,330	335,756	228,000	107,756	150,293
Earned Fees	81,340	710	80,630	81,340	3,530	77,810	-
Total Revenue	4,921,163	4,114,502	806,661	14,997,538	14,371,500	626,038	10,076,375
Expenses							
Salaries	2,025,643	2,222,028	196,385	6,504,433	6,666,084	161,651	4,478,790
Benefits and Taxes	701,564	678,552	(23,012)	1,963,864	2,035,656	71,792	1,262,300
Staff-Related Costs	90,348	61,983	(28,365)	185,949	185,950	1	95,600
Rent	463,248	365,642	(97,606)	1,096,926	1,096,926	(0)	633,678
Occupancy Service	221,215	224,656	3,441	676,906	673,968	(2,938)	455,691
Student Expense, Direct	564,673	578,040	13,367	2,090,821	1,734,120	(356,701)	1,526,148
Student Expense, Food	116,746	151,167	34,421	453,500	453,500	(0)	336,755
Office & Business Expense	418,401	312,682	(105,720)	1,049,473	938,045	(111,429)	631,072
Transportation	115,285	157,333	42,049	472,936	472,000	(936)	357,651
Total Ordinary Expenses	4,717,123	4,752,083	34,960	14,494,808	14,256,249	(238,559)	9,777,686
Net Ordinary Income	204,040	(637,581)	841,621	502,730	115,251	387,479	298,690
Extraordinary Expenses							
Depreciation and Amortization	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Facility Improvements	4,576	-	(4,576)	4,576	-	(4,576)	-
Total Extraordinary Expenses	4,576	-	(4,576)	4,576	-	(4,576)	-
Total Expenses	4,721,699	4,752,083	30,384	14,499,384	14,256,249	(243,135)	9,777,686
Net Income	199,465	(637,581)	837,045	496,154	115,251	380,904	298,690
Cash Flow Adjustments	3,017	-	3,017	(1,565)	-	(1,565)	(4,582)
Change in Cash	202,481	(637,581)	840,062	496,589	115,251	381,338	294,108

Letters of Credit	\$ 1,097,000
Current Cash:	\$ 3,837,947
Current Available Cash:	\$ 2,740,947
Year end Cash:	\$ 4,132,055
Year end Available Cash:	\$ 3,035,055

FY24 Notes

FY24 Year End Forecast Net Income is **now \$509k** which is \$394k above the budget target  
The cash balance at year end is \$4.14M.

**Since last month Net income improved by \$364k**  
Since last month, net income improved due to several adjustments in the forecast

**REV: \$157K increase in revenue forecast from last month**  
**\$16k** Local revenue *increase* due to bank interest  
**\$161k** State Revenue *increased* due to transportation funding  
**\$20k** private funding *reduction*, Therapy Log support is in-kind

**EXP: \$207K reduction in expense forecast from last month**  
**\$275k** reduction in Salary/Benefit expenses  
**\$42k** increase in student expenses: SPED Outsourced services  
**\$26k** increase in Office & Business expense, primarily for staff tech devices

**Q1 Notes**  
Q1 we adjusted the forecast to reflect the ESSR III draw, After Care, Additional positions, and Miriam services.

## Income Statement

### Momentum Academy

July 2023 through October 2023

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
<b>Revenue</b>								
Local Revenue								
5113 · Proposition C (Sales Tax)	404,269	342,895	61,375	1,016,208	1,039,075	(22,868)	1,016,208	0
5141 · Interest	16,326	3,110	13,217	25,000	9,329	15,671	9,329	15,671
Total Local Revenue	420,595	346,004	74,591	1,041,208	1,048,404	(7,196)	1,025,536	15,671
State Revenue								
5311 · Basic Formula	3,311,789	2,859,732	452,057	9,867,851	9,861,144	6,707	9,861,144	6,707
5312 · Transportation	57,337	0	57,337	172,012	0	172,012	0	172,012
5319 · Classroom Trust Fund	100,263	106,321	(6,058)	300,788	318,962	(18,173)	318,962	-18,173
5397 · Other State Revenue	0	23,333	(23,333)	0	70,000	(70,000)	0	0
Total State Revenue	3,469,389	2,989,386	480,003	10,340,651	10,250,106	90,545	10,180,106	160,546
Federal Revenue								
5412 · Medicaid	16,502	53,719	(37,217)	214,876	214,876	0	214,876	0
5421 · Crrsa Child Care Preschool Start-up (	72,563	0	72,563	72,563	0	72,563	72,563	0
5422 · ESSER III - ARP Elementary and Sec	356,308	303,421	52,887	1,188,338	910,262	278,076	1,188,338	0
5423 · ESSER II - CRRSA Elementary and :	7,800	16,142	(8,342)	48,425	48,425	0	48,425	0
5441 · Idea	20,580	32,346	(11,766)	202,163	202,163	(0)	202,163	0
5442 · Ecse	5,331	0	5,331	5,331	0	5,331	5,331	0
5445 · Food Service-lunch	66,537	164,217	(97,680)	492,651	492,651	(0)	492,651	0
5446 · Food Service-breakfast	42,320	49,643	(7,322)	148,928	148,928	0	148,928	0
5448 · Food Service-snacks	748	0	748	748	0	748	365	383
5451 · Title I	148,792	111,709	37,083	698,185	698,180	5	698,185	0
5461 · Title Iva	9,851	6,990	2,862	43,712	43,687	25	43,712	0
5462 · Title Iii	2,436	3,687	(1,251)	11,027	11,060	(33)	11,027	0
5465 · Title Ii	14,607	11,396	3,210	71,637	71,227	410	71,637	0
Total Federal Revenue	764,376	753,269	11,107	3,198,584	2,841,460	357,124	3,198,201	382
Private Grants and Donations								
5179 · Other Pupil Income - Fundraising	19,343	3,333	16,010	19,343	10,000	9,343	15,555	3,788
5192 · Donations	166,120	21,800	144,320	316,413	218,000	98,413	340,585	-24,173
Total Private Grants and Donations	185,463	25,133	160,330	335,756	228,000	107,756	356,140	-20,384
Earned Fees								
5195 · Prior Period Adjustment	0	10	(10)	0	30	(30)	0	0
5198 · Miscellaneous Revenue	81,340	700	80,640	81,340	3,500	77,840	80,811	528
Total Earned Fees	81,340	710	80,630	81,340	3,530	77,810	80,811	528
Total Revenue	4,921,163	4,114,502	806,661	14,997,538	14,371,500	626,039	14,840,795	156,743
<b>Expenses</b>								
Salaries								
1111-6111 · ES Instruction Cert FT	564,577	427,491	(137,086)	1,830,614	1,282,474	(548,141)	1,892,485	61,871
1111-6122 · ES Instruction Cert PT	6,150	0	(6,150)	32,817	0	(32,817)	18,150	-14,667
1111-6131 · ES Instruction Supp Pay	6,714	14,667	7,952	44,000	44,000	(0)	44,000	0
1111-6151 · ES Instruction NC FT	22,188	126,997	104,808	67,080	380,990	313,910	66,138	-942
1111-6152 · ES Instruction Aides	29,769	79,436	49,667	150,971	238,307	87,336	214,561	63,590
1131-6111 · MS Instruction Cert FT	153,460	191,013	37,553	482,231	573,040	90,809	481,433	-798
1131-6131 · MS Instruction Supp Pay	24,638	8,000	(16,638)	24,638	24,000	(638)	24,000	-637
1131-6151 · MS Instruction NC FT	23,457	40,815	17,358	72,543	122,445	49,902	72,312	-231
1191-6131 · Summer Instruction Supp Pay	0	16,667	16,667	50,000	50,000	0	50,000	0
1221-6111 · Special Education Cert FT	116,296	118,663	2,367	367,821	355,989	(11,832)	367,484	-337
1221-6131 · Special Education Supp Pay	0	6,333	6,333	19,000	19,000	(0)	19,000	0
1221-6151 · Special Education NC FT	0	14,521	14,521	0	43,563	43,563	0	0
1221-6152 · Special Education Aides	46,829	46,825	(4)	144,745	140,475	(4,270)	206,225	61,479
1271-6111 · Bilingual Instruction Cert FT	36,561	34,889	(1,672)	149,146	104,668	(44,478)	154,078	4,933
1271-6151 · Bilingual Instruction NC FT	0	18,450	18,450	0	55,350	55,350	0	0
1411-6131 · Student Activities Supp Pay	1,150	33,333	32,183	100,000	100,000	(0)	100,000	0
1421-6131 · Student Athletics Supp Pay	2,500	2,667	167	8,000	8,000	(0)	8,000	0
2113-6131 · Social Work Supp Pay	2,500	0	(2,500)	2,500	0	(2,500)	1,250	-1,250
2113-6151 · Social Work Nc Ft	44,000	40,000	(4,000)	132,000	120,000	(12,000)	132,000	0
2134-6151 · Nursing Nc Ft	15,254	26,667	11,413	56,587	80,000	23,413	56,669	82
2213-6131 · Professional Development Sur	1,600	0	(1,600)	1,600	0	(1,600)	1,600	0
2321-6112 · Exec Admin Cert Ft Admin	58,333	57,067	(1,267)	175,000	171,200	(3,800)	175,000	0
2322-6131 · Community Services Supp Pay	500	0	(500)	500	0	(500)	500	0
2329-6112 · Other Exec Admin Cert Ft Admi	52,318	110,593	58,275	162,372	331,780	169,408	162,372	0
2329-6131 · Other Exec Admin Supp Pay	6,620	8,333	1,713	25,000	25,000	(0)	25,000	0
2329-6151 · Other Exec Admin Nc Ft	120,489	75,135	(45,354)	324,740	225,404	(99,336)	323,900	-840
2329-6161 · Other Exec Admin Nc Pt	6,006	0	(6,006)	46,006	0	(46,006)	50,200	4,194
2331-6151 · It Admin Nc Ft	20,000	20,000	0	60,000	60,000	0	60,000	0
2411-6112 · Building Admin Cert Ft Admin	243,249	264,238	20,989	681,185	792,715	111,530	737,505	56,320
2411-6122 · Building Admin Cert Pl	5,591	10,000	4,409	25,591	30,000	4,409	25,776	184
2411-6131 · Builiding Admin Supp Pay	1,000	8,667	7,667	26,000	26,000	0	26,000	0
2411-6151 · Building Admin Nc Ft	61,646	38,833	(22,812)	184,936	116,500	(68,436)	184,936	0
2511-6111 · Business Office Cert FT	0	45,297	45,297	0	135,890	135,890	0	0
2511-6131 · Business Office Supp Pay	1,500	0	(1,500)	1,500	0	(1,500)	1,500	0
2511-6151 · Business Office NC FT	149,096	117,966	(31,130)	475,620	353,897	(121,723)	479,162	3,542
2511-6161 · Business Office NC PT	0	5,600	5,600	0	16,800	16,800	0	0
2541-6131 · Maint Of Plant Supp Pay	1,703	0	(1,703)	1,703	0	(1,703)	600	-1,103
2541-6151 · Maint Of Plant Nc Ft	101,646	114,461	12,815	326,941	343,383	16,442	332,652	5,711



Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
2541-6161 · Maint of Plant NC PT	0	3,933	3,933	0	11,800	11,800	0	0
2562-6131 · Food Preparation Supp Pay	500	0	(500)	500	0	(500)	500	0
2562-6151 · Food Preparation NC FT	68,097	90,138	22,041	204,133	270,415	66,282	203,126	-1,007
2562-6161 · Food Preparation NC PT	1,911	4,333	2,423	18,620	13,000	(5,620)	19,101	481
3812-6131 · Afterschool Supp Pay	25,294	0	(25,294)	25,294	0	(25,294)	12,381	-12,913
3912-6131 · Parental Involvement Supp Pay	2,500	0	(2,500)	2,500	0	(2,500)	1,250	-1,250
Total Salaries	2,025,643	2,222,028	196,385	6,504,433	6,666,084	161,651	6,730,846	226,413
Benefits and Taxes								
1111-6211 · ES Instruction Cert PRS	86,092	57,711	(28,380)	246,064	173,134	(72,930)	249,882	3,818
1111-6221 · ES Instruction NC PRS	7,576	27,868	20,292	28,130	83,605	55,475	35,990	7,859
1111-6231 · ES Instruction Soc Sec	37,551	40,213	2,662	127,996	120,638	(7,359)	134,939	6,942
1111-6232 · ES Instruction Medicare	8,782	9,405	622	29,935	28,214	(1,721)	31,558	1,624
1111-6241 · ES Instruction Emp Ins	73,741	72,800	(941)	226,274	218,400	(7,874)	234,553	8,279
1131-6211 · MS Instruction Cert PRS	22,710	25,787	3,077	67,094	77,360	10,267	66,411	-683
1131-6221 · MS Instruction NC PRS	3,591	5,510	1,919	10,218	16,530	6,313	10,055	-162
1131-6231 · MS Instruction Soc Sec	12,170	14,869	2,700	35,597	44,608	9,011	34,847	-750
1131-6232 · MS Instruction Medicare	2,846	3,478	631	8,325	10,433	2,108	8,150	-175
1131-6241 · MS Instruction Emp Ins	18,871	27,733	8,862	60,471	83,200	22,729	59,992	-479
1191-6231 · Summer Instruction Soc Sec	0	1,033	1,033	0	3,100	3,100	0	0
1191-6232 · Summer Instruction Medicare	0	242	242	0	725	725	0	0
1221-6211 · Special Education Cert PRS	17,440	16,020	(1,421)	48,566	48,059	(508)	48,027	-539
1221-6221 · Special Education NC PRS	7,026	8,282	1,255	19,143	24,845	5,702	26,629	7,486
1221-6231 · Special Education Soc Sec	9,704	11,553	1,849	31,369	34,660	3,290	35,271	3,902
1221-6232 · Special Education Medicare	2,269	2,702	433	7,336	8,106	770	8,249	913
1221-6241 · Special Education Emp Ins	18,623	20,800	2,177	42,889	62,400	19,511	40,577	-2,313
1271-6211 · Bilingual Instruction Cert PRS	5,242	4,710	(532)	20,441	14,130	(6,311)	21,030	589
1271-6221 · Bilingual Instruction NC PRS	0	2,491	2,491	0	7,472	7,472	0	0
1271-6231 · Bilingual Instruction Soc Sec	2,260	3,307	1,047	9,241	9,921	681	9,548	307
1271-6232 · Bilingual Instruction Medicare	529	773	245	2,161	2,320	159	2,233	72
1271-6241 · Bilingual Instruction Emp Ins	2,455	5,200	2,745	12,855	15,600	2,745	13,539	684
1411-6231 · Student Activities Soc Sec	71	2,067	1,995	71	6,200	6,129	36	-36
1411-6232 · Student Activities Medicare	17	483	467	17	1,450	1,433	8	-8
1421-6231 · Student Athletics Soc Sec	155	165	10	155	496	341	78	-77
1421-6232 · Student Athletics Medicare	36	39	2	36	116	80	18	-18
2113-6221 · Social Work Nc Prs	6,566	5,400	(1,166)	18,446	16,200	(2,246)	18,290	-157
2113-6231 · Social Work Soc Sec	2,789	2,480	(309)	8,245	7,440	(805)	8,191	-54
2113-6232 · Social Work Medicare	652	580	(72)	1,928	1,740	(188)	1,916	-13
2113-6241 · Social Work Emp Ins	4,638	3,467	(1,172)	11,572	10,400	(1,172)	11,279	-293
2134-6221 · Nursing Nc Prs	2,216	3,600	1,384	7,331	10,800	3,469	7,264	-67
2134-6231 · Nursing Soc Sec	928	1,653	726	3,490	4,960	1,470	3,504	14
2134-6232 · Nursing Medicare	217	387	170	816	1,160	344	820	3
2134-6241 · Nursing Emp Ins	1,157	1,733	576	4,624	5,200	576	4,479	-145
2213-6231 · Professional Developement Soc	99	0	(99)	99	0	(99)	99	0
2213-6232 · Professional Developement Mei	23	0	(23)	23	0	(23)	23	0
2311-6261 · Board Wc	43,368	3,333	(40,035)	43,368	10,000	(33,368)	43,368	0
2311-6271 · Board Unemp	1,109	6,667	5,558	20,000	20,000	0	20,000	0
2321-6211 · Exec Admin Cert Prs	8,287	7,704	(583)	22,725	23,112	387	22,622	-103
2321-6231 · Exec Admin Soc Sec	3,412	3,538	126	10,645	10,614	(31)	10,696	51
2321-6232 · Exec Admin Medicare	798	827	30	2,490	2,482	(7)	2,502	12
2321-6241 · Exec Admin Emp Ins	3,053	1,733	(1,319)	6,519	5,200	(1,320)	6,190	-330
2321-6261 · Exec Admin Wc	15,582	0	(15,582)	15,582	0	(15,582)	15,582	0
2322-6231 · Community Services Soc Sec	30	0	(30)	30	0	(30)	30	0
2322-6232 · Community Services Medicare	7	0	(7)	7	0	(7)	7	0
2329-6211 · Other Exec Admin Cert Prs	7,492	14,930	7,438	21,111	44,790	23,679	21,002	-109
2329-6221 · Other Exec Admin Nc Prs	17,896	10,143	(7,753)	48,122	30,430	(17,692)	48,430	308
2329-6231 · Other Exec Admin Soc Sec	11,164	12,032	868	33,130	36,095	2,965	33,364	234
2329-6232 · Other Exec Admin Medicare	2,611	2,814	203	7,748	8,442	693	7,803	55
2329-6241 · Other Exec Admin Emp Ins	17,382	15,600	(1,782)	45,116	46,800	1,684	44,962	-154
2331-6221 · It Admin Nc Prs	3,002	2,700	(302)	8,402	8,100	(302)	8,324	-78
2331-6231 · It Admin Soc Sec	1,202	1,240	38	3,682	3,720	38	3,692	10
2331-6232 · It Admin Medicare	281	290	9	861	870	9	863	2
2331-6241 · It Admin Emp Ins	2,234	1,733	(500)	5,700	5,200	(500)	5,556	-145
2411-6211 · Building Admin Cert Prs	35,650	37,022	1,372	92,320	111,066	18,747	98,955	6,635
2411-6221 · Building Admin Nc Prs	9,064	5,243	(3,821)	25,708	15,728	(9,980)	25,522	-185
2411-6231 · Building Admin Soc Sec	18,683	19,948	1,265	54,719	59,843	5,124	58,380	3,661
2411-6232 · Building Admin Medicare	4,369	4,665	296	12,797	13,996	1,198	13,653	856
2411-6241 · Building Admin Emp Ins	26,504	22,533	(3,971)	64,637	67,600	2,963	66,675	2,037
2511-6211 · Business Office Cert PRS	0	6,115	6,115	0	18,345	18,345	0	0
2511-6221 · Business Office NC PRS	22,100	15,925	(6,175)	62,508	47,776	(14,732)	62,492	-15
2511-6231 · Business Office Soc Sec	9,034	10,469	1,435	29,279	31,408	2,129	29,574	295
2511-6232 · Business Office Medicare	2,113	2,449	336	6,847	7,346	498	6,916	69
2511-6241 · Business Office Emp Ins	14,610	12,133	(2,476)	38,876	36,400	(2,476)	38,255	-621
2541-6221 · Maint Of Plant Nc Prs	14,683	15,452	769	45,098	46,357	1,258	45,719	620
2541-6231 · Maint Of Plant Soc Sec	6,124	7,340	1,217	20,092	22,021	1,929	20,451	358
2541-6232 · Maint Of Plant Medicare	1,432	1,717	285	4,699	5,150	451	4,783	84
2541-6241 · Maint Of Plant Emp Ins	12,513	13,867	1,354	40,246	41,600	1,354	40,459	213
2562-6221 · Food Preparation NC PRS	10,251	12,754	2,503	30,872	38,261	7,389	30,826	-45
2562-6231 · Food Preparation Soc Sec	4,285	5,857	1,572	13,755	17,572	3,816	13,741	-14
2562-6232 · Food Preparation Medicare	1,002	1,370	368	3,217	4,110	893	3,214	-3
2562-6241 · Food Preparation Emp Ins	9,070	13,867	4,797	29,870	41,600	11,730	30,196	326
3812-6231 · Afterschool Soc Sec	1,568	0	(1,568)	1,568	0	(1,568)	768	-800

