

# Finance Committee Report 10/16/23

## Operations Summit & Excellent School Visit to DSST: Cedar, Middle and High School

- Priorities focused on the following aligned to our two theories of action for 23-24 (Clear, efficient systems; Effective work management):
  - Meetings with ops team counterparts, and efficient systems in each functional area
  - Organizational Structure review
  - Summer & Q1 Reflection, systems gap identification, and action planning for Q2



## 23-24 ENROLLMENT

Campus	Leads	Pending Offers	Registration in Progress	Registration Complete	Open Seats	Current Enrollment SY23-24 (includes registration complete)	Budgeted Enrollment	% of Budgeted Enrollment Confirmed	Enrollment Goal	% of Enrollment Goal Confirmed	% of Budgeted Enrollment (if registration in progress is confirmed)
TGS		0	0	82	35	242	239	101.26%	248	97.58%	101.26%
FP		0	1	31	73	137	187	73.26%	210	65.24%	73.80%
TGE		0	0	48	42	161	177	90.96%	199	80.90%	90.96%
GP		0	1	48	41	138	162	85.19%	173	79.77%	85.80%
REGIONAL	3	0	2	209	191	678	765	88.63%	830	81.69%	88.89%
									35 overfill at TGS		
									857 total with overfill at TGS		



## Finance Committee Report 10/16/23

### ATTENDANCE & ENROLLMENT

	ADA	Present
TGS	219.13	94.59%
FP	119.14	90.54%
TGE	145.04	96.28%
GP	123.57	94.18%
TOTAL	<b>606.89</b> +7.7 from summer school	<b>94.07%</b>

### Human Resources - Hiring update

# of Vacancies	
School Vacancies	6
Teacher Vacancies	1
Instructional Support Vacancies	5
Regional Vacancies	0
Total Vacancies	9

### FACILITIES & MAINTENANCE - Building Audit Review

Building	Minor / Requires Maintenance	Moderate / Repair Needed	Critical / Potential Hazard	Immediate Costs	Cost Next 5 Yrs	Cost Next 10 Yrs
TGS	9	39	3	\$28,025	\$202,046	\$202,046
FP	6	25	1	\$10,025	\$10,025	\$141,038
TGE	5	28	7	\$27,000	\$234,375	\$241,425
GP	4	24	3	\$58,460	\$68,235	\$273,148
Summary	24	116	14	\$123,510	\$514,681	\$857,657

[Click here to view full building audit reports](#)



**Momentum Academy 115923**

County:  
Site Number: 6996  
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**Attendance Audit Report**

Momentum Fox Park (23-24 Momentum Fox Park ELEM) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:56. Students with < 90% Present Percent:38  
Attendance Status Percentage:0.5957

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	14	2233.5000	326.7500	2560.2500	0.0000	87.2375	10.4298	12.6667
02	18	2983.5000	287.5000	3271.0000	0.0000	91.2106	14.3092	17.0000
03	19	2476.2500	377.7500	2854.0000	0.0000	86.7641	11.8763	15.0000
04	20	3691.7500	237.2500	3929.0000	0.0000	93.9615	17.7060	20.0000
05	16	2342.5000	297.5000	2640.0000	0.0000	88.7310	11.2349	15.0000
K	7	1382.2500	77.2500	1459.5000	0.0000	94.7070	6.6294	7.0000
Totals	94	15109.7500	1604.0000	16713.7500	0.0000	90.4031	72.1856	86.6667



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**Attendance Audit Report**

Momentum Fox Park (23-24 Momentum Fox Park UA) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:41. Students with < 90% Present Percent:18  
Attendance Status Percentage:0.6949

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	19	3126.2500	346.5000	3472.7500	0.0000	90.0223	14.9942	18.0000
07	19	2994.5000	328.0000	3322.5000	0.0000	90.1279	13.9889	17.9585
08	21	3748.7500	330.5000	4079.2500	0.0000	91.8980	17.9796	21.0000
Totals	59	9869.5000	1005.0000	10874.5000	0.0000	90.7582	46.9627	56.9585



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**Attendance Audit Report**

Momentum Gravois Park (23-24 Momentum GP ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:82. Students with < 90% Present Percent:21  
Attendance Status Percentage:0.7961

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	20	3775.1000	213.4000	3988.5000	0.0000	94.6496	18.1059	20.0000
02	12	2108.2500	127.0000	2235.2500	0.0000	94.3183	10.1117	11.0000
03	23	4326.5000	228.0000	4554.5000	0.0000	94.9939	20.7506	22.0000
04	22	4294.5833	188.1667	4482.7500	0.0000	95.8024	20.5975	22.0000
05	10	1757.7500	72.7500	1830.5000	0.0000	96.0256	8.4306	9.0000
K	17	3074.8500	365.4000	3440.2500	0.0000	89.3786	14.7474	17.0000
Totals	104	19337.0333	1194.7167	20531.7500	0.0000	94.1811	92.7437	101.0000



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**Attendance Audit Report**

Momentum Gravois Park (23-24 Momentum Gravois Park UA) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:33. Students with < 90% Present Percent:7  
Attendance Status Percentage:0.8250

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	15	2738.7500	141.0000	2879.7500	0.0000	95.1037	13.1354	15.0000
07	14	2207.7500	68.0000	2275.7500	0.0000	97.0119	10.5887	14.0000
08	11	1481.0000	185.7500	1666.7500	0.0000	88.8555	7.1032	10.0000
Totals	40	6427.5000	394.7500	6822.2500	0.0000	94.2138	30.8273	39.0000



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**Attendance Audit Report**

Momentum Tower Grove East (23-24 Momentum TGE ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:89. Students with < 90% Present Percent:12  
Attendance Status Percentage:0.8812

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	21	3993.2999	190.2001	4183.5000	0.0000	95.4535	19.1524	21.0000
02	15	2776.2667	97.9833	2874.2500	0.0000	96.5909	13.3152	15.0000
03	20	3859.1500	109.1000	3968.2500	0.0000	97.2506	18.5090	20.0000
04	15	2792.7500	185.7500	2978.5000	0.0000	93.7636	13.3944	15.0000
05	17	3412.6833	73.5667	3486.2500	0.0000	97.8898	16.3677	17.0000
K	13	2423.5000	85.2500	2508.7500	0.0000	96.6018	11.6235	13.0000
Totals	101	19257.6499	741.8501	19999.5000	0.0000	96.2907	92.3622	101.0000



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**Attendance Audit Report**

Momentum Tower Grove East (23-24 Momentum TGE UA ) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:52. Students with < 90% Present Percent:4  
Attendance Status Percentage:0.9286

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	19	3791.8500	169.6500	3961.5000	0.0000	95.7175	18.1863	19.0000
07	17	3188.2500	89.5000	3277.7500	0.0000	97.2694	15.2913	17.0000
08	20	4003.3833	166.6167	4170.0000	0.0000	96.0043	19.2006	20.0000
Totals	56	10983.4833	425.7667	11409.2500	0.0000	96.2682	52.6782	56.0000



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**Attendance Audit Report**

Momentum Tower Grove South (23-24 Momentum TGS ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:122. Students with < 90% Present Percent:26  
Attendance Status Percentage:0.8243

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
01	19	3396.6667	200.5833	3597.2500	0.0000	94.4239	16.2908	18.7738
02	27	5034.5000	386.5000	5421.0000	0.0000	92.8703	24.1462	26.0000
03	25	4522.2500	293.5000	4815.7500	0.0000	93.9054	21.6894	24.0000
04	28	5334.2500	289.7500	5624.0000	0.0000	94.8479	25.5838	28.0000
05	26	4833.2500	203.2500	5036.5000	0.0000	95.9644	23.1809	26.0000
K	23	4357.5000	282.2500	4639.7500	0.0000	93.9166	20.8994	23.0000
Totals	148	27478.4167	1655.8333	29134.2500	0.0000	94.3165	131.7905	145.7738



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## Attendance Audit Report

Momentum Tower Grove South (23-24 Momentum TGS PK) Grade(s): PK  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:20. Students with < 90% Present Percent:0  
Attendance Status Percentage:1.0000

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
PK	20	4035.1662	0.0000	4035.1662	0.0000	100.0000	18.8706	20.0000
Totals	20	4035.1662	0.0000	4035.1662	0.0000	100.0000	18.8706	20.0000



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**Attendance Audit Report**

Momentum Tower Grove South (23-24 Momentum TGS UA) Grade(s): 06 07 08  
Academic Year: 23-24 Days: 34 Instructional Days: 32  
Date Range: 08/22/2023-10/06/2023  
Students with >= 90% Present Percent:64. Students with < 90% Present Percent:11  
Attendance Status Percentage:0.8533

Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
06	24	4627.2500	376.7500	5004.0000	0.0000	92.4710	22.1930	24.0000
07	30	5707.2500	359.5000	6066.7500	0.0000	94.0742	27.3729	30.0000
08	21	3942.1167	222.3833	4164.5000	0.0000	94.6600	18.9069	21.0000
Totals	75	14276.6167	958.6333	15235.2500	0.0000	93.7078	68.4728	75.0000