Year-To-Date				Annual				Previous Forecast	
Income Statement	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff	
3812-6232 · Afterschool Medicare	367	0	(367)	367	0	(367)	180	-187	
3912-6231 · Parental Involvement Soc Sec	155	0	(155)	155	0	(155)	77	-77	
3912-6232 · Parental Involvement Medicare	36	0	(36)	36	0	(36)	18	-18	
Total Benefits and Taxes	701,564	678,552	(23,012)	1,963,864	2,035,656	<div></div>	71,792	2,013,328	49,464
Staff-Related Costs									
2213-6319 · Professional Developement Pro	23,131	35,983	12,853	103,433	107,950	<div></div>	4,517	103,433	0
2213-6343 · Professional Developement Tra	(468)	0	468	(468)	0	<div></div>	468	-468	0
2213-6371 · Professional Developement Dur	3,718	0	(3,718)	3,718	0	<div></div>	(3,718)	3,718	0
2213-6411 · Professional Developement Sur	280	0	(280)	280	0	<div></div>	(280)	280	0
2213-6412 · Professional Developement Tec	987	0	(987)	987	0	<div></div>	(987)	987	0
2644-6319 · Professional Development Nonl	39,925	13,500	(26,425)	39,925	40,500	<div></div>	575	38,578	-1,347
2644-6343 · Non-instructional Staff Travel	14,451	10,000	(4,451)	29,749	30,000	<div></div>	251	30,000	251
2644-6411 · Professional Development Nonl	520	0	(520)	520	0	<div></div>	(520)	1,617	1,097
2649-6319 · Staff Services, Other Prof Serv	7,805	2,500	(5,305)	7,805	7,500	<div></div>	(305)	7,805	0
Total Staff-Related Costs	90,348	61,983	(28,365)	185,949	185,950	<div></div>	1	185,949	0
Rent									
2542-6333 · Facilities Rent	463,248	365,642	(97,606)	1,096,926	1,096,926	<div></div>	(0)	1,096,926	0
Total Rent	463,248	365,642	(97,606)	1,096,926	1,096,926	<div></div>	(0)	1,096,926	0
Occupancy Service									
2542-6319 · Facilities Prof Serv	(947)	0	947	0	0	<div></div>	(0)	0	0
2542-6332 · Facilities Rep & Maint	42,488	46,500	4,012	139,500	139,500	<div></div>	(0)	139,500	0
2542-6335 · Facilities Water/sewer	3,991	2,583	(1,408)	7,749	7,749	<div></div>	(0)	7,749	0
2542-6336 · Facilities Trash Remov	12,891	9,867	(3,025)	29,600	29,600	<div></div>	0	29,600	0
2542-6338 · Facilities Tech Rental	13,414	21,667	8,253	65,000	65,000	<div></div>	0	65,000	0
2542-6339 · Facilities Oth Prop Serv	28,339	14,518	(13,821)	43,555	43,555	<div></div>	(0)	43,555	0
2542-6351 · Facilities Prop Insur	7,840	15,000	7,160	45,000	45,000	<div></div>	0	45,000	0
2542-6361 · Facilities Phone/Internet	9,241	19,855	10,613	59,564	59,564	<div></div>	0	59,564	0
2542-6411 · Facilities Supplies	24,871	22,333	(2,537)	67,000	67,000	<div></div>	(0)	67,000	0
2542-6481 · Facilities Electricity	54,699	46,667	(8,033)	140,000	140,000	<div></div>	(0)	140,000	0
2542-6482 · Facilities Gas	1,690	10,667	8,977	32,000	32,000	<div></div>	0	32,000	0
2546-6319 · Security Svcs Prof Serv	14,759	13,333	(1,426)	40,000	40,000	<div></div>	(0)	40,000	0
2546-6411 · Security Svcs Supplies	7,938	1,667	(6,271)	7,938	5,000	<div></div>	(2,938)	7,938	0
Total Occupancy Service	221,215	224,656	3,441	676,906	673,968	<div></div>	(2,938)	676,906	0
Student Expense, Direct									
1111-6319 · ES Instruction Prof Serv	59,080	63,333	4,254	200,000	190,000	<div></div>	(10,000)	200,000	0
1111-6391 · ES Field Trip	206	8,333	8,127	25,000	25,000	<div></div>	(0)	25,000	0
1111-6411 · ES Instruction Supplies	110,230	36,750	(73,480)	178,250	110,250	<div></div>	(68,000)	178,250	0
1111-6412 · ES Instruction Tech Supplies	46,132	43,200	(2,932)	129,600	129,600	<div></div>	(0)	129,600	0
1111-6431 · Textbooks	56,175	22,333	(33,841)	100,585	67,000	<div></div>	(33,585)	100,585	0
1111-6441 · Elementary - Library Books and	0	2,500	2,500	7,500	7,500	<div></div>	0	7,500	0
1111-6491 · Es Instruct Other Materials	28,829	19,500	(9,329)	58,500	58,500	<div></div>	0	58,500	0
1191-6319 · Summer Instruction Prof Serv	0	4,000	4,000	12,000	12,000	<div></div>	0	12,000	0
1191-6411 · Summer Instruction Supplies	0	3,667	3,667	11,000	11,000	<div></div>	(0)	11,000	0
1221-6311 · Special Education Instruc Serv	32,108	27,083	(5,025)	120,108	81,250	<div></div>	(38,858)	81,250	-38,858
1221-6411 · Special Education Supplies	558	1,333	776	4,000	4,000	<div></div>	0	4,000	0
1221-6412 · Special Education Instruct Mat	0	667	667	2,000	2,000	<div></div>	(0)	2,000	0
1271-6319 · Bilingual Instruction Prof Serv	392	4,500	4,108	13,500	13,500	<div></div>	(0)	13,500	0
1271-6411 · Bilingual Instruction Supplies	0	1,667	1,667	5,000	5,000	<div></div>	(0)	5,000	0
1271-6412 · Bilingual Instruction Tech Suppl	0	2,333	2,333	7,000	7,000	<div></div>	0	7,000	0
1271-6431 · Bilingual Instruction Textbook	0	667	667	2,000	2,000	<div></div>	(0)	2,000	0
1411-6319 · Student Activities Prof Serv	1,870	433	(1,437)	1,870	1,300	<div></div>	(570)	1,870	0
1411-6411 · Student Activities Supplies	255	3,333	3,078	9,430	10,000	<div></div>	570	9,430	0
1421-6319 · Student Athletics Prof Serv	0	900	900	2,700	2,700	<div></div>	0	2,700	0
1421-6371 · Stu Ath Dues And Memberships	850	2,333	1,483	7,000	7,000	<div></div>	0	7,000	0
1421-6411 · Student Athletics Supplies	3,803	3,333	(469)	10,000	10,000	<div></div>	0	10,000	0
1911-6311 · Virtual Instructi - Purchased Inst	0	60,000	60,000	180,000	180,000	<div></div>	0	180,000	0
1933-6311 · Sped Tuition Private Agencies I	49,363	55,000	5,637	165,000	165,000	<div></div>	(0)	165,000	0
2122-6311 · Counseling Instruc Serv	48,504	50,000	1,496	150,000	150,000	<div></div>	0	150,000	0
2122-6411 · Counseling Supplies	0	33	33	100	100	<div></div>	0	100	0
2125-6319 · Student Information Systems Pr	18,840	18,840	0	56,520	56,520	<div></div>	0	56,520	0
2134-6411 · Nursing Supplies	790	13,833	13,044	41,500	41,500	<div></div>	(0)	41,500	0
2142-6311 · Psychological Ser - Purchased I	12,176	21,667	9,491	65,000	65,000	<div></div>	0	65,000	0
2152-6311 · Speech/Language P - Purchase	28,413	18,333	(10,079)	55,000	55,000	<div></div>	(0)	55,000	0
2162-6311 · Occupational Ther - Purchased	16,805	23,333	6,529	62,375	70,000	<div></div>	7,625	62,375	0
2191-6311 · Occ Therapy Instruc Serv	23,037	0	(23,037)	83,875	0	<div></div>	(83,875)	83,875	0
3611-6319 · Welfare Activities Services Prof	150	0	(150)	0	0	<div></div>	0	0	0
3611-6391 · Welfare Activities Other Purch S	0	3,333	3,333	8,915	10,000	<div></div>	1,085	8,915	0
3611-6411 · Welfare Activities Services Supl	3,593	0	(3,593)	3,593	0	<div></div>	(3,593)	1,085	-2,508
3812-6319 · Afterschool Prof Serv	22,450	58,133	35,683	301,900	174,400	<div></div>	(127,500)	301,900	0
3912-6391 · Parental Involvem - Other Purc	0	667	667	2,000	2,000	<div></div>	(0)	2,000	0
3912-6411 · Parental Involvement Supplies	66	2,667	2,601	8,000	8,000	<div></div>	(0)	8,000	0
Total Student Expense, Direct	564,673	578,040	13,367	2,090,821	1,734,120	<div></div>	(356,701)	2,049,455	-41,366
Student Expense, Food									
2562-6332 · Food Service - Repairs and Mai	915	2,000	1,085	6,000	6,000	<div></div>	0	6,000	0
2562-6334 · Food Prep Equip Rent	864	1,000	136	3,000	3,000	<div></div>	0	3,000	0
2562-6391 · Food Preparation Food Service	0	2,000	2,000	6,000	6,000	<div></div>	0	6,000	0
2562-6411 · Food Preparation Supplies	7,299	16,667	9,368	50,000	50,000	<div></div>	0	50,000	0
2562-6471 · Food Preparation Snack	107,117	126,667	19,549	380,000	380,000	<div></div>	(0)	380,000	0
2562-6491 · Food Prep Other Materials	550	833	283	2,500	2,500	<div></div>	0	2,500	0
2562-6541 · Food Preparation Equipment	0	2,000	2,000	6,000	6,000	<div></div>	0	6,000	0
Total Student Expense, Food	116,746	151,167	34,421	453,500	453,500	<div></div>	(0)	453,500	0