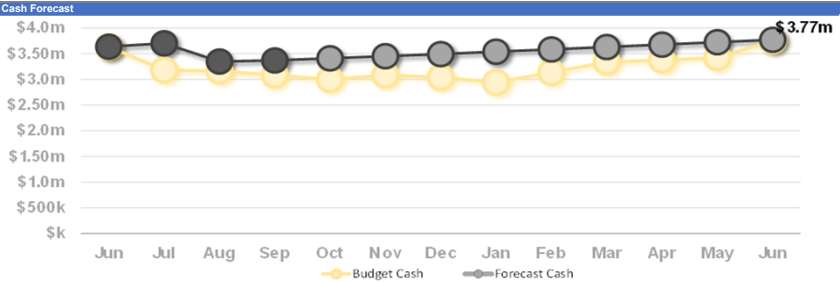
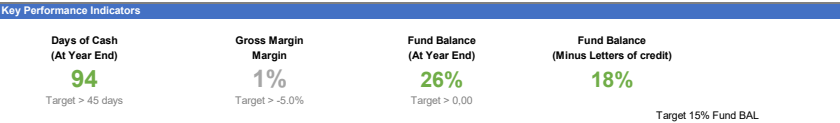


**Momentum Academy 115923**County:  
Page 1 of 1**District Totals**

Student Count	Present Hours	Absent Hours	Membership Hours	Remedial Hours	Present Percent	ADA	ADM
697	126775.1161	7980.5501	134755.6662	0.0000	94.0778	606.8936	681.3990



Dashboard  
Momentum Academy  
July 2023 through September 2023



Letters of Credit	\$ 1,097,000
Current Cash:	\$ 3,368,460
Current Available Cash:	\$ 2,271,460
Year end Cash:	\$ 3,771,692
Year end Available Cash:	\$ 2,674,692

Financial Snapshot	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	318,304	262,101	56,203	1,025,536	1,048,404	(22,868)	707,233
State Revenue	2,574,509	2,266,692	307,816	10,180,106	10,250,106	(70,000)	7,605,597
Federal Revenue	185,392	456,551	(271,159)	3,198,201	2,841,460	356,742	3,012,810
Private Grants and Donations	167,759	24,300	143,459	356,140	228,000	128,140	188,381
Earned Fees	80,811	358	80,454	80,811	3,530	77,281	-
Total Revenue	3,326,775	3,010,001	316,774	14,840,795	14,371,500	469,295	11,514,020
Expenses							
Salaries	1,504,319	1,666,521	(162,202)	6,730,846	6,666,084	(64,762)	5,226,527
Benefits and Taxes	538,104	508,914	(29,190)	2,013,328	2,035,656	22,328	1,475,223
Staff-Related Costs	76,352	46,487	(29,864)	185,949	185,950	1	109,597
Rent	375,963	274,232	(101,731)	1,096,926	1,096,926	0	720,964
Occupancy Service	179,034	168,492	(10,542)	676,906	673,968	(2,938)	497,872
Student Expense, Direct	494,607	433,530	(61,077)	2,049,455	1,734,120	(315,335)	1,554,848
Student Expense, Food	73,119	113,375	(40,256)	453,500	453,500	(0)	380,381
Office & Business Expense	275,302	234,511	(40,791)	1,023,168	938,045	(85,123)	747,866
Transportation	74,490	118,000	(43,510)	472,000	472,000	0	397,510
Total Ordinary Expenses	3,591,290	3,564,062	(27,228)	14,702,078	14,256,249	(445,829)	11,110,788
Net Ordinary Income	(264,515)	(554,061)	289,546	138,717	115,251	23,466	403,232
Extraordinary Expenses							
Depreciation and Amortization	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Facility Improvements	4,576	-	(4,576)	4,576	-	(4,576)	-
Total Extraordinary Expenses	4,576	-	(4,576)	4,576	-	(4,576)	-
Total Expenses	3,595,866	3,564,062	(31,804)	14,706,654	14,256,249	(450,405)	11,110,788
Net Income	(269,091)	(554,061)	284,970	134,141	115,251	18,891	403,232
Cash Flow Adjustments	2,085	-	2,085	2,085	-	2,085	-
Change in Cash	(267,006)	(554,061)	287,055	136,226	115,251	20,976	403,232

FY24 Notes

FY24 Year End Net Income is **\$134k** which is above the budget target  
The cash balance at year end is \$3.77M.

Since last month Net income reduce by \$2k

Q1 we adjusted the forecast to reflect the ESSR III draw, After Care, Additional positions, and Miriam services.  
This month, we adjusted REV & EXP to capture private funding

REV: Additional MISC funds from sponsor and TOT funds added. Up \$185k from last month

Salary and benefits combined forecast is over budget by \$42k, a \$10k inc from last month

Student expenses added \$100k for TOT related expenses

Office & Business over budget by \$74k consulting supported by TOT



## Income Statement

### Momentum Academy

July 2023 through September 2023

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Revenue								
Local Revenue								
5113 · Proposition C (Sales Tax)	309,969	259,769	50,200	1,016,208	1,039,075	(22,868)	1,039,075	-22,868
5141 · Interest	8,335	2,332	6,003	9,329	9,329	(0)	9,329	0
Total Local Revenue	318,304	262,101	56,203	1,025,536	1,048,404	(22,868)	1,048,404	-22,868
State Revenue								
5311 · Basic Formula	2,499,293	2,169,452	329,841	9,861,144	9,861,144	(0)	9,861,144	0
5319 · Classroom Trust Fund	75,216	79,740	(4,525)	318,962	318,962	0	318,962	0
5397 · Other State Revenue	0	17,500	(17,500)	0	70,000	(70,000)	70,000	-70,000
Total State Revenue	2,574,509	2,266,692	307,816	10,180,106	10,250,106	(70,000)	10,250,106	-70,000
Federal Revenue								
5412 · Medicaid	16,502	53,719	(37,217)	214,876	214,876	(0)	214,876	0
5421 · Crrsa Child Care Preschool Start-up (	72,563	0	72,563	72,563	0	72,563	0	72,563
5422 · ESSER III - ARP Elementary and Sec	0	227,566	(227,566)	1,188,338	910,262	278,076	1,188,338	0
5423 · ESSER II - CRRSA Elementary and	7,800	12,106	(4,306)	48,425	48,425	(0)	48,425	0
5441 · IDEA	0	0	0	202,163	202,163	(0)	202,163	0
5442 · Ecse	5,331	0	5,331	5,331	0	5,331	5,331	0
5445 · Food Service-lunch	18,083	123,163	(105,080)	492,651	492,651	0	492,651	0
5446 · Food Service-breakfast	23,366	37,232	(13,866)	148,928	148,928	0	148,928	0
5448 · Food Service-snacks	365	0	365	365	0	365	0	365
5451 · Title I	35,286	0	35,286	698,185	698,180	5	698,185	0
5461 · Title Iva	2,657	0	2,657	43,712	43,687	25	43,712	0
5462 · Title Iii	621	2,765	(2,144)	11,027	11,060	(33)	11,027	0
5465 · Title Ii	2,816	0	2,816	71,637	71,227	410	71,637	0
Total Federal Revenue	185,392	456,551	(271,159)	3,198,201	2,841,460	356,742	3,125,273	72,928
Private Grants and Donations								
5179 · Other Pupil Income - Fundraising	15,555	2,500	13,055	15,555	10,000	5,555	10,000	5,555
5192 · Donations	152,204	21,800	130,404	340,585	218,000	122,585	218,000	122,585
Total Private Grants and Donations	167,759	24,300	143,459	356,140	228,000	128,140	228,000	128,140
Earned Fees								
5195 · Prior Period Adjustment	0	8	(8)	0	30	(30)	0	0
5198 · Miscellaneous Revenue	80,811	350	80,461	80,811	3,500	77,311	3,500	77,311
Total Earned Fees	80,811	358	80,454	80,811	3,530	77,281	3,500	77,311
Total Revenue	3,326,775	3,010,001	316,774	14,840,795	14,371,500	469,296	14,655,283	185,512
Expenses								
Salaries								
1111-6111 · ES Instruction Cert FT	423,704	320,618	(103,086)	1,892,485	1,282,474	(610,011)	1,873,345	-19,140
1111-6122 · ES Instruction Cert PT	3,150	0	(3,150)	18,150	0	(18,150)	0	-18,150
1111-6131 · ES Instruction Supp Pay	3,310	11,000	7,690	44,000	44,000	0	38,977	-5,023
1111-6151 · ES Instruction NC FT	15,635	95,247	79,612	66,138	380,990	314,852	65,109	-1,029
1111-6152 · ES Instruction Aides	26,438	59,577	33,139	214,561	238,307	23,746	232,132	17,571
1131-6111 · MS Instruction Cert FT	111,566	143,260	31,694	481,433	573,040	91,607	480,635	-798
1131-6131 · MS Instruction Supp Pay	12,000	6,000	(6,000)	24,000	24,000	(0)	24,500	500
1131-6151 · MS Instruction NC FT	17,090	30,611	13,521	72,312	122,445	50,133	71,240	-1,072
1191-6131 · Summer Instruction Supp Pay	0	12,500	12,500	50,000	50,000	(0)	50,000	0
1221-6111 · Special Education Cert FT	84,518	88,997	4,479	367,484	355,989	(11,495)	367,009	-475
1221-6131 · Special Education Supp Pay	0	4,750	4,750	19,000	19,000	(0)	15,833	-3,167
1221-6151 · Special Education NC FT	0	10,891	10,891	0	43,563	43,563	0	0
1221-6152 · Special Education Aides	36,008	35,119	(890)	206,225	140,475	(65,750)	181,843	-24,382
1271-6111 · Bilingual Instruction Cert FT	27,421	26,167	(1,254)	154,078	104,668	(49,411)	159,011	4,933
1271-6151 · Bilingual Instruction NC FT	0	13,838	13,838	0	55,350	55,350	0	0
1411-6131 · Student Activities Supp Pay	575	25,000	24,425	100,000	100,000	0	83,908	-16,092
1421-6131 · Student Athletics Supp Pay	1,250	2,000	750	8,000	8,000	(0)	7,917	-83
2113-6131 · Social Work Supp Pay	1,250	0	(1,250)	1,250	0	(1,250)	1,250	0
2113-6151 · Social Work Nc Ft	33,000	30,000	(3,000)	132,000	120,000	(12,000)	132,000	0
2134-6151 · Nursing Nc Ft	10,169	20,000	9,831	56,669	80,000	23,331	56,751	82
2213-6131 · Professional Development Sup	1,600	0	(1,600)	1,600	0	(1,600)	500	-1,100
2321-6112 · Exec Admin Cert Ft Admin	43,750	42,800	(950)	175,000	171,200	(3,800)	175,000	0
2322-6131 · Community Services Supp Pay	500	0	(500)	500	0	(500)	500	0
2329-6112 · Other Exec Admin Cert Ft Admi	38,562	82,945	44,383	162,372	331,780	169,408	162,372	0
2329-6131 · Other Exec Admin Supp Pay	5,787	6,250	463	25,000	25,000	(0)	34,120	9,120
2329-6151 · Other Exec Admin Nc Ft	94,118	56,351	(37,767)	323,900	225,404	(98,496)	365,079	41,179
2329-6161 · Other Exec Admin Nc Pt	5,200	0	(5,200)	50,200	0	(50,200)	52,346	2,146
2331-6151 · It Admin Nc Ft	15,000	15,000	0	60,000	60,000	0	60,000	0
2411-6112 · Building Admin Cert Ft Admin	184,570	198,179	13,609	737,505	792,715	55,210	737,700	195
2411-6122 · Building Admin Cert Pl	3,276	7,500	4,224	25,776	30,000	4,224	25,136	-640
2411-6131 · Building Admin Supp Pay	1,000	6,500	5,500	26,000	26,000	(0)	22,667	-3,333
2411-6151 · Building Admin Nc Ft	46,234	29,125	(17,109)	184,936	116,500	(68,436)	184,936	0
2511-6111 · Business Office Cert FT	0	33,973	33,973	0	135,890	135,890	0	0
2511-6131 · Business Office Supp Pay	1,500	0	(1,500)	1,500	0	(1,500)	1,500	0
2511-6151 · Business Office NC FT	111,822	88,474	(23,348)	479,162	353,897	(125,265)	482,703	3,542
2511-6161 · Business Office NC PT	0	4,200	4,200	0	16,800	16,800	14,000	14,000
2541-6131 · Maint Of Plant Supp Pay	600	0	(600)	600	0	(600)	10,433	9,833
2541-6151 · Maint Of Plant Nc Ft	79,195	85,846	6,651	332,652	343,383	10,731	336,187	3,535
2541-6161 · Maint of Plant NC PT	0	2,950	2,950	0	11,800	11,800	0	0



Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
2562-6131 · Food Preparation Supp Pay	500	0	(500)	500	0	(500)	11,333	10,833
2562-6151 · Food Preparation NC FT	50,086	67,604	17,517	203,126	270,415	67,289	202,735	-391
2562-6161 · Food Preparation NC PT	303	3,250	2,947	19,101	13,000	(6,101)	0	-19,101
3812-6131 · Afterschool Supp Pay	12,381	0	(12,381)	12,381	0	(12,381)	3,750	-8,631
3912-6131 · Parental Involvement Supp Pay	1,250	0	(1,250)	1,250	0	(1,250)	1,250	0
Total Salaries	1,504,319	1,666,521	162,202	6,730,846	6,666,084	(64,762)	6,725,709	-5,137
Benefits and Taxes								
1111-6211 · ES Instruction Cert PRS	64,409	43,283	(21,126)	249,882	173,134	(76,748)	244,975	-4,907
1111-6221 · ES Instruction NC PRS	6,161	20,901	14,740	35,990	83,605	47,616	38,142	2,153
1111-6231 · ES Instruction Soc Sec	28,149	30,159	2,010	134,939	120,638	(14,301)	137,269	2,330
1111-6232 · ES Instruction Medicare	6,583	7,053	470	31,558	28,214	(3,345)	32,103	545
1111-6241 · ES Instruction Emp Ins	55,153	54,600	(553)	234,553	218,400	(16,153)	226,637	-7,916
1131-6211 · MS Instruction Cert PRS	16,479	19,340	2,861	66,411	77,360	10,949	65,729	-683
1131-6221 · MS Instruction NC PRS	2,600	4,133	1,532	10,055	16,530	6,475	9,762	-293
1131-6231 · MS Instruction Soc Sec	8,492	11,152	2,660	34,847	44,608	9,761	35,604	757
1131-6232 · MS Instruction Medicare	1,986	2,608	622	8,150	10,433	2,283	8,327	177
1131-6241 · MS Instruction Emp Ins	13,192	20,800	7,608	59,992	83,200	23,208	59,512	-479
1191-6231 · Summer Instruction Soc Sec	0	775	775	0	3,100	3,100	3,100	3,100
1191-6232 · Summer Instruction Medicare	0	181	181	0	725	725	725	725
1221-6211 · Special Education Cert PRS	12,656	12,015	(642)	48,027	48,059	31	47,469	-558
1221-6221 · Special Education NC PRS	5,352	6,211	859	26,629	24,845	(1,784)	23,432	-3,198
1221-6231 · Special Education Soc Sec	7,174	8,665	1,491	35,271	34,660	(612)	34,822	-449
1221-6232 · Special Education Medicare	1,678	2,026	349	8,249	8,106	(143)	8,144	-105
1221-6241 · Special Education Emp Ins	13,277	15,600	2,323	40,577	62,400	21,823	38,229	-2,347
1271-6211 · Bilingual Instruction Cert PRS	3,931	3,533	(399)	21,030	14,130	(6,900)	21,619	589
1271-6221 · Bilingual Instruction NC PRS	0	1,868	1,868	0	7,472	7,472	0	0
1271-6231 · Bilingual Instruction Soc Sec	1,695	2,480	785	9,548	9,921	373	9,855	307
1271-6232 · Bilingual Instruction Medicare	396	580	184	2,233	2,320	87	2,305	72
1271-6241 · Bilingual Instruction Emp Ins	1,839	3,900	2,061	13,539	15,600	2,061	14,223	684
1411-6231 · Student Activities Soc Sec	36	1,550	1,514	36	6,200	6,164	5,202	5,167
1411-6232 · Student Activities Medicare	8	362	354	8	1,450	1,442	1,217	1,208
1421-6231 · Student Athletics Soc Sec	78	124	46	78	496	418	491	413
1421-6232 · Student Athletics Medicare	18	29	11	18	116	98	115	97
2113-6221 · Social Work Nc Prs	4,925	4,050	(875)	18,290	16,200	(2,090)	18,133	-157
2113-6231 · Social Work Soc Sec	2,053	1,860	(193)	8,191	7,440	(751)	8,215	23
2113-6232 · Social Work Medicare	480	435	(45)	1,916	1,740	(176)	1,921	6
2113-6241 · Social Work Emp Ins	3,479	2,600	(879)	11,279	10,400	(879)	10,986	-293
2134-6221 · Nursing Nc Prs	1,451	2,700	1,249	7,264	10,800	3,537	7,196	-67
2134-6231 · Nursing Soc Sec	621	1,240	619	3,504	4,960	1,456	3,519	14
2134-6232 · Nursing Medicare	145	290	145	820	1,160	340	823	3
2134-6241 · Nursing Emp Ins	579	1,300	721	4,479	5,200	721	4,333	-145
2213-6231 · Professional Developement Soc	99	0	(99)	99	0	(99)	31	-68
2213-6232 · Professional Developement Mer	23	0	(23)	23	0	(23)	7	-16
2311-6261 · Board Wc	43,368	2,500	(40,868)	43,368	10,000	(33,368)	43,368	0
2311-6271 · Board Unemp	296	5,000	4,704	20,000	20,000	0	20,000	0
2321-6211 · Exec Admin Cert Prs	6,215	5,778	(437)	22,622	23,112	490	22,519	-103
2321-6231 · Exec Admin Soc Sec	2,559	2,654	95	10,696	10,614	(82)	10,748	51
2321-6232 · Exec Admin Medicare	598	621	22	2,502	2,482	(19)	2,514	12
2321-6241 · Exec Admin Emp Ins	2,290	1,300	(990)	6,190	5,200	(990)	5,860	-330
2321-6261 · Exec Admin Wc	15,582	0	(15,582)	15,582	0	(15,582)	0	-15,582
2322-6231 · Community Services Soc Sec	30	0	(30)	30	0	(30)	30	0
2322-6232 · Community Services Medicare	7	0	(7)	7	0	(7)	7	0
2329-6211 · Other Exec Admin Cert Prs	5,526	11,198	5,672	21,002	44,790	23,788	20,894	-109
2329-6221 · Other Exec Admin Nc Prs	14,082	7,607	(6,475)	48,430	30,430	(18,000)	53,788	5,358
2329-6231 · Other Exec Admin Soc Sec	8,652	9,024	372	33,364	36,095	2,731	37,893	4,529
2329-6232 · Other Exec Admin Medicare	2,023	2,110	87	7,803	8,442	639	8,862	1,059
2329-6241 · Other Exec Admin Emp Ins	13,762	11,700	(2,062)	44,962	46,800	1,838	47,997	3,035
2331-6221 · It Admin Nc Prs	2,249	2,025	(224)	8,324	8,100	(224)	8,245	-78
2331-6231 · It Admin Soc Sec	902	930	28	3,692	3,720	28	3,702	10
2331-6232 · It Admin Medicare	211	218	7	863	870	7	866	2
2331-6241 · It Admin Emp Ins	1,656	1,300	(356)	5,556	5,200	(356)	5,411	-145
2411-6211 · Building Admin Cert Prs	27,025	27,767	741	98,955	111,066	12,112	98,615	-339
2411-6221 · Building Admin Nc Prs	6,798	3,932	(2,866)	25,522	15,728	(9,795)	25,337	-185
2411-6231 · Building Admin Soc Sec	14,103	14,961	857	58,380	59,843	1,463	59,853	1,473
2411-6232 · Building Admin Medicare	3,298	3,499	201	13,653	13,996	342	13,998	345
2411-6241 · Building Admin Emp Ins	19,875	16,900	(2,975)	66,675	67,600	925	65,246	-1,429
2511-6211 · Business Office Cert PRS	0	4,586	4,586	0	18,345	18,345	0	0
2511-6221 · Business Office NC PRS	16,575	11,944	(4,631)	62,492	47,776	(14,716)	64,241	1,749
2511-6231 · Business Office Soc Sec	6,799	7,852	1,053	29,574	31,408	1,834	30,737	1,163
2511-6232 · Business Office Medicare	1,590	1,836	246	6,916	7,346	429	7,189	272
2511-6241 · Business Office Emp Ins	10,955	9,100	(1,855)	38,255	36,400	(1,855)	37,634	-621
2541-6221 · Maint Of Plant Nc Prs	11,502	11,589	87	45,719	46,357	638	45,945	226
2541-6231 · Maint Of Plant Soc Sec	4,736	5,505	769	20,451	22,021	1,571	21,352	901
2541-6232 · Maint Of Plant Medicare	1,108	1,288	180	4,783	5,150	367	4,993	211
2541-6241 · Maint Of Plant Emp Ins	9,259	10,400	1,141	40,459	41,600	1,141	40,672	213
2562-6221 · Food Preparation NC PRS	7,628	9,565	1,937	30,826	38,261	7,435	27,962	-2,865
2562-6231 · Food Preparation Soc Sec	3,087	4,393	1,306	13,741	17,572	3,831	13,222	-519
2562-6232 · Food Preparation Medicare	722	1,027	305	3,214	4,110	896	3,092	-121
2562-6241 · Food Preparation Emp Ins	6,796	10,400	3,604	30,196	41,600	11,404	30,522	326
3812-6231 · Afterschool Soc Sec	768	0	(768)	768	0	(768)	232	-535
3812-6232 · Afterschool Medicare	180	0	(180)	180	0	(180)	54	-125



Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
3912-6231 · Parental Involvement Soc Sec	77	0	(77)	77	0	(77)	77	0
3912-6232 · Parental Involvement Medicare	18	0	(18)	18	0	(18)	18	0
Total Benefits and Taxes	538,104	508,914	(29,190)	2,013,328	2,035,656	22,328	2,007,865	-5,463
Staff-Related Costs								
2213-6319 · Professional Development Pro	18,068	26,987	8,919	103,433	107,950	4,517	107,151	3,718
2213-6343 · Professional Development Tra	(468)	0	468	(468)	0	468	-468	0
2213-6371 · Professional Development Dur	3,718	0	(3,718)	3,718	0	(3,718)	0	-3,718
2213-6411 · Professional Development Sup	280	0	(280)	280	0	(280)	280	0
2213-6412 · Professional Development Tec	987	0	(987)	987	0	(987)	987	0
2644-6319 · Professional Development NonI	34,607	10,125	(24,482)	38,578	40,500	1,922	38,578	0
2644-6343 · Non-instructional Staff Travel	9,738	7,500	(2,238)	30,000	30,000	0	30,000	0
2644-6411 · Professional Development NonI	1,617	0	(1,617)	1,617	0	(1,617)	1,617	0
2649-6319 · Staff Services, Other Prof Serv	7,805	1,875	(5,930)	7,805	7,500	(305)	7,805	0
Total Staff-Related Costs	76,352	46,487	(29,864)	185,949	185,950	1	185,949	0
Rent								
2542-6333 · Facilities Rent	375,963	274,232	(101,731)	1,096,926	1,096,926	0	1,096,926	0
Total Rent	375,963	274,232	(101,731)	1,096,926	1,096,926	0	1,096,926	0
Occupancy Service								
2542-6332 · Facilities Rep & Maint	29,555	34,875	5,320	139,500	139,500	(0)	139,500	0
2542-6335 · Facilities Water/sewer	3,876	1,937	(1,938)	7,749	7,749	0	7,749	0
2542-6336 · Facilities Trash Remov	10,486	7,400	(3,086)	29,600	29,600	(0)	29,600	0
2542-6338 · Facilities Tech Rental	9,330	16,250	6,920	65,000	65,000	0	65,000	0
2542-6339 · Facilities Oth Prop Serv	25,372	10,889	(14,483)	43,555	43,555	(0)	43,555	0
2542-6351 · Facilities Prop Insur	7,840	11,250	3,410	45,000	45,000	0	45,000	0
2542-6361 · Facilities Phone/Internet	8,035	14,891	6,856	59,564	59,564	(0)	59,564	0
2542-6411 · Facilities Supplies	21,071	16,750	(4,321)	67,000	67,000	0	67,000	0
2542-6481 · Facilities Electricity	40,711	35,000	(5,711)	140,000	140,000	(0)	140,000	0
2542-6482 · Facilities Gas	1,161	8,000	6,839	32,000	32,000	0	32,000	0
2546-6319 · Security Svcs Prof Serv	13,660	10,000	(3,660)	40,000	40,000	(0)	40,000	0
2546-6411 · Security Svcs Supplies	7,938	1,250	(6,688)	7,938	5,000	(2,938)	5,938	-2,000
Total Occupancy Service	179,034	168,492	(10,542)	676,906	673,968	(2,938)	674,906	-2,000
Student Expense, Direct								
1111-6319 · ES Instruction Prof Serv	46,668	47,500	832	200,000	190,000	(10,000)	190,000	-10,000
1111-6391 · ES Field Trip	0	6,250	6,250	25,000	25,000	(0)	25,000	0
1111-6411 · ES Instruction Supplies	158,821	27,563	(131,258)	178,250	110,250	(68,000)	120,784	-57,466
1111-6412 · ES Instruction Tech Supplies	48,183	32,400	(15,783)	129,600	129,600	0	129,600	0
1111-6431 · Textbooks	11,025	16,750	5,725	100,585	67,000	(33,585)	67,000	-33,585
1111-6441 · Elementary - Library Books and	0	1,875	1,875	7,500	7,500	0	7,500	0
1111-6491 · Es Instruct Other Materials	28,829	14,625	(14,204)	58,500	58,500	0	58,500	0
1191-6319 · Summer Instruction Prof Serv	0	3,000	3,000	12,000	12,000	(0)	12,000	0
1191-6411 · Summer Instruction Supplies	0	2,750	2,750	11,000	11,000	(0)	11,000	0
1221-6311 · Special Education Instruct Serv	20,424	20,312	(112)	81,250	81,250	(0)	81,250	0
1221-6411 · Special Education Supplies	0	1,000	1,000	4,000	4,000	(0)	4,000	0
1221-6412 · Special Education Instruct Mat	0	500	500	2,000	2,000	(0)	2,000	0
1271-6319 · Bilingual Instruction Prof Serv	302	3,375	3,073	13,500	13,500	(0)	13,500	0
1271-6411 · Bilingual Instruction Supplies	0	1,250	1,250	5,000	5,000	0	5,000	0
1271-6412 · Bilingual Instruction Tech Suppl	0	1,750	1,750	7,000	7,000	0	7,000	0
1271-6431 · Bilingual Instruction Textbook	0	500	500	2,000	2,000	(0)	2,000	0
1411-6319 · Student Activities Prof Serv	1,870	325	(1,545)	1,870	1,300	(570)	1,300	-570
1411-6411 · Student Activities Supplies	0	2,500	2,500	9,430	10,000	570	10,000	570
1421-6319 · Student Athletics Prof Serv	0	675	675	2,700	2,700	0	2,700	0
1421-6371 · Stu Ath Dues And Memberships	850	1,750	900	7,000	7,000	0	7,000	0
1421-6411 · Student Athletics Supplies	2,654	2,500	(154)	10,000	10,000	0	10,000	0
1911-6311 · Virtual Instructi - Purchased Inst	0	45,000	45,000	180,000	180,000	0	180,000	0
1933-6311 · Sped Tuition Private Agencies I	37,740	41,250	3,510	165,000	165,000	0	165,000	0
2122-6311 · Counseling Instruct Serv	48,504	37,500	(11,004)	150,000	150,000	0	150,000	0
2122-6411 · Counseling Supplies	0	25	25	100	100	0	100	0
2125-6319 · Student Information Systems Pr	14,130	14,130	0	56,520	56,520	0	56,520	0
2134-6411 · Nursing Supplies	790	10,375	9,585	41,500	41,500	(0)	41,500	0
2142-6311 · Psychological Ser - Purchased I	12,176	16,250	4,074	65,000	65,000	(0)	65,000	0
2152-6311 · Speech/Language P - Purchase	20,013	13,750	(6,263)	55,000	55,000	(0)	55,000	0
2162-6311 · Occupational Ther - Purchased	10,854	17,500	6,646	62,375	70,000	7,625	62,375	0
2191-6311 · Occ Therapy Instruct Serv	7,625	0	(7,625)	83,875	0	(83,875)	83,875	0
3611-6391 · Welfare Activities Other Purch	0	2,500	2,500	8,915	10,000	1,085	10,000	1,085
3611-6411 · Welfare Activities Services Supj	1,085	0	(1,085)	1,085	0	(1,085)	0	-1,085
3812-6319 · Afterschool Prof Serv	22,000	43,600	21,600	301,900	174,400	(127,500)	301,900	0
3912-6391 · Parental Involvem - Other Purc	0	500	500	2,000	2,000	(0)	2,000	0
3912-6411 · Parental Involvement Supplies	66	2,000	1,934	8,000	8,000	(0)	8,000	0
Total Student Expense, Direct	494,607	433,530	(61,077)	2,049,455	1,734,120	(315,335)	1,948,404	-101,051
Student Expense, Food								
2562-6332 · Food Service - Repairs and Mai	915	1,500	585	6,000	6,000	0	6,000	0
2562-6334 · Food Prep Equip Rent	648	750	102	3,000	3,000	0	3,000	0
2562-6391 · Food Preparation Food Service	0	1,500	1,500	6,000	6,000	(0)	6,000	0
2562-6411 · Food Preparation Supplies	3,786	12,500	8,714	50,000	50,000	0	50,000	0
2562-6471 · Food Preparation Snack	67,220	95,000	27,780	380,000	380,000	(0)	380,000	0
2562-6491 · Food Prep Other Materials	550	625	75	2,500	2,500	0	2,500	0
2562-6541 · Food Preparation Equipment	0	1,500	1,500	6,000	6,000	(0)	6,000	0
Total Student Expense, Food	73,119	113,375	40,256	453,500	453,500	(0)	453,500	0
Office & Business Expense								
2114-6412 · Technology Supplies	13,094	6,773	(6,322)	27,090	27,090	0	27,090	0
2311-6315 · Board Audit	0	4,000	4,000	16,000	16,000	0	16,000	0



Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
2311-6317 · Board Legal	1,681	5,000	3,319	20,000	20,000	0	20,000	0
2311-6319 · Board Prof Serv	0	375	375	1,500	1,500	(0)	1,500	0
2311-6352 · Board Liability Insurance	21,393	13,750	(7,643)	55,000	55,000	(0)	55,000	0
2311-6411 · Board Supplies	0	625	625	2,500	2,500	0	2,500	0
2321-6319 · Exec Admin Prof Serv	62,924	29,750	(33,174)	193,000	119,000	(74,000)	117,085	-75,915
2321-6343 · Exec Admin Travel	0	2,500	2,500	10,000	10,000	(0)	10,000	0
2321-6362 · Exec Admin Advertising	3,986	0	(3,986)	0	0	(0)	0	0
2321-6363 · Exec Admin Printing	2,109	500	(1,609)	2,109	2,000	(109)	2,109	0
2321-6371 · Exec Admin Dues And Member	11,158	1,250	(9,908)	11,158	5,000	(6,157)	10,638	-520
2321-6411 · Exec Admin Supplies	18,901	12,750	(6,151)	50,480	51,000	520	51,000	520
2322-6319 · Community Services Prof Serv	15	0	(15)	0	0	(0)	0	0
2322-6362 · Com Serv Advertising	31,876	15,000	(16,876)	58,174	60,000	1,826	58,174	0
2322-6363 · Com Serv Printing	1,826	0	(1,826)	1,826	0	(1,826)	1,826	0
2322-6411 · Community Services Supplies	6,670	5,000	(1,670)	20,000	20,000	0	20,000	0
2329-6319 · Other Exec Admin Prof Serv	6,520	500	(6,020)	8,995	2,000	(6,995)	8,999	4
2331-6337 · Administrative Te - Technology-	26,402	62,500	36,098	250,000	250,000	0	250,000	0
2331-6412 · It Admin Tech Supplies	831	625	(207)	2,500	2,500	(0)	2,500	0
2331-6543 · IT Admin Tech Equipment	0	2,500	2,500	10,000	10,000	(0)	10,000	0
2331-6544 · Administrative Te - Tech Softwa	0	1,125	1,125	4,500	4,500	0	4,500	0
2411-6319 · Building Admin Prof Serv	600	0	(600)	600	0	(600)	600	0
2411-6371 · Building Level Ad - Dues and M	0	500	500	2,000	2,000	(0)	2,000	0
2411-6411 · Building Admin Supplies	3,803	7,125	3,322	28,500	28,500	0	28,500	0
2511-6319 · Business Office Prof Serv	374	1,250	877	5,000	5,000	0	5,000	0
2511-6363 · Bness Off Printing	437	0	(437)	437	0	(437)	437	0
2511-6411 · Business Office Supplies	12,429	10,625	(1,804)	42,063	42,500	437	42,063	0
2511-6412 · Bness Off Tech Supplies	6,314	7,589	1,275	30,355	30,355	(0)	30,355	0
2511-6491 · Bness Off Other Materials	(200)	0	200	(200)	0	200	-200	0
2525-6319 · Financial Accounting Services F	34,496	35,000	505	137,982	140,000	2,018	140,000	2,018
2525-6412 · Technology Supplies	3,485	1,050	(2,435)	4,200	4,200	(0)	4,200	0
2529-6319 · Other Fiscal Services Prof Serv	688	1,750	1,062	7,000	7,000	0	7,000	0
2639-6316 · Data Processing And Technolo	3,490	5,100	1,610	20,400	20,400	(0)	20,400	0
Total Office & Business Expense	275,302	234,511	(40,791)	1,023,168	938,045	(85,123)	949,275	-73,893
Transportation								
2551-6341 · Transportation - Contracted, No	50,806	87,500	36,694	350,000	350,000	0	350,000	0
2551-6342 · Transportation - Contracted, No	6,433	5,000	(1,433)	20,000	20,000	0	20,000	0
2553-6341 · Transportation - Contracted, Dis	16,114	25,500	9,386	100,863	102,000	1,137	102,000	1,137
2558-6391 · Transportation Sp Funds Purch	1,137	0	(1,137)	1,137	0	(1,137)	0	-1,137
Total Transportation	74,490	118,000	43,510	472,000	472,000	0	472,000	0
Total Expenses	3,591,290	3,564,062	(27,228)	14,702,078	14,256,249	(445,829)	14,514,534	-187,544
Operating Income	(264,515)	(554,061)	289,546	138,717	115,251	23,466	140,748	-2,031
Extraordinary Expenses								
Facility Improvements								
4051-6543 · Building Const Tech Equipment	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Total Facility Improvements	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Total Extraordinary Expenses	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Net Income	(269,091)	(554,061)	284,970	134,141	115,251	18,891	136,173	-2,031
Cash Flow Statement								
Net Income	(269,091)	(554,061)	284,970	134,141	115,251	18,891	136,173	-2,031
Cash Flow Adjustments								
Other Operating Activities								
1598 · Remove from operations	0	0	0	0	0	0	0	0
2154 · Local Taxes Payable	0	0	0	0	0	0	0	0
2155 · Missouri Income Tax Payable	0	0	0	0	0	0	0	0
2156 · Group Health And Life Insurance Pay	2,085	0	2,085	2,085	0	2,085	-4,621	6,706
Total Other Operating Activities	2,085	0	2,085	2,085	0	2,085	-4,621	6,706
Facilities Project Adjustments								
1599 · Add to facilities	0	0	0	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0
Total Cash Flow Adjustments	2,085	0	2,085	2,085	0	2,085	-4,621	6,706
Change in Cash	(267,006)	(554,061)	287,055	136,226	115,251	20,976	131,552	4,674