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Office & Business Expense								
2114-6412 · Technology Supplies	23,234	9,030	(14,204)	27,090	27,090	(0)	27,090	0
2311-6315 · Board Audit	(3,043)	5,333	8,376	16,000	16,000	(0)	16,000	0
2311-6317 · Board Legal	2,949	6,667	3,718	20,000	20,000	0	20,000	0
2311-6319 · Board Prof Serv	0	500	500	1,500	1,500	0	1,500	0
2311-6352 · Board Liability Insurance	32,773	18,333	(14,440)	55,000	55,000	(0)	55,000	0
2311-6411 · Board Supplies	0	833	833	2,500	2,500	0	2,500	0
2321-6319 · Exec Admin Prof Serv	81,787	39,667	(42,120)	193,000	119,000	(74,000)	193,000	0
2321-6343 · Exec Admin Travel	1,290	3,333	2,043	10,000	10,000	(0)	10,000	0
2321-6362 · Exec Admin Advertising	0	0	0	0	0	0	0	0
2321-6363 · Exec Admin Printing	6,095	667	(5,428)	6,095	2,000	(4,095)	2,109	-3,986
2321-6371 · Exec Admin Dues And Member	11,663	1,667	(9,996)	11,663	5,000	(6,662)	11,158	-505
2321-6411 · Exec Admin Supplies	22,330	17,000	(5,330)	50,480	51,000	520	50,480	0
2322-6319 · Community Services Prof Serv	0	0	0	0	0	0	0	0
2322-6362 · Com Serv Advertising	46,569	20,000	(26,569)	58,174	60,000	1,826	58,174	0
2322-6363 · Com Serv Printing	1,826	0	(1,826)	1,826	0	(1,826)	1,826	0
2322-6411 · Community Services Supplies	11,708	6,667	(5,041)	20,000	20,000	0	20,000	0
2329-6319 · Other Exec Admin Prof Serv	6,829	667	(6,163)	9,029	2,000	(7,029)	8,995	-34
2331-6337 · Administrative Te - Technology-	57,903	83,333	25,431	250,000	250,000	0	250,000	0
2331-6412 · It Admin Tech Supplies	831	833	2	2,500	2,500	0	2,500	0
2331-6543 · It Admin Tech Equipment	25,980	3,333	(22,647)	25,980	10,000	(15,980)	10,000	-15,980
2331-6544 · Administrative Te - Tech Softwa	0	1,500	1,500	4,500	4,500	0	4,500	0
2411-6319 · Building Admin Prof Serv	600	0	(600)	600	0	(600)	600	0
2411-6371 · Building Level Ad - Dues and M	0	667	667	2,000	2,000	(0)	2,000	0
2411-6411 · Building Admin Supplies	6,684	9,500	2,816	28,500	28,500	0	28,500	0
2511-6319 · Business Office Prof Serv	434	1,667	1,233	5,000	5,000	(0)	5,000	0
2511-6363 · Bness Off Printing	437	0	(437)	437	0	(437)	437	0
2511-6411 · Business Office Supplies	13,608	14,167	558	42,063	42,500	437	42,063	0
2511-6412 · Bness Off Tech Supplies	11,083	10,118	(965)	30,355	30,355	0	30,355	0
2511-6491 · Bness Off Other Materials	(200)	0	200	(200)	0	200	-200	0
2525-6319 · Financial Accounting Services F	45,994	46,667	673	137,982	140,000	2,018	137,982	0
2525-6412 · Technology Supplies	4,828	1,400	(3,428)	10,000	4,200	(5,800)	4,200	-5,800
2529-6319 · Other Fiscal Services Prof Serv	688	2,333	1,645	7,000	7,000	0	7,000	0
2639-6316 · Data Processing And Technolog	3,520	6,800	3,280	20,400	20,400	0	20,400	0
Total Office & Business Expense	418,401	312,682	(105,720)	1,049,473	938,045	(111,429)	1,023,168	-26,306
Transportation								
2551-6341 · Transportation - Contracted, No	81,315	116,667	35,352	350,000	350,000	0	350,000	0
2551-6342 · Transportation - Contracted, No	9,747	6,667	(3,080)	20,000	20,000	0	20,000	0
2553-6341 · Transportation - Contracted, Dis	22,150	34,000	11,850	100,863	102,000	1,137	100,863	0
2558-6391 · Transportation Sp Funds Purch	2,073	0	(2,073)	2,073	0	(2,073)	1,137	-936
Total Transportation	115,285	157,333	42,049	472,936	472,000	(936)	472,000	-936
Total Expenses	4,717,123	4,752,083	34,960	14,494,808	14,256,249	(238,559)	14,702,078	207,270
Operating Income	204,040	(637,581)	841,621	502,730	115,251	387,479	138,717	364,013
Extraordinary Expenses								
Facility Improvements								
4051-6543 · Building Const Tech Equipment	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Total Facility Improvements	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Total Extraordinary Expenses	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Net Income	199,465	(637,581)	837,045	498,154	115,251	382,904	134,141	364,013
Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Net Income	199,465	(637,581)	837,045	498,154	115,251	382,904	134,141	364,013
Cash Flow Adjustments								
Other Operating Activities								
1598 · Remove from operations	0	0	0	0	0	0	0	0
2154 · Local Taxes Payable	4,582	0	4,582	(0)	0	(0)	0	0
2155 · Missouri Income Tax Payable	0	0	0	0	0	0	0	0
2156 · Group Health And Life Insurance Pay	(1,565)	0	(1,565)	(1,565)	0	(1,565)	2,085	-3,650
Total Other Operating Activities	3,017	0	3,017	(1,565)	0	(1,565)	2,085	-3,650
Facilities Project Adjustments								
1599 · Add to facilities	0	0	0	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0
Total Cash Flow Adjustments	3,017	0	3,017	(1,565)	0	(1,565)	2,085	-3,650
Change in Cash	202,481	(637,581)	840,062	496,589	115,251	381,338	136,226	360,363

Monthly Projections

Momentum Academy  
July 2023 through October 2023

Forecast	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	JUN	TOTAL	Budget	Variance	Comments	Previous Forecast	
Income Statement																			
Revenue																			
Local Revenue																			
5113 - Proposition C (Sales Tax)		156,616	59,603	94,749	94,301	76,492	76,492	76,492	76,492	76,492	76,492	76,492	76,492	1,016,208	1,039,075	(22,868)		1,016,208	
5141 - Interest		1,471	1,424	5,440	7,991	1,084	1,084	1,084	1,084	1,084	1,084	1,084	1,084	25,000	9,329	15,671	Interest Earned Bank	9,329	
Total Local Revenue		157,086	61,027	100,189	102,292	77,577	77,577	77,577	77,577	77,577	77,577	77,577	77,577	1,041,208	1,048,404	(7,196)		1,025,536	
State Revenue																			
5311 - Basic Formula		873,066	797,720	828,507	812,496	819,508	819,508	819,508	819,508	819,508	819,508	819,508	819,508	9,867,851	9,861,144	6,707		9,861,144	
5312 - Transportation		0	0	0	57,307	14,334	14,334	14,334	14,334	14,334	14,334	14,334	14,334	172,012	30,470	172,012	Annual Transportation Funding	172,012	
5319 - Classroom Trust Fund		25,097	24,993	25,126	25,047	25,066	25,066	25,066	25,066	25,066	25,066	25,066	25,066	308,758	318,962	(10,173)		318,962	
5397 - Other State Revenue		0	0	0	0	0	0	0	0	0	0	0	0	70,000	70,000	0	Pre-K grant Fed Funds	0	
Total State Revenue		898,163	822,713	853,633	894,880	858,908	858,908	858,908	858,908	858,908	858,908	858,908	858,908	10,340,681	10,250,106	90,545		10,180,106	
Federal Revenue																			
5412 - Medicaid		0	16,502	0	0	24,797	24,797	24,797	24,797	24,797	24,797	24,797	24,797	214,876	214,876	0		214,876	
5421 - Crns Child Care Preschool Start-up Grant		0	0	72,563	0	0	0	0	0	0	0	0	0	72,563	0	72,563	Pre-K Grant; Reduced State budget	72,563	
5422 - ESSER II - ARP Elementary and Secondary		0	0	0	356,308	104,004	104,004	104,004	104,004	104,004	104,004	104,004	104,004	1,188,338	910,262	278,076	Remaining ESSER III Funds	1,188,338	
5423 - ESSER II - CRRSA Elementary and Seconda		0	0	7,078	5,078	5,078	5,078	5,078	5,078	5,078	5,078	5,078	5,078	48,425	48,425	0		48,425	
5441 - Idea		0	0	0	20,580	22,698	22,698	22,698	22,698	22,698	22,698	22,698	22,698	202,163	202,163	0		202,163	
5442 - Ece		5,331	0	0	0	53,261	53,261	53,261	53,261	53,261	53,261	53,261	53,261	5,331	5,331	0		5,331	
5445 - Food Service-lunch		0	18,083	48,454	48,454	53,261	53,261	53,261	53,261	53,261	53,261	53,261	53,261	492,051	492,051	0		492,051	
5446 - Food Service-breakfast		16,156	0	7,210	18,954	13,326	13,326	13,326	13,326	13,326	13,326	13,326	13,326	148,928	148,928	0		148,928	
5448 - Food Service-snacks		0	0	365	383	0	0	0	0	0	0	0	0	748	0	748		365	
5451 - Title I		0	0	35,286	113,505	68,674	68,674	68,674	68,674	68,674	68,674	68,674	68,674	698,180	698,180	5		698,180	
5461 - Title I-a		0	0	4,857	7,194	4,233	4,233	4,233	4,233	4,233	4,233	4,233	4,233	43,712	43,712	0		43,712	
5462 - Title II		0	0	621	1,815	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	11,027	11,060	(33)		11,027	
5465 - Title II		0	0	2,816	11,790	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	71,637	71,227	410		71,637	
Total Federal Revenue		21,487	16,502	147,402	578,984	304,276	304,276	304,276	304,276	304,276	304,276	304,276	304,276	3,196,584	2,841,460	357,124		3,196,201	
Private Grants and Donations																			
5179 - Other Pupil Income - Fundraising		0	9,682	5,873	3,788	0	0	0	0	0	0	0	0	19,343	10,000	9,343	Uniform Sales/Event Income	15,555	
5182 - Donations		0	0	152,204	13,916	18,787	18,787	18,787	18,787	18,787	18,787	18,787	18,787	316,413	218,000	98,413	\$300,585 TOT (Removed Therapy Log)	340,585	
Total Private Grants and Donations		0	9,682	158,077	17,704	18,787	18,787	18,787	18,787	18,787	18,787	18,787	18,787	335,756	228,000	107,756		356,140	
Earned Fees																			
5195 - Prior Period Adjustment		0	0	0	0	0	0	0	0	0	0	0	0	0	0	30	(30)		0
5198 - Miscellaneous Revenue		65	1,543	79,203	528	0	0	0	0	0	0	0	0	81,340	81,340	0	Sponsor Reimbursement	80,811	
Total Earned Fees		65	1,543	79,203	528	0	0	0	0	0	0	0	0	81,340	81,340	0		80,811	
Revenue		1,076,803	911,468	1,338,504	1,594,388	1,259,547	1,259,547	1,259,547	1,259,547	1,259,547	1,259,547	1,259,547	1,259,547	14,997,538	14,371,500	626,038		14,840,796	
Expenses																			
Salaries																			
1111-6111 ES Instruction Cert FT		130,410	144,140	148,495	141,533	158,255	158,255	158,255	158,255	158,255	158,255	158,255	158,255	1,830,614	1,282,474	(548,141)		1,892,485	
1111-6122 ES Instruction Cert PT		0	150	3,000	3,000	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	32,817	0	(32,817)		18,150	
1111-6131 ES Instruction Supp Pay		60	2,250	1,659	2,745	4,661	4,661	4,661	4,661	4,661	4,661	4,661	4,661	44,000	44,000	0		44,000	
1111-6151 ES Instruction NC FT		3,336	5,659	6,540	6,553	6,611	6,611	6,611	6,611	6,611	6,611	6,611	6,611	87,900	380,950	319,050		86,139	
1111-6152 ES Instruction Aides		15,226	7,881	3,331	3,331	15,150	15,150	15,150	15,150	15,150	15,150	15,150	15,150	150,971	28,307	87,337		214,561	
1131-6111 MS Instruction Cert FT		29,930	39,742	41,894	41,894	41,096	41,096	41,096	41,096	41,096	41,096	41,096	41,096	482,231	573,040	90,809		481,433	
1131-6131 MS Instruction Supp Pay		0	4,500	12,698	12,698	5,611	5,611	5,611	5,611	5,611	5,611	5,611	5,611	74,933	24,000	50,933		24,000	
1131-6151 MS Instruction NC FT		3,844	6,039	7,208	6,367	6,136	6,136	6,136	6,136	6,136	6,136	6,136	6,136	72,543	122,445	49,902		72,312	
1191-6131 Summer Instruction Supp Pay		0	0	0	0	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	50,000	50,000	0		50,000	
1221-6111 Special Education Cert FT		22,874	29,729	31,916	31,777	31,441	31,441	31,441	31,441	31,441	31,441	31,441	31,441	367,821	355,699	(11,863)		367,484	
1221-6131 Special Education Supp Pay		0	0	0	0	2,375	2,375	2,375	2,375	2,375	2,375	2,375	2,375	19,000	19,000	0		19,000	
1221-6151 Special Education NC FT		0	0	0	0	0	0	0	0	0	0	0	0	0	43,563	43,563		43,563	
1221-6162 Special Education Aides		9,740	13,308	12,961	10,820	12,240	12,240	12,240	12,240	12,240	12,240	12,240	12,240	144,746	140,475	(4,270)		206,225	
1271-6111 Bilingual Instruction Cert FT		9,140	9,140	9,140	9,140	14,073	14,073	14,073	14,073	14,073	14,073	14,073	14,073	144,140	154,073	10,948		154,073	
1271-6151 Bilingual Instruction NC FT		0	0	0	0	0	0	0	0	0	0	0	0	0	55,350	55,350		55,350	
1411-6131 Student Activities Supp Pay		0	575	0	575	12,356	12,356	12,356	12,356	12,356	12,356	12,356	12,356	100,000	100,000	0		100,000	
2411-6131 Student Athletics Supp Pay		0	1,250	0	1,250	688	688	688	688	688	688	688	688	8,000	8,000	0		8,000	
2113-6131 Social Work Supp Pay		0	1,250	0	1,250	0	0	0	0	0	0	0	0	2,500	2,500	0		2,500	
2113-6151 Social Work NC Ft		11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	132,000	120,000	12,000		132,000	
2141-6151 Nursing Nc Ft		0	5,085	5,085	5,085	5,167	5,167	5,167	5,167	5,167	5,167	5,167	5,167	56,587	80,000	23,413		56,669	
2213-6131 Professional Development Supp Pay		500	1,100	1,100	1,100	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	17,000	17,000	0		17,000	
2321-6112 Exec Admin Cert Ft Admin		14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	175,000	171,200	(3,800)		175,000	
2322-6131 Community Services Supp Pay		500	0	0	0	0	0	0	0	0	0	0	0	500	0	(500)		500	
2329-6112 Other Exec Admin Cert Ft Admin		11,048	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	162,372	331,780	189,408		162,372	
2329-6131 Other Exec Admin Supp Pay		833	833	833	833	2,297	2,297	2,297	2,297	2,297	2,297	2,297	2,297	29,000	25,000	(4,000)		29,000	
2329-6151 Other Exec Admin Nc Ft		32,666	30,357	31,094	26,371	25,531	25,531	25,531	25,531	25,531	25,531	25,531	25,531	324,740	225,404	(99,336)		323,900	
2329-6161 Other Exec Admin Nc Pt		1,358	1,188	2,854	800	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	46,006	0	(46,006)		50,200	
2331-6151 It Admin Nc Ft		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	60,000	0		60,000	
2411-6112 Building Admin Cert Ft Admin		61,840	61,879	61,242	58,078	54,742	54,742	54,742	54,742	54,742	54,742	54,742	54,742	681,182	792,719	110,537		681,182	
2411-6122 Building Admin Cert Pt		0	136	3,140	2,316	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,891	30,000	4,009		25,776	
2411-6131 Building Admin Supp Pay		1,000	0	0	0	3,125	3,125	3,125	3,125	3,125	3,125	3,125	3,125	26,000	26,000	0		26,000	
2411-6151 Building Admin Nc Ft		15,411	15,411	15,411	15,411	15,411	15,411	15,411	15,411	15,411	15,411	15,411	15,411	184,933	116,500	(68,433)		184,933</	