# Monthly Projections

Momentum Academy  
July 2023 through September 2023

Income Statement															Previous Forecast				
Revenue	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Prev TOTAL	Diff
Local Revenue																			
5113 - Proposition C (Sales Tax)		155,616	59,603	94,749	78,471	78,471	78,471	78,471	78,471	78,471	78,471	78,471	78,471	1,016,208	1,039,075	(22,868)		1,039,075	(22,868)
5141 - Interest		1,471	1,424	5,440	110	110	110	110	110	110	110	110	110	9,329	9,329	(0)		9,329	(0)
Total Local Revenue		157,086	61,027	100,189	78,581	78,581	78,581	78,581	78,581	78,581	78,581	78,581	78,581	1,025,536	1,048,404	(22,868)		1,048,404	(22,868)
State Revenue																			
311 - Basic Formula		873,066	797,720	828,507	817,983	817,983	817,983	817,983	817,983	817,983	817,983	817,983	817,983	9,861,144	9,861,144	(0)		9,861,144	(0)
5319 - Classroom Trust Fund		25,097	24,993	25,126	27,083	27,083	27,083	27,083	27,083	27,083	27,083	27,083	27,083	319,962	319,962	(0)		319,962	(0)
5387 - Other State Revenue		0	0	0	0	0	0	0	0	0	0	0	0	0	70,000	(70,000)	Fed funds	70,000	(70,000)
Total State Revenue		898,163	822,713	853,633	845,066	845,066	845,066	845,066	845,066	845,066	845,066	845,066	845,066	10,180,106	10,250,106	(70,000)		10,250,106	(70,000)
Federal Revenue																			
5412 - Medicaid		0	16,502	0	22,041	22,041	22,041	22,041	22,041	22,041	22,041	22,041	22,041	214,876	214,876	(0)		214,876	(0)
5421 - CRRSA Child Care Preschool Start-up Grant		0	0	72,563	0	0	0	0	0	0	0	0	0	72,563	0	72,563	Pre-K Grant; Reduced State budget	0	72,563
5422 - ESSER II - ARP Elementary and Secondary		0	0	0	132,038	132,038	132,038	132,038	132,038	132,038	132,038	132,038	132,038	1,188,338	910,262	278,076	Remaining ESSER II Funds	1,188,338	0
5423 - ESSER II - CRRSA Elementary and Secondary		0	0	7,800	4,514	4,514	4,514	4,514	4,514	4,514	4,514	4,514	4,514	48,425	48,425	(0)		48,425	(0)
5441 - IDEA		0	0	22,463	22,463	22,463	22,463	22,463	22,463	22,463	22,463	22,463	22,463	202,163	202,163	(0)		202,163	(0)
5442 - ECSE		5,331	0	0	0	0	0	0	0	0	0	0	0	5,331	0	5,331	ECSE funds from FY23	5,331	0
5445 - Food Service-Lunch		0	0	18,083	52,730	52,730	52,730	52,730	52,730	52,730	52,730	52,730	52,730	492,651	492,651	0		492,651	0
5446 - Food Service-Breakfast	16,566	7,210	13,951	13,951	13,951	13,951	13,951	13,951	13,951	13,951	13,951	13,951	13,951	145,939	148,928	(2,989)		148,928	(2,989)
5448 - Food Service-snacks		0	0	365	0	0	0	0	0	0	0	0	0	365	0	365		0	365
5451 - Title I		0	0	35,286	73,655	73,655	73,655	73,655	73,655	73,655	73,655	73,655	73,655	698,185	698,185	0		698,185	0
5461 - Title I-VA		0	0	2,657	4,562	4,562	4,562	4,562	4,562	4,562	4,562	4,562	4,562	43,712	43,687	25		43,712	0
5462 - Title II		0	821	0	1,156	1,156	1,156	1,156	1,156	1,156	1,156	1,156	1,156	11,027	11,060	(33)		11,027	33
5465 - Title II		0	0	2,816	7,647	7,647	7,647	7,647	7,647	7,647	7,647	7,647	7,647	71,637	71,227	410		71,637	(410)
Total Federal Revenue		21,487	16,502	147,402	334,757	334,757	334,757	334,757	334,757	334,757	334,757	334,757	334,757	3,198,201	2,841,460	356,742		3,125,273	72,928
Private Grants and Donations																			
5179 - Other Pupil Income - Fundraising		0	9,682	5,873	0	0	0	0	0	0	0	0	0	15,555	10,000	5,555	Uniform Sales & Event Income	10,000	5,555
5192 - Donations		0	0	152,204	20,931	20,931	20,931	20,931	20,931	20,931	20,931	20,931	20,931	340,885	218,000	122,885	\$40k Therapy Log; \$300,585 TOT	218,000	122,885
Total Private Grants and Donations		0	9,682	158,077	20,931	20,931	20,931	20,931	20,931	20,931	20,931	20,931	20,931	366,440	228,000	138,440		228,000	138,440
Earned Fees																			
5195 - Prior Period Adjustment		0	0	0	0	0	0	0	0	0	0	0	0	0	30	(30)		0	30
5198 - Miscellaneous Revenue		65	1,543	79,203	0	0	0	0	0	0	0	0	0	80,811	3,500	77,311	Sponsor Reimbursement	3,500	77,311
Total Earned Fees		65	1,543	79,203	0	0	0	0	0	0	0	0	0	80,811	3,500	77,311		3,500	77,311
Total Revenue		1,076,803	911,468	1,338,564	1,279,336	1,279,336	1,279,336	1,279,336	1,279,336	1,279,336	1,279,336	1,279,336	1,279,336	14,840,736	14,371,500	469,236		14,655,263	185,512
Expenses																			
Salaries																			
1111-1111 ES Instruction Cert FT	130,410	144,140	149,155	163,198	163,198	163,198	163,198	163,198	163,198	163,198	163,198	163,198	163,198	1,892,485	1,282,474	(610,011)		1,873,345	(19,140)
1111-1122 ES Instruction Cert PT	0	150	3,000	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	16,160	0	(16,160)		0	(16,160)
1111-1133 ES Instruction Supp FT	60	2,250	1,000	4,521	4,521	4,521	4,521	4,521	4,521	4,521	4,521	4,521	4,521	44,000	44,000	0		38,977	(5,023)
1111-1151 ES Instruction NC FT	3,338	5,659	6,640	5,611	5,611	5,611	5,611	5,611	5,611	5,611	5,611	5,611	5,611	66,138	380,990	314,852		65,109	(1,029)
1111-1152 ES Instruction Aides	15,225	7,861	3,331	20,903	20,903	20,903	20,903	20,903	20,903	20,903	20,903	20,903	20,903	214,561	238,307	23,746		232,132	17,571
1131-1111 MS Instruction Cert FT	29,930	36,742	41,894	41,096	41,096	41,096	41,096	41,096	41,096	41,096	41,096	41,096	41,096	481,433	573,040	91,607		480,635	(798)
1131-1131 MS Instruction Supp FT	0	4,500	7,500	1,333	1,333	1,333	1,333	1,333	1,333	1,333	1,333	1,333	1,333	24,000	24,000	(0)		24,000	0
1131-1151 MS Instruction NC FT	3,844	6,039	7,206	6,136	6,136	6,136	6,136	6,136	6,136	6,136	6,136	6,136	6,136	72,212	122,445	50,133		71,240	(1,072)
1191-1131 Summer Instruction Supp Pay	0	0	0	5,556	5,556	5,556	5,556	5,556	5,556	5,556	5,556	5,556	5,556	50,000	50,000	(0)		50,000	(0)
1211-1111 Special Education Cert FT	22,874	29,729	31,916	31,441	31,441	31,441	31,441	31,441	31,441	31,441	31,441	31,441	31,441	367,484	355,989	(11,495)		367,009	(475)
1211-1131 Special Education Supp FT	0	0	0	2,111	2,111	2,111	2,111	2,111	2,111	2,111	2,111	2,111	2,111	19,000	19,000	(0)		19,000	0
1211-1151 Special Education Aides	0	0	0	0	0	0	0	0	0	0	0	0	0	43,963	43,963	(0)		43,963	(0)
1211-1152 Special Education Aides	9,740	13,308	12,961	18,913	18,913	18,913	18,913	18,913	18,913	18,913	18,913	18,913	18,913	206,225	150,475	(65,750)		181,843	(24,382)
1211-1111 Bilingual Instruction Cert FT	9,140	9,140	9,140	14,073	14,073	14,073	14,073	14,073	14,073	14,073	14,073	14,073	14,073	154,078	104,668	(49,411)		159,011	(4,933)
1211-1151 Bilingual Instruction Aides	0	0	0	0	0	0	0	0	0	0	0	0	0	55,350	55,350	(0)		55,350	0
1411-1131 Student Activities Supp Pay	0	0	0	11,047	11,047	11,047	11,047	11,047	11,047	11,047	11,047	11,047	11,047	100,000	100,000	(0)		83,908	(16,092)
1421-1131 Student Athletics Supp Pay	0	1,250	0	750	750	750	750	750	750	750	750	750	750	8,000	8,000	(0)		7,917	(83)
2131-1131 Social Work Supp Pay	0	1,250	0	750	750	750	750	750	750	750	750	750	750	8,000	8,000	(0)		7,917	(83)
2131-1151 Social Work NC FT	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	132,000	120,000	(12,000)		132,000	(12,000)
2134-1151 Nursing NC FT	0	5,085	5,085	5,167	5,167	5,167	5,167	5,167	5,167	5,167	5,167	5,167	5,167	56,689	80,000	23,311		56,751	82
2231-1131 Professional Development Supp Pay	0	500	1,100	0	0	0	0	0	0	0	0	0	0	1,600	0	(1,600)		500	(1,100)
2231-1152 Exec Admin Cert Ft Admin	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	14,583	175,000	171,200	(3,800)		175,000	(3,800)
2322-1131 Community Services Supp Pay	0	500	0	0	0	0	0	0	0	0	0	0	0	600	0	(600)		0	600
2322-1152 Other Exec Admin Cert Ft Admin	11,048	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	13,757	162,372	331,780	169,408		162,372	0
2329-1131 Other Exec Admin Supp Pay	4,120	833	833	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	26,000	25,000	(0)		34,120	9,120
2329-1151 Other Exec Admin NC FT	32,668	30,357	31,094	25,531	25,531	25,531	25,531	25,531	25,531	25,531	25,531	25,531	25,531	323,900	225,044	(98,496)		366,079	41,179
2329-1152 Other Exec Admin NC FT	1,358	1,188	2,654	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	58,200	58,200	(0)		52,346	(5,854)
2411-1161 Building Admin Cert Ft Admin	61,648	61,679	61,242	61,437	61,437	61,437	61,437	61,437	61,437	61,437	61,437	61,437	61,437	737,005	762,715	(25,710)		737,700	