Forecast														Previous Forecast					
Income Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Prv TOTAL	Diff
254-6241 Maint Of Plant Equip	2,751	3,254	3,254	3,254	3,254	3,467	3,467	3,467	3,467	3,467	3,467	3,467	3,467	40,266	41,000	1,734		40,266	213
2560-6221 Food Preparation Nc PRS	2,590	2,415	2,623	2,623	2,623	2,578	2,578	2,578	2,578	2,578	2,578	2,578	2,578	30,872	38,261	7,389		30,826	(45)
2562-6231 Food Preparation Soc Sec	1,051	956	1,079	1,079	1,079	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	13,875	17,572	3,818		13,741	(14)
2562-6232 Food Preparation Medicare	246	246	252	280	277	277	277	277	277	277	277	277	277	3,217	4,110	893		3,214	(3)
2562-6241 Food Preparation Emg Ins	2,275	2,247	2,274	2,274	2,274	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	29,870	41,800	11,730		30,196	336
3812-6231 Afterschool Soc Sec	0	232	535	800	0	0	0	0	0	0	0	0	0	1,568	0	(1,568)		768	(800)
3812-6232 Afterschool Medicare	0	54	125	187	0	0	0	0	0	0	0	0	0	367	0	(367)		180	(187)
3912-6231 Parental Investment Soc Sec	0	77	77	77	0	0	0	0	0	0	0	0	0	155	0	(155)		77	(77)
3912-6232 Parental Investment Medicare	0	18	0	0	18	0	0	0	0	0	0	0	0	36	0	(36)		18	(18)
Total Benefits and Taxes	150,197	204,272	183,635	163,460	162,154	162,154	156,332	156,332	156,332	156,332	156,332	156,332	156,332	1,963,864	2,035,656	71,792		2,013,328	49,464
Staff-Related Costs	4,090	6,512	7,466	5,063	10,038	10,038	10,038	10,038	10,038	10,038	10,038	10,038	10,038	103,433	107,950	4,517		103,433	0
2213-6319 Professional Development Prof Serv	571	(1,039)	0	0	0	0	0	0	0	0	0	0	0	(468)	0	468		(468)	0
2213-6371 Professional Development Dues and M	0	0	3,718	0	0	0	0	0	0	0	0	0	0	3,718	0	(3,718)		3,718	0
2213-6411 Professional Development Supplies	244	26	0	0	0	0	0	0	0	0	0	0	0	280	0	(280)		280	0
2213-6412 Professional Development Tech Suppl	0	887	0	0	0	0	0	0	0	0	0	0	0	887	0	(887)		887	0
2644-6319 Professional Development Noninstrucio	410	0	34,197	5,318	0	0	0	0	0	0	0	0	0	39,925	40,500	575		38,578	(1,347)
2644-6343 Non-instructional Staff Travel	468	(811)	10,080	4,713	1,912	1,912	1,912	1,912	1,912	1,912	1,912	1,912	1,912	29,749	30,000	251		30,000	251
2644-6411 Professional Development Noninstrucio	520	0	0	0	0	0	0	0	0	0	0	0	0	520	0	(520)		1,611	1,097
2649-6319 Staff Services, Other Prof Serv	7,805	0	0	0	0	0	0	0	0	0	0	0	0	7,805	7,500	(305)		7,805	0
Total Staff-Related Costs	14,108	5,685	55,462	15,093	11,950	11,950	11,950	11,950	11,950	11,950	11,950	11,950	11,950	166,949	185,950	1		185,949	0
Rent	82,086	186,962	106,915	87,286	79,210	79,210	79,210	79,210	79,210	79,210	79,210	79,210	79,210	1,096,926	1,096,926	(0)		1,096,926	(0)
2542-6331 Facilities Rent	82,086	186,962	106,915	87,286	79,210	79,210	79,210	79,210	79,210	79,210	79,210	79,210	79,210	1,096,926	1,096,926	(0)		1,096,926	(0)
Occupancy Service	0	0	0	(947)	118	118	118	118	118	118	118	118	118	0	0	(0)		0	(0)
2542-6332 Facilities Rep & Maint	1,600	14,372	13,582	12,933	12,127	12,127	12,127	12,127	12,127	12,127	12,127	12,127	12,127	139,500	139,500	0		139,500	0
2542-6335 Facilities Watersewer	162	2,560	1,153	116	470	470	470	470	470	470	470	470	470	7,749	7,749	0		7,749	(0)
2542-6336 Facilities Trash Removal	435	2,934	3,317	2,405	2,089	2,089	2,089	2,089	2,089	2,089	2,089	2,089	2,089	29,600	29,600	0		29,600	0
2542-6338 Facilities Tech Rental	3,922	2,681	4,084	2,747	6,448	6,448	6,448	6,448	6,448	6,448	6,448	6,448	6,448	65,000	65,000	0		65,000	0
2542-6339 Facilities On Prog Serv	14,817	6,175	2,380	2,967	1,902	1,902	1,902	1,902	1,902	1,902	1,902	1,902	1,902	43,555	43,555	0		43,555	0
2542-6351 Facilities Prop Insur	1,762	881	5,198	0	4,645	4,645	4,645	4,645	4,645	4,645	4,645	4,645	4,645	45,000	45,000	0		45,000	(0)
2542-6361 Facilities Phone/Internet	2,537	2,958	2,542	1,207	6,290	6,290	6,290	6,290	6,290	6,290	6,290	6,290	6,290	28,564	28,564	0		28,564	0
2542-6411 Facilities Supplies	1,259	9,242	10,569	3,800	5,266	5,266	5,266	5,266	5,266	5,266	5,266	5,266	5,266	67,000	67,000	0		67,000	(0)
2542-6481 Facilities Electricity	6,585	13,802	20,324	13,988	10,663	10,663	10,663	10,663	10,663	10,663	10,663	10,663	10,663	140,000	140,000	0		140,000	0
2542-6482 Facilities Gas	2,007	461	494	529	3,789	3,789	3,789	3,789	3,789	3,789	3,789	3,789	3,789	32,000	32,000	0		32,000	0
2546-6319 Security Svcs Soc Sec	6,656	5,825	5,198	1,100	3,155	3,155	3,155	3,155	3,155	3,155	3,155	3,155	3,155	40,000	40,000	0		40,000	0
2546-6411 Security Svcs Soc Sec	4,950	988	2,000	0	0	0	0	0	0	0	0	0	0	7,938	5,000	(2,938)		7,938	0
Total Occupancy Service	48,691	64,858	65,485	42,180	56,961	56,961	56,961	56,961	56,961	56,961	56,961	56,961	56,961	676,906	673,368	(2,538)		676,906	0
Student Expense, Direct	2,853	2,714	41,184	12,329	11,611	17,815	17,815	17,815	17,815	17,815	17,815	17,815	17,815	200,000	190,000	(10,000)	TOT Funded	200,000	0
1111-6319 ES Instruction Prof Serv	1111-6391 ES Field Instr	0	206	0	0	3,099	3,099	3,099	3,099	3,099	3,099	3,099	3,099	25,000	25,000	0		25,000	(0)
1111-6411 ES Instruction Supplies	45,330	26,501	38,037	362	8,503	8,503	8,503	8,503	8,503	8,503	8,503	8,503	8,503	178,250	110,250	(68,000)	TOT Funded	178,250	0
1111-6412 ES Instruction Tech Supplies	23,812	16,359	25,711	250	10,433	10,433	10,433	10,433	10,433	10,433	10,433	10,433	10,433	129,600	129,600	0		129,600	0
1111-6431 Textbooks	14,710	40,328	1,030	108	5,551	5,551	5,551	5,551	5,551	5,551	5,551	5,551	5,551	100,585	67,000	(33,585)	TOT Funded	100,585	0
1111-6441 Elementary - Library Books and Supplies	0	0	0	0	938	938	938	938	938	938	938	938	938	7,500	7,500	0		7,500	(0)
1111-6481 ES Instrct Other Materials	22,202	6,627	0	0	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,705	58,500	58,500	0		58,500	0
1191-6319 Summer Instruction Prof Serv	0	0	0	0	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	11,000	11,000	0		11,000	0
1191-6411 Summer Instruction Supplies	0	0	0	0	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	11,000	11,000	0		11,000	0
1221-6311 Special Education Instruc Serv	0	6,570	13,854	11,684	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	120,168	81,250	(38,918)	Inc Occupancy SPED, reduction in Staff	81,250	(38,918)
1221-6411 Special Education Supplies	0	0	0	558	430	430	430	430	430	430	430	430	430	2,000	2,000	0		2,000	(0)
1221-6412 Special Education Instrct Mat	0	0	0	0	250	250	250	250	250	250	250	250	250	2,000	2,000	0		2,000	(0)
1271-6319 Bilingual Instruction Prof Serv	291	0	11	90	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	13,500	13,500	0		13,500	(0)
1271-6411 Bilingual Instruction Supplies	0	0	0	0	625	625	625	625	625	625	625	625	625	5,000	5,000	0		5,000	(0)
1271-6412 Bilingual Instruction Tech Supplies	0	0	0	0	875	875	875	875	875	875	875	875	875	7,000	7,000	0		7,000	(0)
1271-6431 Bilingual Instruction Textbook	0	0	0	0	250	250	250	250	250	250	250	250	250	2,000	2,000	0		2,000	(0)
1411-6319 Student Activities Prof Serv	0	0	1,870	0	0	0	0	0	0	0	0	0	0	1,870	1,300	(570)		1,870	0
1411-6411 Student Activities Supplies	0	0	255	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	8,430	570	(7,860)		8,430	0
1421-6319 Student Athletics Prof Serv	0	0	0	0	338	338	338	338	338	338	338	338	338	2,700	2,700	0		2,700	0
1421-6371 Stu Ath Dues And Memberships	0	0	850	0	769	769	769	769	769	769	769	769	769	7,000	7,000	0		7,000	(0)
1421-6411 Student Athletics Supplies	0	643	2,011	1,149	775	775	775	775	775	775	775	775	775	10,000	10,000	0		10,000	0
1911-6311 Visual Instrucl - Purchased Instruct	0	0	0	0	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	180,000	180,000	0		180,000	0
1933-6311 Sped Tuition Private Agencies Instrucl	28,522	4,250	4,968	11,623	14,455	14,455	14,455	14,455	14,455	14,455	14,455	14,455	14,455	165,000	165,000	0		165,000	0
2122-6311 Counseling Instruc Serv	36,804	0	11,700	0	12,687	12,687	12,687	12,687	12,687	12,687	12,687	12,687	12,687	150,000	150,000	0		150,000	0
2122-6411 Counseling Supplies	0	0	0	0	12	12	12	12	12	12	12	12	12	100	100	0		100	0
2125-6319 Student Information Systems Prof Serv	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	4,710	58,520	58,520	0		58,520	0
2134-6411 Nursing Supplies	670	119	0	0	5,089	5,089	5,089	5,089	5,089	5,089	5,089	5,089	5,089	41,500	41,500	0		41,500	0
2142-6311 Psychological Ser - Purchased Instruct	0	2,876	9,300	0	6,603	6,603	6,603	6,603	6,603	6,603	6,603	6,603	6,603	65,000	65,000	0		65,000	0
2152-6311 Speech-Language P - Purchased Instruct	0	5,400	8,400	0	3,32														