# Balance Sheet

## Momentum Academy

As of September 30, 2023

Balance Sheet	6/30/2023	9/30/2023	6/30/2024
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			3,771,692
1111 · Cash	58,566	115,460	0
1114 · Fund Raising Account	2,791	2,791	0
1115 · Busey	7,284	7,284	0
1116 · 997 Tge Checking	3,143	3,143	0
1117 · 998 Parental Involvem - Gp Fic	2,047	2,047	0
1118 · Busey Money Market	3,561,635	3,237,735	0
Total Cash	3,635,466	3,368,460	3,771,692
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Total Current Assets	3,635,466	3,368,460	3,771,692
Total Assets	3,635,466	3,368,460	3,771,692
Liabilities and Equity	Last Year	Current	Year End
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2154 · Local Taxes Payable	0	0	0
2155 · Missouri Income Tax Payable	(15)	(15)	(15)
2156 · Group Health And Life Insurance F	6,874	8,959	8,959
Total Other Current Liabilities	6,858	8,943	8,943
Total Current Liabilities	6,858	8,943	8,943
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	3,628,608	3,628,608	3,628,608
Total Unrestricted Net Assets	3,628,608	3,628,608	3,628,608
Net Income			
Net Income	0	(269,091)	134,141
Total Net Income	0	(269,091)	134,141
Total Equity	3,628,608	3,359,517	3,762,749
Total Liabilities and Equity	3,635,466	3,368,460	3,771,692



## Per-Pupil Funding Detail (Not including ESY, Supplemental)

Momentum Academy

July 2023 through September 2023

### Revenue Drivers

Enrollment	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Start of Year Enrollment	780	642	642.0	642	-138	-18%
Attrition	3.00%			0	0	-100%
End of Year Enrollment	756	659	659	659	-97	-13%
Attendance %	90.0%	0.94	0.94	0.94	4.0%	4%
ADA	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Regular Term ADA						
Pre-K	15.0		12.0	-	(15.0)	-100%
K-12	676.3	720.4	595.0	720.4	44.1	7%
<b>Subtotal Regular Term</b>	<b>691.34</b>	<b>720.4</b>	<b>607.0</b>	<b>720.4</b>	<b>29.1</b>	
Remedial ADA	-	-	-	-	-	0%
Summer ADA	8.690	7.7	7.7	7.7	(1.0)	-11%
<b>Total ADA</b>	<b>700.0</b>	<b>728.1</b>	<b>614.7</b>	<b>728.1</b>	<b>28.1</b>	<b>4%</b>
Special Populations Weights	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Free and Reduced Lunch (FRL)						
% of ADA	77.07%	77.07%	77.07%	77%	0.0%	0
Count	521.26	555.25	555.25	555.25	33.99	0
Weight	77.31	85.8	95.0	85.8	8.5	0
Individualized Education Plans (IEP)						
% of ADA	12.12%	11.52%	13.67%	12%	-0.60%	-4.94%
Count	81.97	83.00	83.00	83.00	1.03	1.25%
Weight	-	-	3.0	-	-	#DIV/0!
Limited English Proficiency (LEP)						
% of ADA	11.81%	13.46%	15.98%	13%	2%	0
Count	79.86	97.00	97.00	97.00	17	0
Weight	38.1	49.252	50.810	49.3	11.2	29.30%
<b>Total WADA</b>	<b>864.1</b>	<b>863.168</b>	<b>775.5</b>	<b>863.2</b>	<b>(1.0)</b>	<b>-0.11%</b>
Per Wada Payment	11,960.00	11,960.00	11,960.00	11,960.00	-	0.00%
State Aid Projection	10,180,087.68	10,168,639.43	9,136,056.27	10,168,639.43	(11,448.25)	-0.11%
Prior Year Adjustment	-	-	-	-	-	#DIV/0!
Net State Rev Projection	10,180,087.68	10,168,639.43	9,136,056.27	10,168,639.43	(11,448.25)	-0.11%
Classroom Trust Fund	318,962.00	318,962.00	318,962.00	318,962.00	-	0.00%
Basic Formula	9,861,125.68	9,849,677.43	8,817,094.27	9,849,677.43	(11,448.25)	-0.12%

DIFF if paid current YR WADA  
87.65 1,048,307.78



Payee Type: Vendor		Check Type: Automatic Payment			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
349	09/20/2023	X			BAMBOO	Bamboo HR	1,569.45
350	09/22/2023	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	2,747.48
351	09/30/2023	X			GORDONFO	GORDON FOOD SERVICE INC	15,869.66
352	09/22/2023	X			LCEF	Lutheran Church Extension Fund	43,161.58
353	09/30/2023	X			CHARTER	CHARTER COMMUNICATIONS	382.92
354	09/24/2023	X			SPIRE	SPIRE	494.19
355	09/28/2023	X			AMEREN	AMEREN MISSOURI	11,451.69
356	09/30/2023	X			NUESYNERGY	NUESYNERGY	1,428.20
358	09/05/2023	X			AETNA	AETNA	65,648.70
359	09/05/2023	X			METROSEW	Metropolitan St. Louis Sewer District	1,037.69
360	09/22/2023	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	3,272.94
366	09/11/2023	X			PITNEYBO	PITNEY BOWES	43.50
367	09/18/2023	X			AMTRUST	AMTRUST NORTH AMERICA	15,582.00
383	09/05/2023	X			VISA	VISA	2,553.22
384	09/26/2023	X			ELAN	Elan Financial	8,835.23
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 174,078.45
Check Type Total: Automatic Payment					Void Total:	0.00	Total without Voids: 174,078.45

Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
11218	09/15/2023	X			MARGARITAV	MARGARITAVILLE RESORT	216.30
81248082	09/06/2023	X			BRYAREM	Remy Bryant	348.15
81252491	09/08/2023	X			ACUITY	Acuity Consultants	33,562.39
81254142	09/05/2023	X			STJOHNS	St. John's Lutheran Church	3,877.48
81254143	09/05/2023	X			ATTUNEDE	ATTUNED EDUCATION PARTNERS, LLC	31,520.00
81254343	09/05/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	68.63
81254344	09/05/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	190.26
81254345	09/05/2023	X			USFOODS	US FOODS, INC.	2,099.13
81254346	09/05/2023	X			USFOODS	US FOODS, INC.	2,298.21
81254347	09/05/2023	X			CAMPRINT	CAM PRINT, INC.	4,951.46
81254348	09/05/2023	X			USFOODS	US FOODS, INC.	2,800.01
81254349	09/05/2023	X			USFOODS	US FOODS, INC.	5,335.41
81254350	09/05/2023	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	4,909.60
81254351	09/05/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	1,560.01
81257797	09/06/2023	X			ADT	ADT COMMERCIAL	159.60
81257798	09/06/2023	X			MILQUETOAS	Milque Toast Bar	3,024.00
81257799	09/06/2023	X			ADT	ADT COMMERCIAL	667.47
81257800	09/06/2023	X			THERAPYLOG	Reasearch to Practice dba TherapyLog	360.00
81258017	09/06/2023	X			LAKESHORE	Lakeshore Learning Materials	2,406.35
81258204	09/06/2023	X			POWERSCH	PowerSchool	2,180.20
81258205	09/06/2023	X			MASTERPR	MASTER PRINTWEAR	332.60
81258206	09/06/2023	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	717.36
81258207	09/06/2023	X			STLOUISAM	THE ST LOUIS AMERICAN NEWSPAPER	1,555.00
81258208	09/06/2023	X			TIERONE	TIER ONE TACTICAL SOLUTIONS, LLC	3,500.00
81258209	09/06/2023	X			AAIM	AAIM	359.70
81258210	09/06/2023	X			SUPPHEALTH	Supplemental Health Care SHC	4,930.51
81258731	09/06/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	24.81
81258732	09/06/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	66.39
81258733	09/06/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	127.56
81258734	09/06/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	128.04
81258735	09/06/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	276.09
81258736	09/06/2023	X			SPORTSPRI	SPORTSPRINT	364.00
81258737	09/06/2023	X			INDUSTSPE	Industry Specific Solutions	1,508.00
81258738	09/06/2023	X			USFOODS	US FOODS, INC.	2,409.38
81258739	09/06/2023	X			EXPRESSTRA	Express Transport Care LLC	7,823.35
81258740	09/06/2023	X			LONEROCK	Lone Rock Foundation	8,250.00
81258741	09/06/2023	X			ROYALPAP	ROYAL PAPERS INC	892.47
81258742	09/06/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	3,192.59
81270131	09/08/2023	X			VERIZONW	VERIZON WIRELESS	2,424.67



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81270220	09/08/2023	X			CUSTOMME	CUSTOM MEETING PLANNERS, INC.	250.00
81270221	09/08/2023	X			SUPPHEALTH	Supplemental Health Care SHC	6,435.63
81270222	09/08/2023	X			MIRIAM	MIRIAM	12,978.50
81270410	09/08/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	28.92
81270411	09/08/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	50.65
81270412	09/08/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	66.52
81270413	09/08/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	86.73
81270414	09/08/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	108.41
81270415	09/08/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	163.13
81270416	09/08/2023	X			CAMPRIINT	CAM PRINT, INC.	796.30
81270417	09/08/2023	X			PAYPOOL	PAYPOOL LLC	1,021.66
81270418	09/08/2023	X			INDUSTSPE	Industry Specific Solutions	5,161.00
81270419	09/08/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	521.08
81270420	09/08/2023	X			ROYALPAP	ROYAL PAPERS INC	1,074.42
81284818	09/15/2023	X			UNIVMOSTL	University of Missouri - St. Louis	3,966.00
81289328	09/12/2023	X			STJOHNS	St. John's Lutheran Church	115.64
81289329	09/12/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62
81289822	09/12/2023	X			WOODHOLD	Wood Holding Company	44.00
81289823	09/12/2023	X			USFOODS	US FOODS, INC.	764.51
81289824	09/12/2023	X			USFOODS	US FOODS, INC.	1,442.06
81289825	09/12/2023	X			USFOODS	US FOODS, INC.	1,702.10
81289826	09/12/2023	X			EDOPS	EdOps	16,208.50
81289827	09/12/2023	X			USFOODS	US FOODS, INC.	3,425.79
81289828	09/12/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	3,300.83
81306292	09/18/2023	X			EICHAUD	Audrey Eichelberger	61.39
81306293	09/18/2023	X			BAKECAR	CARSHAUNDRA BAKER	88.96
81306294	09/18/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	287.28
81306295	09/18/2023	X			BOWEMAL	Malaina Bowers	300.00
81306296	09/18/2023	X			CASEKAY	KAYLA CASE	460.86
81306297	09/18/2023	X			ALEXSTE	Stephanie Alexander	480.00
81306298	09/18/2023	X			DORNMEL	Melissa Dorn	1,500.00
81306299	09/18/2023	X			ELLIEMH	Ellie Mental Health	11,700.00
81306300	09/18/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	522.80
81306301	09/18/2023	X			INDUSTSPE	Industry Specific Solutions	12,630.80
81306319	09/18/2023	X			KONAICE	Richie Kingree	525.00
81306320	09/18/2023	X			KONAICE	Richie Kingree	305.00
81306321	09/18/2023	X			DATA RECO	DATA RECOGNITION CORP.	350.00
81306322	09/18/2023	X			SUPPHEALTH	Supplemental Health Care SHC	5,623.66
81385264	09/18/2023	X			ERATEADVAN	E-Rate Advantage	9,283.14
81385265	09/18/2023	X			FUN4STL	Fun 4 STL Kids	400.00
81385266	09/18/2023	X			SHRCSA	SHRCSA	125.00
81385267	09/18/2023	X			GOLDSTAR	Gold Star Foods Missouri	18.00
81385562	09/18/2023	X			ADVANCES	ADVANCE SECURITY & TECHNOLOGIES LLC	3,018.50
81385563	09/18/2023	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	664.00
81385564	09/18/2023	X			EDPLUS	EDUCATION PLUS	3,718.19
81385565	09/18/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
81385566	09/18/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
81385567	09/18/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62
81385568	09/18/2023	X			SURETY	Surety Refrigeration Service & Equipment	216.07
81385569	09/18/2023	X			BIEGPLUM	BIEG PLUMBING COMPANY INC.	6,922.00
81385570	09/18/2023	X			FIRSTSTU	FIRST STUDENT INC.	566.40
81385571	09/18/2023	X			GRPWEG	GRP WEGMAN	3,469.50
81385572	09/18/2023	X			GARRETPP	GARRETT PAPER, INC.	837.86
81385783	09/18/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	28.92
81385784	09/18/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	66.52
81385785	09/18/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	143.64
81385786	09/18/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	163.49
81385787	09/18/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	252.18



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81385788	09/18/2023	X			ROYALPAP	ROYAL PAPERS INC	445.07
81385789	09/18/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	486.78
81385790	09/18/2023	X			EXPRESSTRA	Express Transport Care LLC	22,629.64
81385791	09/18/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	439.16
81392057	09/19/2023	X			MRROOTER	Mr. Rooter Pumbling of St. Louis	481.56
81392058	09/19/2023	X			NAEYC	National Association for the Education of Young Children	300.00
81392059	09/19/2023	X			CHEERLEADC	CHEERLEADING COMPANY	1,258.23
81392508	09/19/2023	X			ATT	AT&T	1,028.18
81392509	09/19/2023	X			MIRIAM	MIRIAM	3,300.00
81392510	09/19/2023	X			LAMP	LAMP	11.25
81392511	09/19/2023	X			INTERSECT	INTERSECT ARTS	280.00
81392512	09/19/2023	X			ROTTLER	Rottler Pest Solutions	206.00
81392513	09/19/2023	X			SUPPHEALTH	Supplemental Health Care SHC	4,687.78
81392514	09/19/2023	X			GARRETPP	GARRETT PAPER, INC.	272.62
81392515	09/19/2023	X			PERFLAWN	Trent King	675.00
81392516	09/19/2023	X			RICOHUSA	RICOH USA, INC.	13,893.53
81392844	09/19/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	50.65
81392845	09/19/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	66.52
81392846	09/19/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	86.86
81392847	09/19/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	89.78
81392848	09/19/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	108.41
81392849	09/19/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	127.69
81392850	09/19/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	163.26
81392851	09/19/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	252.18
81392852	09/19/2023	X			INNOVATIV	INNOVATIVE OPTIONS, LLC	688.00
81392853	09/19/2023	X			USFOODS	US FOODS, INC.	790.82
81392854	09/19/2023	X			USFOODS	US FOODS, INC.	959.41
81392855	09/19/2023	X			USFOODS	US FOODS, INC.	3,934.10
81392856	09/19/2023	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	4,967.58
81392857	09/19/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	49.62
81392858	09/19/2023	X			USFOODS	US FOODS, INC.	4,885.00
81392859	09/19/2023	X			SPORTSPRI	SPORTSPRINT	29,237.50
81392860	09/19/2023	X			ROYALPAP	ROYAL PAPERS INC	864.53
81392861	09/19/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	1,729.76
81415407	09/29/2023	X			MOCHARTER	MISSOURI CHARTER PUBLIC SCHOOL ASSOCIATION	94.51
81415408	09/29/2023	X			BOWEMAL	Malaina Bowers	450.00
81415409	09/29/2023	X			EMMAUS	Emmaus Lutheran Church	5,133.25
81415410	09/29/2023	X			WOODHOLD	Wood Holding Company	6,295.50
81415411	09/29/2023	X			OPENSKY	OPEN SKY EDUCATION, INC.	35,291.30
81415412	09/29/2023	X			NIOIMAT	MATTEO NIOI	153.96
81415413	09/29/2023	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	13,474.20
81415414	09/29/2023	X			INDUSTSPE	Industry Specific Solutions	16,478.80
81415425	09/29/2023	X			STJOHNS	St. John's Lutheran Church	14,161.83
81424648	09/29/2023	X			SUNBELTR	SUNBELT RENTALS, INC.	651.22
81425832	09/29/2023	X			KPLR11	KPLR11	300.00
81425833	09/29/2023	X			KPLR11	KPLR11	2,800.00
81425834	09/29/2023	X			KPLR11	KPLR11	600.00
81425835	09/29/2023	X			REALVOLLEY	Real Volleyball	752.60
81425966	09/29/2023	X			MIRIAM	MIRIAM	4,725.00
81425967	09/29/2023	X			GARRETPP	GARRETT PAPER, INC.	80.07
81425968	09/29/2023	X			FIRSTSTU	FIRST STUDENT INC.	1,080.00
81425969	09/29/2023	X			STLCITYLEA	St. Louis City League	850.00
81425970	09/29/2023	X			ROTTLER	Rottler Pest Solutions	92.00
81425971	09/29/2023	X			SUPPHEALTH	Supplemental Health Care SHC	5,938.90
81426125	09/29/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	28.92
81426126	09/29/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	133.00
81426127	09/29/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	163.49



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81426128	09/29/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	386.50
81426129	09/29/2023	X			USFOODS	US FOODS, INC.	795.17
81426130	09/29/2023	X			USFOODS	US FOODS, INC.	1,410.69
81426131	09/29/2023	X			MAGNETIZE	MAGNETIZE, LLC	3,400.00
81426132	09/29/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	91.33
81426133	09/29/2023	X			USFOODS	US FOODS, INC.	869.44
81426134	09/29/2023	X			USFOODS	US FOODS, INC.	2,447.77
81426135	09/29/2023	X			EXPRESSTRA	Express Transport Care LLC	29,356.73
81426136	09/29/2023	X			ROYALPAP	ROYAL PAPERS INC	1,688.88
81426137	09/29/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	464.57
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