# Balance Sheet

## Momentum Academy

As of October 31, 2023

Balance Sheet	6/30/2023	10/31/2023	6/30/2024
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			4,132,055
1111 · Cash	58,566	123,595	0
1114 · Fund Raising Account	2,791	2,791	0
1115 · Busey	7,284	7,284	0
1116 · 997 Tge Checking	3,143	3,143	0
1117 · 998 Parental Involvem - Gp Fic	2,047	2,047	0
1118 · Busey Money Market	3,561,635	3,699,087	0
Total Cash	3,635,466	3,837,947	4,132,055
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Total Current Assets	3,635,466	3,837,947	4,132,055
Total Assets	3,635,466	3,837,947	4,132,055
Liabilities and Equity	Last Year	Current	Year End
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2154 · Local Taxes Payable	0	4,582	(0)
2155 · Missouri Income Tax Payable	(15)	(15)	(15)
2156 · Group Health And Life Insurance F	6,874	5,309	5,309
Total Other Current Liabilities	6,858	9,875	5,293
Total Current Liabilities	6,858	9,875	5,293
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	3,628,608	3,628,608	3,628,608
Total Unrestricted Net Assets	3,628,608	3,628,608	3,628,608
Net Income			
Net Income	0	199,465	498,154
Total Net Income	0	199,465	498,154
Total Equity	3,628,608	3,828,072	4,126,762
Total Liabilities and Equity	3,635,466	3,837,947	4,132,055



Per-Pupil Funding Detail (Not including ESY, Supplemental)

Momentum Academy

July 2023 through October 2023

School Type:

Revenue Drivers							
As of							
Enrollment							
SpEd Students							
YTD Attendance %							
Enrollment	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Start of Year Enrollment		780	642	642	642	-138	-18%
Attrition		3.00%			-	0	-100%
End of Year Enrollment		756	659	659	659	-97	-13%
Attendance %		90.0%	94%	94%	1	4.0%	4%
ADA	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Regular Term ADA							
Pre-K	596.0	15.0		12.0	-	(15.0)	-100%
K-12	15.0	676.3	720.4	595.0	720.4	44.1	7%
Subtotal Regular Term	611.0	691.34	720.4	607.0	720.4	29.1	0%
Remedial ADA			-	-	-	-	0%
Summer ADA	7.7	8,690	7.7	7.7	7.7	(1.0)	-11%
Total ADA	618.7	700.0	728.1	614.7	728.1	28.1	4%
Special Populations Weights	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Free and Reduced Lunch (FRL)							
% of ADA	77.07%	77.07%	77.07%	77.07%	77%	0.0%	0
Count	459.34	521.26	555.25	555.25	555.25	33.99	0
Weight	68.12	77.31	85.8	95.0	85.8	8.5	0
Individualized Education Plans (IEP)							
% of ADA		12.12%	11.52%	13.67%	12%	-0.60%	-4.94%
Count	79	81.97	83.00	83.00	83.00	1.03	1.25%
Weight	-	-	-	3.0	-	-	#DIV/0!
Limited English Proficiency (LEP)							
% of ADA		11.81%	13.46%	15.98%	13%	2%	0
Count	77	79.86	97.00	97.00	97.00	17	0
Weight	37.3	38.1	49.252	50.810	49.3	11.2	29.30%
Total WADA	724.2	864.1	863.168	775.5	863.2	(1.0)	-0.11%
Per Wada Payment	12,112,190	11,960,00	11,960,00	11,960,00	11,960,00	-	0.00%
State Aid Projection	8,639,628.90	10,180,087.68	10,168,639.43	9,136,056.27	10,168,639.43	(11,448.25)	-0.11%
Prior Year Adjustment						-	#DIV/0!
Net State Rev Projection	8,639,628.90	10,180,087.68	10,168,639.43	9,136,056.27	10,168,639.43	(11,448.25)	-0.11%
Classroom Trust Fund		318,962.00	300,788.22	300,788.22	300,788.22	(18,173.78)	-5.70%
Basic Formula	8,639,628.90	9,861,125.68	9,867,851.21	8,835,268.05	9,867,851.21	6,725.53	0.07%

MATCH

1

Non-CEP = Last Wednesday in January

December 1

Last Wednesday in September

\$12,039

1,032,583.16

## Finance Committee Report 11/17/23

### 23-24 ENROLLMENT

Campus	Leads	Pending Offers	Registration in Progress	Registration Complete	Open Seats	Current Enrollment SY23-24 (includes registration complete)	Budgeted Enrollment	% of Budgeted Enrollment Confirmed	Enrollment Goal
TGS		0	0	83	37	237	239	99.16%	248
FP		0	0	35	85	124	187	66.31%	210
TGE		0	0	49	40	158	177	89.27%	199
GP		0	0	50	35	145	162	89.51%	173
REGIONAL	3	0	0	217	197	664	765	86.80%	830

### ATTENDANCE & ENROLLMENT

	ADA	Present
TGS	217.64	93.69%
FP	116.36	90.85%
TGE	146.16	95.07
GP	123.87	91.74%
TOTAL	604.06 +7.7 from summer school	93.05%



## Finance Committee Report 11/17/23

### Human Resources - Hiring update

HR:

- Org Structure: focus on sustainability 24-25 & beyond
- Salary Schedule
- Merit Awards: estimated about \$65,000 payout for December of the \$165,000 budgeted
- Hiring Update

# of Vacancies	
School Vacancies	10
<i>Teacher Vacancies</i>	3
<i>Instructional Support Vacancies</i>	5
Regional Vacancies	0
Total Vacancies	9

## Finance Committee Report 11/17/23

### FACILITIES & MAINTENANCE - *Building Audit Review*

Prioritized for 23-24 and 24-25: HVAC, flatwork, sealing and masonry to mitigate water intrusion

- HVAC, heating, cooling systems: \$10,840 spent to repair systems so far this year at GP, TGS, TGE
  - Approved an additional \$16,000 for further HVAC work at TGE
- An estimated \$80,000 in flatwork and roof work needs to be prioritized in the next year that require bidding
- \$50,000 remain in facilities budget for this FY, and an additional set aside of \$45,000 for future planned repairs

### **SUMMARY OF BUILDING AUDIT FINDINGS**

Building	Minor / Requires Maintenance	Moderate / Repair Needed	Critical / Potential Hazard	Immediate Costs	Cost Next 5 Yrs	Cost Next 10 Yrs	Maintenance Obligation
TGS	9	39	3	\$28,025	\$202,046		Bldg A - 100% Bldg B - 90%
FP	6	25	1	\$10,025		\$141,038	100%
TGE	5	28	7	\$27,000	\$234,375	\$241,425	100%
GP	4	24	3	\$58,460	\$68,235	\$273,148	100%
Totals Summary	24	116	14	\$123,510	\$514,681	\$857,657	

[Click here to view full building audit reports](#)

**Momentum Academy 115923**

County:  
Site Number: 6996  
Page 1 of 1

**Attendance Audit Report**

Momentum Fox Park (23-24 Momentum Fox Park ELEM) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:54. Students with < 90% Present Percent:40  
Attendance Status Percentage:0.5745

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	14	3963.2500	690.5000	4653.7500	0.0000	85.1625	9.9832	13.0000
02	17	5299.7500	462.2500	5762.0000	0.0000	91.9776	13.9374	17.0000
03	19	4281.5000	466.7500	4748.2500	0.0000	90.1700	11.2243	14.2764
04	20	6671.0000	461.7500	7132.7500	0.0000	93.5263	17.5436	20.0000
05	17	4293.7500	453.2500	4747.0000	0.0000	90.4518	11.2918	16.0000
K	7	2363.7500	212.7500	2576.5000	0.0000	91.7426	6.2162	7.0000
Totals	94	26873.0000	2747.2500	29620.2500	0.0000	90.7251	70.1965	87.2764

**Momentum Academy 115923**

County:  
Site Number: 6996  
Page 1 of 1

**Attendance Audit Report**

Momentum Fox Park (23-24 Momentum Fox Park UA) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:39. Students with < 90% Present Percent:20  
Attendance Status Percentage:0.6610

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	19	5506.2500	503.5000	6009.7500	0.0000	91.6219	14.4804	18.0000
07	19	5290.3500	681.4000	5971.7500	0.0000	88.5896	13.4998	18.9798
08	21	6917.5000	557.5000	7475.0000	0.0000	92.5418	18.1916	21.0000
Totals	59	17714.1000	1742.4000	19456.5000	0.0000	91.0446	46.1718	57.9798

**Momentum Academy 115923**

County:  
Site Number: 6998  
Page 1 of 1

**Attendance Audit Report**

Momentum Gravois Park (23-24 Momentum GP ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:74. Students with < 90% Present Percent:39  
Attendance Status Percentage:0.6549

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	21	6604.1000	707.1500	7311.2500	0.0000	90.3279	17.3677	21.0000
02	12	3795.5833	328.9167	4124.5000	0.0000	92.0252	9.9818	11.0000
03	26	7859.0000	566.0000	8425.0000	0.0000	93.2818	20.6679	25.0000
04	23	7952.2833	421.2167	8373.5000	0.0000	94.9696	20.9132	23.0000
05	12	3084.5000	310.7500	3395.2500	0.0000	90.8475	8.1117	11.0000
K	20	5751.8500	944.9000	6696.7500	0.0000	85.8901	15.1265	19.9538
Totals	114	35047.3166	3278.9334	38326.2500	0.0000	91.4447	92.1688	110.9538

**Momentum Academy 115923**

County:  
Site Number: 6998  
Page 1 of 1

**Attendance Audit Report**

Momentum Gravois Park (23-24 Momentum Gravois Park UA) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:32. Students with < 90% Present Percent:11  
Attendance Status Percentage:0.7442

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	15	4847.0000	339.7500	5186.7500	0.0000	93.4496	12.7468	14.0000
07	14	4149.7500	187.0000	4336.7500	0.0000	95.6880	10.9131	14.0000
08	14	3061.2500	430.2500	3491.5000	0.0000	87.6772	8.0508	14.0000
Totals	43	12058.0000	957.0000	13015.0000	0.0000	92.6469	31.7107	42.0000

**Momentum Academy 115923**

County:  
Site Number: 6997  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove East (23-24 Momentum TGE ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:89. Students with < 90% Present Percent:15  
Attendance Status Percentage:0.8558

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	21	7172.1999	446.3001	7618.5000	0.0000	94.1418	18.8619	21.0000
02	16	5344.2667	277.9833	5622.2500	0.0000	95.0556	14.0546	16.0000
03	21	7103.4000	299.8500	7403.2500	0.0000	95.9497	18.6807	21.0000
04	15	5178.9500	375.8000	5554.7500	0.0000	93.2346	13.6199	15.0000
05	17	6208.6999	197.3001	6406.0000	0.0000	96.9200	16.3276	17.0000
K	14	4650.1333	263.1167	4913.2500	0.0000	94.6447	12.2290	14.0000
Totals	104	35657.6498	1860.3502	37518.0000	0.0000	95.0414	93.7737	104.0000

**Momentum Academy 115923**

County:  
Site Number: 6997  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove East (23-24 Momentum TGE UA ) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:48. Students with < 90% Present Percent:10  
Attendance Status Percentage:0.8276

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	19	6873.7000	351.0500	7224.7500	0.0000	95.1410	18.0766	19.0000
07	18	5767.7334	258.0166	6025.7500	0.0000	95.7180	15.1681	18.0000
08	21	7281.6833	408.5667	7690.2500	0.0000	94.6872	19.1496	21.0000
<b>Totals</b>	<b>58</b>	<b>19923.1167</b>	<b>1017.6333</b>	<b>20940.7500</b>	<b>0.0000</b>	<b>95.1404</b>	<b>52.3943</b>	<b>58.0000</b>



**Momentum Academy 115923**

County:  
Site Number: 6995  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove South (23-24 Momentum TGS ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:127. Students with < 90% Present Percent:26  
Attendance Status Percentage:0.8301

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	19	6005.0000	486.2500	6491.2500	0.0000	92.5091	15.7920	19.0000
02	28	9374.4501	629.7999	10004.2500	0.0000	93.7046	24.6536	28.0000
03	26	8476.1333	691.6167	9167.7500	0.0000	92.4559	22.2908	26.0000
04	30	9854.4667	600.0333	10454.5000	0.0000	94.2605	25.9156	30.0000
05	26	8742.8333	358.9167	9101.7500	0.0000	96.0566	22.9921	25.5396
K	24	7911.7666	559.2334	8471.0000	0.0000	93.3982	20.8066	24.0000
Totals	153	50364.6500	3325.8500	53690.5000	0.0000	93.8055	132.4507	152.5396

## Momentum Academy 115923

County:  
Site Number: 6995  
Page 1 of 1

## Attendance Audit Report

Momentum Tower Grove South (23-24 Momentum TGS PK) Grade(s): PK  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:14. Students with < 90% Present Percent:6  
Attendance Status Percentage:0.7000

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
PK	20	6696.5000	610.6666	7307.1666	0.0000	91.6429	17.1744	20.0000
Totals	20	6696.5000	610.6666	7307.1666	0.0000	91.6429	17.1744	20.0000

**Momentum Academy 115923**

County:  
Site Number: 6995  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove South (23-24 Momentum TGS UA) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 64 Instructional Days: 58  
Date Range: 08/22/2023-11/17/2023  
Students with >= 90% Present Percent:64. Students with < 90% Present Percent:11  
Attendance Status Percentage:0.8533

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	24	8317.6334	610.8666	8928.5000	0.0000	93.1582	21.8736	24.0000
07	30	10397.5000	591.7500	10989.2500	0.0000	94.6151	27.3436	30.0000
08	21	7151.2333	442.7667	7594.0000	0.0000	94.1695	18.8063	21.0000
<b>Totals</b>	<b>75</b>	<b>25866.3667</b>	<b>1645.3833</b>	<b>27511.7500</b>	<b>0.0000</b>	<b>94.0193</b>	<b>68.0235</b>	<b>75.0000</b>

**Momentum Academy 115923**County:  
Page 1 of 1**District Totals**

Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
720	230200.6998	17185.4668	247386.1666	0.0000	93.0532	604.0644	707.7496